

Ordinary Meeting of Council

Nellie Ibbott Chambers, Ivanhoe Library and Cultural Hub, 275 Upper Heidelberg Road, 3079

29 May 2023 7pm

ATTACHMENTS UNDER SEPARATE COVER

3.3 Instrument of Delegation from Council to Members of Council Staff

Attachment 1. S6 - Instrument of Delegation from Council to Members of Council Staff -
Proposed 3

3.7 Public Exhibition - Integrated Planning Documents for the period 2023/24

Attachment 2. Proposed Budget 2023-2027105

8.1 Proposed Adoption of Banyule Economic Development Strategy 2023 - 2028

Attachment 1. Banyule Economic Development Strategy323

S6 – Instrument of Delegation

~~Banyule City Council to Members of Council Staff – December~~

~~2022~~Banyule City Council to Members of Council Staff – May 2023



Instrument of Delegation

In exercise of the powers conferred by the legislation referred to in the attached Schedule, the Council:

- delegates each duty and/or function and/or power described in column 1 of the Schedule (and summarised in column 2 of the Schedule) to the member of Council staff holding, acting in or performing the duties of the office or position described opposite each such duty and/or function and/or power in column 3 of the Schedule;
- record that references in the Schedule are as follows:

Reference	Means position held within Council
All D	All Directors
APC	Asset Protection Coordinator
APS	Asset Protection Supervisor
BSIRO	Business Support and Infringement Review Officer (Municipal Laws)
CA	Capital Accountant
CAEC	Communications, Advocacy and Engagement Coordinator
CAC	City Assets Coordinator
CAECS	Cemetery Administrator / Executive & Councillor Support
CBO	Council Business Officer
CRHC	Community Resilience and Health Coordinator
CEO	Chief Executive Officer (Including Interim or Acting)
CMPI	Construction Management Permit & Inspections Officer
CPV	Coordinator Property and Valuations
CRL	Community Resilience Lead
CRO	Corporate Reporting Officer
CSPUD	Coordinator Strategic Planning and Urban Design
CWC	Capital Works Coordinator
DACS	Director of Assets & City Services
DCD	Director of City Development
DCPO	Development Contributions Plan Officer

Reference	Means position held within Council
DCS	Director of Corporate Services
DCW	Director of Community Wellbeing
DP	Development Planner
DPA	Development Planning Arborist
DPC	Development Planning Coordinator
DPTL	Development Planning Team Leader
EHO	Environmental Health Officer
EMC	Emergency Management Coordinator
GC	Governance Coordinator
GCBSO	Governance and Council Business Specialist Officer
GCSO	Governance Customer Support Officer
GFIO	Governance and Freedom of Information Officer
IPPC	Integrated Planning and Performance Coordinator
IPO	Integrated Planning Officer
LEO	Litter Enforcement Officer
MBS	Municipal Building Surveyor
MCF	Manager City Futures
MCGC	Manager Corporate Governance and Communication
MDA	Manager Delivery & Assets
MDP	Major Developments Planner
MFCS	Manager Family and Community Services
MFP	Manager Finance and Procurement
MFPO	Municipal Fire Prevention Officer
MLPAC	Municipal Laws and Public Assets Coordinator
MLO	Municipal Laws Officer
MO	Manager Operations
MPBL	Manager Planning, Building and Laws
MPNE	Manager Parks & Natural Environment
MRCC	Manager Resilient and Connected Communities

Reference	Means position held within Council
MHAC	Manager Healthy and Active Communities
MTE	Manager Traffic and Environment
OIC	Operations Infrastructure Coordinator
PHPL	Public Health Protection Lead
PHPTL	Public Health Protection Team Leader
PIO	Permits and Inspections Officer
PIO	Planning Investigations Officer
PRO	Planning Resources Officer
PRO	Planning Resource Officer
PTO	Planning Technical Officer
SBSO	Senior Business Support Officer (Municipal Laws)
SCMO	Senior Construction Management Officer
SMLO	Senior Municipal Laws Officer
SP	Strategic Planner
SP	Student Planner
SPRO	Senior Planning Resources Officer
SSP	Senior Strategic Planner
STTE	Senior Traffic and Transport Engineer
TEC	Transport Engineering Coordinator
THO	Technical Health Officer
TLDP	Team Leader Development Planning
TLAPWS	Team Leader Asset Protection & Works Superintendent
TLML	Team Leader Municipal Laws
TTE	Traffic and Transport Engineer
TTTL	Traffic and Transport Team Leader
WMC	Waste Management Coordinator

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3. declares that:

3.1 this Instrument of Delegation is authorised by a resolution of Council passed on **5-December-2022** **29 May 2023** and

3.2 the delegation:

3.2.1 comes into force immediately upon this resolution being made and is to be signed by the Council's Chief Executive Officer and the Mayor and affixed to this Instrument of Delegation;

S6 – Instrument of Delegation | [Banyule City Council to Members of Council Staff – December 2022](#) [Banyule City Council to Members of Council Staff – May 2023](#)

3.2.2 remains in force until varied or revoked;

3.2.3 is subject to any conditions and limitations set out in sub-paragraph 3.3, and 4, and 5 in the Schedule; and

3.2.4 must be exercised in accordance with any guidelines or policies which Council from time to time adopts; and

3.3 the delegate must not determine the issue, take the action or do the act or thing:

3.3.1 if the issue, action, act or thing is an issue, action or thing which Council has previously designated as an issue, action, act or thing which must be the subject of a Resolution of Council;

3.3.2 if the determining of the issue, taking of the action or doing of the act or thing would or would be likely to involve a decision which is inconsistent with a

a) policy; or

b) strategy

adopted by Council;

3.3.3 if the determining of the issue, the taking of the action or the doing of the act or thing cannot be the subject of a lawful delegation; or

3.3.4 the determining of the issue, the taking of the action or the doing of the act or thing is already the subject of an exclusive delegation to another member of Council staff or delegated committee.

4. That the following 'triggers' be used by all planning officers to refer those applications which fall into the following categories to the Manager Planning, Building & Laws, Development Planning Coordinator, Team Leader Development Planning or Major Developments Planner for a decision:

An application which:

- After advertising has received more than 5 objections;
- Raises issues of policy that should be discussed (strategic or substantive policy issues);
- Raises matters of community sensitivity

5. That the following 'triggers' be used by the Manager to refer those applications which fall into the following categories to the Council for final decisions on applications:

- When a Councillor requests ('calls it in');
- When the officer considers it appropriate to refer;
- Where the matters are of such strategic or policy importance that they require a change of policy or strategy to be approved or are of major contention and/or require broad public debate.

Signed by the Chief Executive Officer of)
Banyule City Council.

)**Allison Beckwith**

Signed by the Mayor of Banyule City Council.)

)**Cr Peter Castaldo**

Date of execution:

SCHEDULE

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CEMETERIES AND CREMATORIA ACT 2003

##The provisions of this Act apply to Council appointed as a cemetery trust under s 5 of this Act, and also apply to Council appointed to manage a public cemetery under s 8(1)(a)(ii) as though it were a cemetery trust (see s 53).

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 8(1)(a)(ii)	Power to manage one or more public cemeteries	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 12(1)	Function to properly and efficiently manage and maintain each public cemetery for which responsible and carry out any other function conferred under this Act	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	Where Council is a Class B cemetery trust
s 12(2)	Duty to have regard to the matters set out in paragraphs (a) – (c) in exercising its functions	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	Where Council is a Class B cemetery trust
s 12A(1)	Function to do the activities set out in paragraphs (a) – (n)	Not applicable	Where Council is a Class A cemetery trust
s 12A(2)	Duty to have regard to matters set out in paragraphs (a) – (e) in exercising its functions	Not applicable	Where Council is a Class A cemetery trust
s 13	Duty to do anything necessary or convenient to enable it to carry out its functions	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 14	Power to manage multiple public cemeteries as if they are one cemetery	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 15(4)	Duty to keep records of delegations	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 17(1)	Power to employ any persons necessary	NOT DELEGATED	
s 17(2)	Power to engage any professional, technical or other assistance considered necessary	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 17(3)	Power to determine the terms and conditions of employment or engagement	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	Subject to any guidelines or directions of the Secretary
s 18(3)	Duty to comply with a direction from the Secretary	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 18B(1) & (2)	Duty to establish governance committees within 12 months of becoming a Class A cemetery trust and power to establish other governance committees from time to time	Not applicable	Where Council is a Class A cemetery trust
s 18C	Power to determine the membership of the governance committee	Not applicable	Where Council is a Class A cemetery trust
s 18D	Power to determine procedure of governance committee	Not applicable	Where Council is a Class A cemetery trust
s 18D(1)(a)	Duty to appoint community advisory committee for the purpose of liaising with communities	Not applicable	Where Council is a Class A cemetery trust
s 18D(1)(b)	Power to appoint any additional community advisory committees	Not applicable	Where Council is a Class A cemetery trust

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 18D(2)	Duty to establish a community advisory committee under s 18D(1)(a) within 12 months of becoming a Class A cemetery trust.	Not applicable	Where Council is a Class A cemetery trust
s 18D(3)	Duty to include a report on the activities of the community advisory committees in its report of operations under Part 7 of the Financial Management Act 1994	Not applicable	Where Council is a Class A cemetery trust
s 18F(2)	Duty to give preference to a person who is not a funeral director of a stonemason (or a similar position) when appointing a person to a community advisory committee	Not applicable	Where Council is a Class A cemetery trust
s 18H(1)	Duty to hold an annual meeting before 30 December in each calendar year	Not applicable	Where Council is a Class A cemetery trust
s 18I	Duty to publish a public notice of annual meeting in a newspaper, a reasonable time before the date of the annual meeting	Not applicable	Where Council is a Class A cemetery trust
s 18J	Duty to provide leadership, assistance and advice in relation to operational and governance matters relating to cemeteries (including the matters set out in s 18J(2))	Not applicable	Where Council is a Class A cemetery trust
s 18L(1)	Duty to employ a person as the chief executive officer (by whatever title called) of the Class A cemetery trust	Not applicable	Where Council is a Class A cemetery trust
s 18N(1)	Duty to prepare an annual plan for each financial year that specifies the items set out in paragraphs (a)-(d)	Not applicable	Where Council is a Class A cemetery trust
s 18N(3)	Duty to give a copy of the proposed annual plan to the Secretary on or before 30 September each year for the Secretary's approval	Not applicable	Where Council is a Class A cemetery trust
s 18N(5)	Duty to make amendments as required by the Secretary and deliver the completed plan to the Secretary within 3 months	Not applicable	Where Council is a Class A cemetery trust
s 18N(7)	Duty to ensure that an approved annual plan is available to members of the public on request	Not applicable	Where Council is a Class A cemetery trust

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 18O(1)	Duty to prepare a strategic plan and submit the plan to the Secretary for approval	Not applicable	Where Council is a Class A cemetery trust
s 18O(4)	Duty to advise the Secretary if the trust wishes to exercise its functions in a manner inconsistent with its approved strategic plan	Not applicable	Where Council is a Class A cemetery trust
s 18O(5)	Duty to ensure that an approved strategic plan is available to members of the public on request	Not applicable	Where Council is a Class A cemetery trust
s 18Q(1)	Duty to pay an annual levy on gross earnings as reported in the annual financial statements for the previous financial year	Not applicable	Where Council is a Class A cemetery trust
s 19	Power to carry out or permit the carrying out of works	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 20(1)	Duty to set aside areas for the interment of human remains	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 20(2)	Power to set aside areas for the purposes of managing a public cemetery	Not delegated	
s 20(3)	Power to set aside areas for those things in paragraphs (a) – (e)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 24(2)	Power to apply to the Secretary for approval to alter the existing distribution of land	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 36	Power to grant licences to enter and use part of the land or building in a public cemetery in accordance with s 36	NOT DELEGATED	Subject to the approval of the Minister

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 37	Power to grant leases over land in a public cemetery in accordance with s 37	NOT DELEGATED	Subject to the Minister approving the purpose
s 40	Duty to notify Secretary of fees and charges fixed under s 39	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 47	Power to pay a contribution toward the cost of the construction and maintenance of any private street adjoining or abutting a cemetery	NOT APPLICABLE	Provided the street was constructed pursuant to the Local Government Act 2020
s 52	<u>Duty to submit a report to the Secretary in relation to any public cemetery for which the cemetery trust is responsible for each financial year in respect of which it manages that cemetery</u>	<u>CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS</u>	
s 57(1)	Duty to submit a report to the Secretary every financial year in respect of powers and functions under the Act	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	Report must contain the particulars listed in s 57(2)
s 59	Duty to keep records for each public cemetery	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 60(1)	Duty to make information in records available to the public for historical or research purposes	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 60(2)	Power to charge fees for providing information	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 64(4)	Duty to comply with a direction from the Secretary under s 64(3)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 64B(d)	Power to permit interments at a reopened cemetery	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 66(1)	Power to apply to the Minister for approval to convert the cemetery, or part of it, to a historic cemetery park	NOT DELEGATED	The application must include the requirements listed in s 66(2)(a)-(d)
s 69	Duty to take reasonable steps to notify of conversion to historic cemetery park	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 70(1)	Duty to prepare plan of existing places of interment and make a record of any inscriptions on memorials which are to be removed	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 70(2)	Duty to make plans of existing place of interment available to the public	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 71(1)	Power to remove any memorials or other structures in an area to which an approval to convert applies	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 71(2)	Power to dispose of any memorial or other structure removed	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 72(2)	Duty to comply with request received under s 72	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 73(1)	Power to grant a right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 73(2)	Power to impose conditions on the right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 74(3)	Duty to offer a perpetual right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 75	Power to grant the rights of interment set out in s 75(a) and (b)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 76(3)	Duty to allocate a piece of interment if an unallocated right is granted	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 77(4)	Power to authorise and impose terms and conditions on the removal of cremated human remains or body parts from the place of interment on application	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 80(1)	Function of receiving notification and payment of transfer of right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 80(2)	Function of recording transfer of right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 82(2)	Duty to pay refund on the surrender of an unexercised right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 83(2)	Duty to pay refund on the surrender of an unexercised right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 83(3)	Power to remove any memorial and grant another right of interment for a surrendered right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 84(1)	Function of receiving notice of surrendering an entitlement to a right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 84F(2)(d)	Function of receiving notice of decision to vary or force the surrender of a right of interment under s 84C(2), (3) or (5)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 84H(4)	Power to exercise the rights of a holder of a right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 84I(4)	Power to exercise the rights of a holder of a right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 84I(5)	Duty to pay refund to the previous holder or holders of the right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 84I(6)(a)	Power to remove any memorial on the place of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 84I(6)(b)	Power to grant right of interment under s 73	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 85(1)	Duty to notify holder of 25 year right of interment of expiration at least 12 months before expiry	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	The notice must be in writing and contain the requirements listed in s 85(2)
s 85(2)(b)	Duty to notify holder of 25 year right of interment of expiration of right at least 12 months before expiry	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	Does not apply where right of interment relates to remains of a deceased veteran.
s 85(2)(c)	Power to leave interred cremated remains undistributed in perpetuity and convert right of interment to perpetual right of interment or; Remove interred remains and re-inter at another location within cemetery grounds and remove any memorial at that place and re-establish at new or equivalent location	NOT DELEGATED	May only be exercised where right of interment relates to cremated human remains of a deceased identified veteran, if right of interment is not extended or converted to a perpetual right of interment
s 86	Power to remove and dispose of cremated human remains and remove any memorial if no action taken by right holder within time specified	NOT DELEGATED	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 86(2)	Power to leave interred cremated human remains undisturbed or convert the right of interment to a perpetual right of interment	NOT DELEGATED	
s 86(3)(a)	Power to leave interred cremated human remains undisturbed in perpetuity and convert the right of interment to a perpetual right of interment	NOT DELEGATED	
s 86(3)(b)	Power to remove interred cremated human remains and take further action in accordance with s 86(3)(b)	NOT DELEGATED	
s 86(4)	Power to take action under s 86(4) relating to removing and re-interring cremated human remains	NOT DELEGATED	
s 86(5)	Duty to provide notification before taking action under s 86(4)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 86A	Duty to maintain place of interment and any memorial at place of interment, if action taken under s 86(3)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 87(3)	Duty, if requested, to extend the right for a further 25 years or convert the right to a perpetual right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 88	Function to receive applications to carry out a lift and re-position procedure at a place of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 91(1)	Power to cancel a right of interment in accordance with s 91	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 91(3)	Duty to publish notice of intention to cancel right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 92	Power to pay refund or grant a right of interment in respect of another place of interment to the previous holder of the cancelled right of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 98(1)	Function of receiving application to establish or alter a memorial or a place of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 99	Power to approve or refuse an application made under s 98, or to cancel an approval	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 99(4)	Duty to make a decision on an application under s 98 within 45 days after receipt of the application or within 45 days of receiving further information where requested	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 100(1)	Power to require a person to remove memorials or places of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 100(2)	Power to remove and dispose a memorial or place of interment or remedy a person's failure to comply with s 100(1)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 100(3)	Power to recover costs of taking action under s 100(2)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 101	Function of receiving applications to establish or alter a building for ceremonies in the cemetery	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 102(1)	Power to approve or refuse an application under s 101, if satisfied of the matters in (b) and (c)	NOT DELEGATED	
s 102(2) & (3)	Power to set terms and conditions in respect of, or to cancel, an approval granted under s 102(1)	NOT DELEGATED	
s 103(1)	Power to require a person to remove a building for ceremonies	NOT DELEGATED	
s 103(2)	Power to remove and dispose of a building for ceremonies or remedy the failure to comply with s 103(1)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 103(3)	Power to recover costs of taking action under s 103(2)	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 106(1)	Power to require the holder of the right of interment of the requirement to make the memorial or place of interment safe and proper or carry out specified repairs	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 106(2)	Power to require the holder of the right of interment to provide for an examination	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 106(3)	Power to open and examine the place of interment if s 106(2) not complied with	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 106(4)	Power to repair or – with the approval of the Secretary - take down, remove and dispose any memorial or place of interment if notice under s 106(1) is not complied with	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 107(1)	Power to require person responsible to make the building for ceremonies safe and proper or carry out specified repairs	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 107(2)	Power to repair or take down, remove and dispose any building for ceremonies if notice under s 107(1) is not complied with	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 108	Power to recover costs and expenses	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 109(1)(a)	Power to open, examine and repair a place of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	Where the holder of right of interment or responsible person cannot be found
s 109(1)(b)	Power to repair a memorial or, with the Secretary's consent, take down, remove and dispose of a memorial	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	Where the holder of right of interment or responsible person cannot be found
s 109(2)	Power to repair the building for ceremonies or, with the consent of the Secretary, take down, remove and dispose of a building for ceremonies	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	Where the holder of right of interment or responsible person cannot be found
s 110(1)	Power to maintain, repair or restore a memorial or place of interment from other funds if unable to find right of interment holder with consent of the Secretary	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 110(1A)	Power to maintain, repair or restore the place of interment if unable to find any of the other holders after diligent inquiries and with the consent of the Secretary	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 110(2)	Power to maintain, repair or restore any building for ceremonies from other funds if unable to find responsible person and with consent of the Secretary	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 110A	Power to use cemetery trust funds or other funds for the purposes of establishing, maintaining, repairing or restoring any memorial or place of interment of any deceased identified veteran	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 111	Power to enter into agreement with a holder of the right of interment to maintain a memorial or place of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 112	Power to sell and supply memorials	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 116(4)	Duty to notify the Secretary of an interment authorisation granted	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 116(5)	Power to require an applicant to produce evidence of the right of interment holder's consent to application	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 118	Power to grant an interment authorisation if satisfied that the requirements of Division 2 of Part 8 have been met	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 119	Power to set terms and conditions for interment authorisations	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 131	Function of receiving an application for cremation authorisation	NOT APPLICABLE	
s 133(1)	Duty not to grant a cremation authorisation unless satisfied that requirements of s 133 have been complied with	NOT APPLICABLE	Subject to s 133(2)
s 145	Duty to comply with an order made by the Magistrates' Court or a coroner	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 146	Power to dispose of bodily remains by a method other than interment or cremation	NOT DELEGATED	Subject to the approval of the Secretary
s 147	Power to apply to the Secretary for approval to dispose of bodily remains by a method other than interment or cremation	NOT DELEGATED	
s 149	Duty to cease using method of disposal if approval revoked by the Secretary	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 150 & 152(1)	Power to authorise the interment or cremation of body parts if the requirements of Division 1 of Part 11 are met	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
s 151	Function of receiving applications to inter or cremate body parts	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 152(2)	Power to impose terms and conditions on authorisation granted under s 150	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	
sch 1 cl 8(3)	Power to permit members to participate in a particular meeting by telephone, closed-circuit television or any other means of communication	NOT DELEGATED	
sch 1 cl 8(8)	Power to regulate own proceedings	NOT DELEGATED	Subject to cl 8
sch 1A cl 8(3)	Power to permit members to participate in a particular meeting by telephone, closed-circuit television or any other means of communication	NOT APPLICABLE	Where Council is a Class A cemetery trust
sch 1A cl 8(8)	Power to regulate own proceedings	NOT APPLICABLE	Where Council is a Class A cemetery trust Subject to cl 8

DOMESTIC ANIMALS ACT 1994

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS AND LIMITATIONS
s 41A(1)	Power to declare a dog to be a menacing dog	DCD, MPBL, DPC, MLCMLPAC, SMLO, MLO, TLML	Council may delegate this power to a Council authorised officer

FOOD ACT 1984

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 19(2)(a)	Power to direct by written order that the food premises be put into a clean and sanitary condition	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	If s 19(1) applies
s 19(2)(b)	Power to direct by written order that specified steps be taken to ensure that food prepared, sold or handled is safe and suitable	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	If s 19(1) applies
s 19(3)	Power to direct by written order that the food premises not be kept or used for the sale, or handling for sale, of any food, or for the preparation of any food, or for any other specified purpose, or for the use of any specified equipment or a specified process	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	If s 19(1) applies Only in relation to temporary food premises or mobile food premises
s 19(4)(a)	Power to direct that an order made under s 19(3)(a) or (b), (i) be affixed to a conspicuous part of the premises, and (ii) inform the public by notice in a published newspaper or otherwise	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	If s 19(1) applies
s 19(6)(a)	Duty to revoke any order under s 19 if satisfied that an order has been complied with	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	If s 19(1) applies
s 19(6)(b)	Duty to give written notice of revocation under s 19(6)(a) if satisfied that an order has been complied with	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	If s 19(1) applies
s 19AA(2)	Power to direct, by written order, that a person must take any of the actions described in (a)-(c).	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19AA(4)(c)	Power to direct, in an order made under s 19AA(2) or a subsequent written order, that a person must ensure that any food or class of food is not removed from the premises	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Note: the power to direct the matters under s 19AA(4)(a) and (b) not capable of delegation and so such directions must be made by a Council resolution

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 19AA(7)	Duty to revoke order issued under s 19AA and give written notice of revocation, if satisfied that that order has been complied with	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19CB(4)(b)	Power to request copy of records	-PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19E(1)(d)	Power to request a copy of the food safety program	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19EA(3)	Function of receiving copy of revised food safety program	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19GB	Power to request proprietor to provide written details of the name, qualification or experience of the current food safety supervisor	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s19IA(1)	Power to form opinion that the food safety requirements or program are non-compliant.	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19IA(2)	Duty to give written notice to the proprietor of the premises	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority Note: Not required if Council has taken other appropriate action in relation to deficiencies (see s 19IA(3))
s 19M(4)(a) & (5)	Power to conduct a food safety audit and take actions where deficiencies are identified	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19N(2)	Function of receiving notice from the auditor	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19NA(1)	Power to request food safety audit reports	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 19U(3)	Power to waive and vary the costs of a food safety audit if there are special circumstances	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
s 19UA	Power to charge fees for conducting a food safety assessment or inspection	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Except for an assessment required by a declaration under s 19C or an inspection under ss 38B(1)(c) or 39
s 19W	Power to direct a proprietor of a food premises to comply with any requirement under Part IIIB	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19W(3)(a)	Power to direct a proprietor of a food premises to have staff at the premises undertake training or instruction	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 19W(3)(b)	Power to direct a proprietor of a food premises to have details of any staff training incorporated into the minimum records required to be kept or food safety program of the premises	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
---	Power to register or renew the registration of a food premises	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority Refusal to grant or renew the registration of a food premises must be ratified by Council or the CEO (see s 58A(2))
s 36A	Power to accept an application for registration or notification using online portal	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 36B	Duty to pay the charge for use of online portal	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38AA(5)	Power to (a) request further information; or (b) advise the proprietor that the premises must be registered if the premises are not exempt	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38AB(4)	Power to fix a fee for the receipt of a notification under s 38AA in accordance with a declaration under s 38AB(1)	PHPL, PHPTL, DCW , MRCC , CRHC	Where Council is the registration authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 38A(4)	Power to request a copy of a completed food safety program template	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38B(1)(a)	Duty to assess the application and determine which class of food premises under s 19C the food premises belongs	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38B(1)(b)	Duty to ensure proprietor has complied with requirements of s 38A	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38B(2)	Duty to be satisfied of the matters in s 38B(2)(a)-(b)	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38D(1)	Duty to ensure compliance with the applicable provisions of s 38C and inspect the premises if required by s 39	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38D(2)	Duty to be satisfied of the matters in s 38D(2)(a)-(d)	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38D(3)	Power to request copies of any audit reports	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38E(2)	Power to register the food premises on a conditional basis	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority; not exceeding the prescribed time limit defined under s 38E(5)
s 38E(4)	Duty to register the food premises when conditions are satisfied	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38F(3)(b)	Power to require proprietor to comply with requirements of this Act	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 38G(1)	Power to require notification of change of the food safety program type used for the food premises	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38G(2)	Function of receiving notice from proprietor if there is a change of the food safety program type used for the food premises	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 38G(4)	Power to require the proprietor of the food premises to comply with any requirement of the Act	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 39(2)	Duty to carry out an inspection of the premises during the period of registration before the registration of the food premises is renewed	-PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 39A	Power to register, or renew the registration of a food premises despite minor defects	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority Only if satisfied of matters in s 39A(2)(a)-(c)
s 39A (6)	Duty to comply with a direction of the Secretary	PHPL, PHPTL EHO, DCW , MRCC , CRHC	
s 40(1)	Duty to give the person in whose name the premises is to be registered a certificate of registration	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 40(2)	Power to incorporate the certificate of registration in one document with any certificate of registration under Part 6 of the Public Health and Wellbeing Act 2008	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
s 40C(2)	Power to grant or renew the registration of food premises for a period of less than 1 year	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 40D(1)	Power to suspend or revoke the registration of food premises	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 40E	Duty to comply with direction of the Secretary	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
s 40F	Power to cancel registration of food premises	PHPL, PHPTL, DCW , MRCC , CRHC	Where Council is the registration authority
s 43	Duty to maintain records of registration	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 43F(6)	Duty to be satisfied that registration requirements under Division 3 have been met prior to registering or renewing registration of a component of a food business	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 43F(7)	Power to register the components of the food business that meet requirements in Division 3 and power to refuse to register the components that do not meet the requirements	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	Where Council is the registration authority
s 45AC	Power to bring proceedings	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
s 46(5)	Power to institute proceedings against another person where the offence was due to an act or default by that other person and where the first person charged could successfully defend a prosecution, without proceedings first being instituted against the person first charged	PHPL, PHPT, EHO, DCW , MRCC , CRHC	Where Council is the registration authority

HERITAGE ACT 2017

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 116	Power to sub-delegate Executive Director's functions, duties or powers	CEO, DCD, MPBL, DPC	Must first obtain Executive Director's written consent Council can only sub-delegate if the Instrument of Delegation from the Executive Director authorises sub-delegation

LOCAL GOVERNMENT ACT 1989

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 185L(4)	Power to declare and levy a cladding rectification charge	CEO1	

¹ The only member of staff who can be a delegate in Column 3 is the CEO.

PLANNING AND ENVIRONMENT ACT 1987

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 4B	Power to prepare an amendment to the Victorian Planning Provisions	CEO, DCD, MPBL, DPC, MCF	If authorised by the Minister
s 4G	Function of receiving prescribed documents and a copy of the Victorian Planning Provisions from the Minister	CEO, DCD, MPBL, DPC , DPCDPC , DP, SP, PRO, SPRO, FLDPPDTL , PTO, PIO, MDP, MCF, CSPUD, SSP, SP DPA	
s 4H	Duty to make amendment to Victorian Planning Provisions available in accordance with public availability requirements	CEO, DCD, MPBL, DPC , DPCDPC , DP, SP, PRO, SPRO, FLDPPDTL , PTO, PIO, MDP, DPA MCF, CSPUD, SSP, SP	
s 4I(2)	Duty to make a copy of the Victorian Planning Provisions and other documents available in accordance with public availability requirements	CEO, DCD, MPBL, DPC , DPCDPC , DP, SP, PRO, SPRO, FLDPPDTL , PTO, PIO, MDP, DPA MCF, CSPUD, SSP, SP	
s 8A(2)	Power to prepare amendment to the planning scheme where the Minister has given consent under s 8A	CEO, DCD, MPBL, DPC, DP, MCF, FLDPPDTL , CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 8A(3)	Power to apply to Minister to prepare an amendment to the planning scheme	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 8A(5)	Function of receiving notice of the Minister's decision	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 8A(7)	Power to prepare the amendment specified in the application without the Minister's authorisation if no response received after 10 business days	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 8B(2)	Power to apply to the Minister for authorisation to prepare an amendment to the planning scheme of an adjoining municipal district	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 12(3)	Power to carry out studies and do things to ensure proper use of land and consult with other persons to ensure co-ordination of planning scheme with these persons	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 12B(1)	Duty to review planning scheme	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 12B(2)	Duty to review planning scheme at direction of Minister	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 12B(5)	Duty to report findings of review of planning scheme to Minister without delay	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 14	Duties of a Responsible Authority as set out in s 14(a) to (d)	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 17(1)	Duty of giving copy amendment to the planning scheme	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 17(2)	Duty of giving copy s 173 agreement	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 17(3)	Duty of giving copy amendment, explanatory report and relevant documents to the Minister within 10 business days	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 18	Duty to make amendment etc. available in accordance with public availability requirements	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	Until the proposed amendment is approved or lapses
s 19	Power to give notice, to decide not to give notice, to publish notice of amendment to a planning scheme and to exercise any other power under s 19 to a planning scheme	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 19	Function of receiving notice of preparation of an amendment to a planning scheme	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	Where Council is not the planning authority and the amendment affects land within Council's municipal district; or Where the amendment will amend the planning scheme to designate Council as an acquiring authority
s 20(1)	Power to apply to Minister for exemption from the requirements of s 19	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	Where Council is a planning authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 20(4)	Power to request Minister to prepare an amendment with exemption from notice	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 20A(4)(a)	Power to request Minister to prepare a planning scheme amendment	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 21(2)	Duty to make submissions available in accordance with public availability requirements	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPD, SSP, SP	Until the end of 2 months after the amendment comes into operation or lapses
s 21A(4)	Duty to publish notice	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 22(1)	Duty to consider all submissions received before the date specified in the notice	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPD, SSP, SP	Except submissions which request a change to the items in s 22(5)(a) and (b)
s 22(2)	Power to consider a late submission Duty to consider a late submission, if directed by the Minister	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 23(1)(b)	Duty to refer submissions which request a change to the amendment to a panel	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 23(2)	Power to refer to a panel submissions which do not require a change to the amendment	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 24	Function to represent Council and present a submission at a panel hearing (including a hearing referred to in s 96D)	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 26(1)	Power to make report available for inspection in accordance with the requirements set out in s 197B of the Act	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 26(2)	Duty to keep report of panel available in accordance with public availability requirements	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	During the inspection period
s 27(2)	Power to apply for exemption if panel's report not received	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 28(1)	Duty to notify the Minister if abandoning an amendment	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	Note: the power to make a decision to abandon an amendment cannot be delegated
s 28(2)	Duty to publish notice of the decision on Internet site	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 28(4)	Duty to make notice of the decision available on Council's Internet site for a period of at least 2 months	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 30(1)(ii)	Power to request Minister to allow a longer period for adoption of the amendment	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 30(4)(a)	Duty to say if amendment has lapsed	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 30(4)(b)	Duty to provide information in writing upon request	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPD, SSP, SP	
s 32(2)	Duty to give more notice if required	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 33(1)	Duty to give more notice of changes to an amendment	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 36(2)	Duty to give notice of approval of amendment	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 38(5)	Duty to give notice of revocation of an amendment	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 39	Function of being a party to a proceeding commenced under s 39 and duty to comply with determination by VCAT	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 40(1)	Function of lodging copy of approved amendment	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 41(1)	Duty to make a copy of an approved amendment available in accordance with the public availability requirements during inspection period	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 41(2)	Duty to make a copy of an approved amendment and any documents lodged with it available in person in accordance with the requirements set out in s 197B of the Act after the inspection period ends	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 42(2)	Duty to make copy of planning scheme available in accordance with the public availability requirements	CEO, DCD, MPBL, DPC, DP, MCF, FLDPDPTL , CSPUD, SSP, SP	
s 46AAA	Duty to prepare an amendment to a planning scheme that relates to Yarra River land that is not inconsistent with anything in a Yarra Strategic Plan which is expressed to be binding on the responsible public entity	CEO, DCD, MCF, MPBL, DPC	Where Council is a responsible public entity and is a planning authority Note: this provision is not yet in force, and will commence on the day on which the initial Yarra Strategic Plan comes into operation. It will affect a limited number of councils
s 46AW	Function of being consulted by the Minister	Not Delegated	Where Council is a responsible public entity Note: this is not relevant to Banyule City Council
s 46AX	Function of receiving a draft Statement of Planning Policy and written direction in relation to the endorsement of the draft Statement of Planning Policy Power to endorse the draft Statement of Planning Policy	Not Delegated	Where Council is a responsible public entity Note: this is not relevant to Banyule City Council
s 46AZC(2)	Duty not to prepare an amendment to a declared area planning scheme that is inconsistent with a Statement of Planning Policy for the declared area that is expressed to be binding on the responsible public entity	Not Delegated	Where Council is a responsible public entity Note: this is not relevant to Banyule City Council
s 46AZK	Duty not to act inconsistently with any provision of the Statement of Planning Policy that is expressed to be binding on the public entity when performing a function or duty or exercising a power in relation to the declared area	Not Delegated	Where Council is a responsible public entity Note: this is not relevant to Banyule City Council

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46GI(2)(b)(i)	Power to agree to a lower rate of standard levy for a class of development of a particular type of land than the rate specified in a Minister's direction	Not Delegated	Where Council is the planning authority, the municipal Council of the municipal district in which the land is located and/or the development agency Note: this is not relevant to Banyule City Council
s 46GJ(1)	Function of receiving written directions from the Minister in relation to the preparation and content of infrastructure contributions plans	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GK	Duty to comply with a Minister's direction that applies to Council as the planning authority	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GN(1)	Duty to arrange for estimates of values of inner public purpose land	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GO(1)	Duty to give notice to owners of certain inner public purpose land	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GP	Function of receiving a notice under s 46GO	Not Delegated	Where Council is the collecting agency Note: this is not relevant to Banyule City Council
s 46GQ	Function of receiving a submission from an affected owner who objects to the estimated value per hectare (or other appropriate unit of measurement) of the inner public purpose land	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GR(1)	Duty to consider every submission that is made by the closing date for submissions included in the notice under s 46GO	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GR(2)	Power to consider a late submission Duty to consider a late submission if directed to do so by the Minister	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GS(1)	Power to accept or reject the estimate of the value of the inner public purpose land in a submission made under s 46GQ	Not Delegated	Note: this is not relevant to Banyule City Council

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46GS(2)	Duty, if Council rejects the estimate of the value of the inner public purpose land in the submission, to refer the matter to the valuer-general, and notify the affected owner of the rejection and that the matter has been referred to the valuer-general	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GT(2)	Duty to pay half of the fee fixed by the valuer-general for arranging and attending the conference	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GT(4)	Function of receiving, from the valuer-general, written confirmation of the agreement between the planning authority's valuer and the affected owner's valuer as to the estimated value of the inner public purpose land	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GT(6)	Function of receiving, from the valuer-general, written notice of a determination under s 46GT(5)	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GU	Duty not to adopt an amendment under s 29 to an infrastructure contributions plan that specifies a land credit amount or a land equalisation amount that relates to a parcel of land in the ICP plan area of the plan unless the criteria in s 46GU(1)(a) and (b) are met	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GV(3)	Function of receiving the monetary component and any land equalisation amount of the infrastructure contribution Power to specify the manner in which the payment is to be made	Not Delegated	Where Council is the collecting agency Note: this is not relevant to Banyule City Council
s 46GV(3)(b)	Power to enter into an agreement with the applicant	Not Delegated	Where Council is the collecting agency Note: this is not relevant to Banyule City Council
s 46GV(4)(a)	Function of receiving the inner public purpose land in accordance with s 46GV(5) and (6)	Not Delegated	Where Council is the development agency Note: this is not relevant to Banyule City Council

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46GV(4)(b)	Function of receiving the inner public purpose land in accordance with s 46GV(5) and (6)	Not Delegated	Where Council is the collecting agency Note: this is not relevant to Banyule City Council
s 46GV(7)	Duty to impose the requirements set out in s 46GV(3) and (4) as conditions on the permit applied for by the applicant to develop the land in the ICP plan area	Not Delegated	Note: this is not relevant to Banyule City Council
s 46GV(9)	Power to require the payment of a monetary component or the provision of the land component of an infrastructure contribution to be secured to Council's satisfaction	Not Delegated	Where Council is the collecting agency Note: this is not relevant to Banyule City Council
s 46GX(1)	Power to accept works, services or facilities in part or full satisfaction of the monetary component of an infrastructure contribution payable	Not Delegated	Where Council is the collecting agency Note: this is not relevant to Banyule City Council
s 46GX(2)	Duty, before accepting the provision of works, services or facilities by an applicant under s 46GX(1), to obtain the agreement of the development agency or agencies specified in the approved infrastructure contributions plan	Not Delegated	Where Council is the collecting agency Note: this is not relevant to Banyule City Council
s 46GY(1)	Duty to keep proper and separate accounts and records	Not Delegated	Where Council is the collecting agency Note: this is not relevant to Banyule City Council
s 46GY(2)	Duty to keep the accounts and records in accordance with the Local Government Act 2020	Not Delegated	Where Council is the collecting agency Note: this is not relevant to Banyule City Council
s 46GZ(2)(a)	Duty to forward any part of the monetary component that is imposed for plan preparation costs to the planning authority that incurred those costs	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan This duty does not apply where Council is that planning authority Note: this is not relevant to Banyule City Council

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46GZ(2)(a)	Function of receiving the monetary component	Not Delegated	Where the Council is the planning authority This duty does not apply where Council is also the collecting agency Note: this is not relevant to Banyule City Council
s 46GZ(2)(b)	Duty to forward any part of the monetary component that is imposed for the provision of works, services or facilities to the development agency that is specified in the plan as responsible for those works, services or facilities	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan This provision does not apply where Council is also the relevant development agency Note: this is not relevant to Banyule City Council
s 46GZ(2)(b)	Function of receiving the monetary component	Not Delegated	Where Council is the development agency under an approved infrastructure contributions plan This provision does not apply where Council is also the collecting agency Note: this is not relevant to Banyule City Council
s 46GZ(4)	Duty to use any land equalisation amounts to pay land credit amounts under s 46GZ(7), except any part of those amounts that are to be forwarded to a development agency under s 46GZ(5)	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZ(5)	Duty to forward any part of a land equalisation amount required for the acquisition of outer public purpose land by a development agency specified in the approved infrastructure contributions plan to that development agency	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan This provision does not apply where Council is also the relevant development agency Note: this is not relevant to Banyule City Council
s 46GZ(5)	Function of receiving any part of a land equalisation amount required for the acquisition of outer public purpose land	Not Delegated	Where Council is the development agency specified in the approved infrastructure contributions plan This provision does not apply where Council is also the collecting agency Note: this is not relevant to Banyule City Council

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46GZ(7)	Duty to pay to each person who must provide an infrastructure contribution under the approved infrastructure contributions plan any land credit amount to which the person is entitled under s 46GW	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZ(9)	Duty to transfer the estate in fee simple in the land to the development agency specified in the approved infrastructure contributions plan as responsible for the use and development of that land	Not Delegated	If any inner public purpose land is vested in Council under the Subdivision Act 1988 or acquired by Council before the time it is required to be provided to Council under s 46GV(4) Where Council is the collecting agency under an approved infrastructure contributions plan This duty does not apply where Council is also the development agency Note: this is not relevant to Banyule City Council
s 46GZ(9)	Function of receiving the fee simple in the land	Not Delegated	Where Council is the development agency under an approved infrastructure contributions plan This duty does not apply where Council is also the collecting agency Note: this is not relevant to Banyule City Council
s 46GZA(1)	Duty to keep proper and separate accounts and records	Not Delegated	Where Council is a development agency under an approved infrastructure contributions plan
s 46GZA(2)	Duty to keep the accounts and records in accordance with the Local Government Act 2020	Not Delegated	Where Council is a development agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZB(3)	Duty to follow the steps set out in s 46GZB(3)(a) – (c)	Not Delegated	Where Council is a development agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46GZB(4)	Duty, in accordance with requirements of the VPA, to report on the use of the infrastructure contribution in the development agency's annual report and provide reports on the use of the infrastructure contribution to the VPA	Not Delegated	If the VPA is the collecting agency under an approved infrastructure contributions plan Where Council is a development agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZD(2)	Duty, within 6 months after the date on which the approved infrastructure contributions plan expires, to follow the steps set out in s 46GZD(2)(a) and (b)	Not Delegated	Where Council is the development agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZD(3)	Duty to follow the steps set out in s 46GZD(3)(a) and (b)	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZD(5)	Duty to make payments under s 46GZD(3) in accordance with ss 46GZD(5)(a) and 46GZD(5)(b)	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZE(2)	Duty to forward the land equalisation amount back to the collecting agency within 6 months after the expiry date if any part of a land equalisation amount paid or forwarded to a development agency for acquiring outer public purpose land has not been expended by the development agency to acquire that land at the date on which the approved infrastructure contributions plan expires	Not Delegated	Where Council is the development agency under an approved infrastructure contributions plan This duty does not apply where Council is also the collecting agency Note: this is not relevant to Banyule City Council
s 46GZE(2)	Function of receiving the unexpended land equalisation amount	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan This duty does not apply where Council is also the development agency Note: this is not relevant to Banyule City Council

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46GZE(3)	Duty, within 12 months after the date on which the approved infrastructure contributions plan expires, to follow the steps set out in s 46GZE(3)(a) and (b)	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZF(2)	Duty, within 12 months after the date on which the approved infrastructure contributions plan expires, to use the public purpose land for a public purpose approved by the Minister or sell the public purpose land	Not Delegated	Where Council is the development agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZF(3)	Duty, if land is sold under s 46GZF(2)(b), to follow the steps in s 46GZF(3)(a) and (b)	Not Delegated	Where Council is the development agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZF(3)	Function of receiving proceeds of sale	Not Delegated	Where Council is the collection agency under an approved infrastructure contributions plan This provision does not apply where Council is also the development agency Note: this is not relevant to Banyule City Council
s 46GZF(4)	Duty to divide the proceeds of the public purpose land among the current owners of each parcel of land in the ICP plan area and pay each current owner a portion of the proceeds in accordance with s 46GZF(5)	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZF(6)	Duty to make the payments under s 46GZF(4) in accordance with s 46GZF(6)(a) and (b)	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan Note: this is not relevant to Banyule City Council
s 46GZH	Power to recover the monetary component, or any land equalisation amount of the land component, payable under Part 3AB as a debt in any court of competent jurisdiction	Not Delegated	Where Council is the collecting agency under an approved infrastructure contributions plan
s 46GZI	Duty to prepare and give a report to the Minister at the times required by the Minister	Not Delegated	Where Council is a collecting agency or development agency Note: this is not relevant to Banyule City Council

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46GZK	Power to deal with public purpose land which has vested in, been acquired by, or transferred to, Council	Not Delegated	Where Council is a collecting agency or development agency Note: this is not relevant to Banyule City Council
s 46LB(3)	Duty to publish, on Council's Internet site, the payable dwelling amount for a financial year on or before 1 July of each financial year for which the amount is adjusted under s 46LB (2)	CEO, CDC, MPBL, DPC, MCF	
s 46N(1)	Duty to include condition in permit regarding payment of development infrastructure levy	CEO, DCD, MPBL, DPC, DP, SP, PRO, SPRO, FLDPDPTL , PTO, PIO, MDP, DPA	
s 46N(2)(c)	Function of determining time and manner for receipt of development contributions levy	CEO, DCD, MPBL, DPC, DP, SP, PRO, SPRO, FLDPDPTL , PTO, PIO, MDP, DPA	
s 46N(2)(d)	Power to enter into an agreement with the applicant regarding payment of development infrastructure levy	CEO, DCD, MPBL, DPC, DP, SP, PRO, SPRO, FLDPDPTL , PTO, PIO, MDP, DPA	
s 46O(1)(a) & (2)(a)	Power to ensure that community infrastructure levy is paid, or agreement is in place, prior to issuing building permit	CEO, DCD, MPBL, DPC, DP, SP, PRO, SPRO, FLDPDPTL , PTO, PIO, MDP, DPA, DCPO, MBS	
s 46O(1)(d) & (2)(d)	Power to enter into agreement with the applicant regarding payment of community infrastructure levy	CEO, DCD, MPBL, DPC, DP, SP, PRO, SPRO, FLDPDPTL , PTO, PIO, MDP, DPA, DCPO, CA	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46P(1)	Power to require payment of amount of levy under s 46N or s 46O to be satisfactorily secured	CEO, DCD, MPBL, DPC, DP, SP, PRO, SPRO, TLDPDPTL , PTO, PIO, MDP, DPA	
s 46P(2)	Power to accept provision of land, works, services or facilities in part or full payment of levy payable	CEO, DCD, MPBL, DPC, TLDPDPTL , DP, MDP MCF, CSPUD, SSP, SP	
s 46Q(1)	Duty to keep proper accounts of levies paid	CEO, DCD, DCS, MFP, MPBL, DPC, DCPO, CA	
s 46Q(1A)	Duty to forward to development agency part of levy imposed for carrying out works, services, or facilities on behalf of development agency or plan preparation costs incurred by a development agency	CEO, DCD, DCS, MFP, MPBL, DPC, MCF, DCPO, CA	
s 46Q(2)	Duty to apply levy only for a purpose relating to the provision of plan preparation costs or the works, services and facilities in respect of which the levy was paid etc	CEO, DCD, MPBL, DPC, DP, TLDPDPTL , PTO, MDP MCF, CSPUD, SSP, SP, DCPO	
s 46Q(3)	Power to refund any amount of levy paid if it is satisfied the development is not to proceed	CEO, ALL D, MFP, MPBL, DPC, MCF, DCPO, CA	Only applies when levy is paid to Council as a 'development agency'
s 46Q(4)(c)	Duty to pay amount to current owners of land in the area if an amount of levy has been paid to a municipal council as a development agency for plan preparation costs incurred by the Council or for the provision by the Council of works, services or facilities in an area under s 46Q(4)(a)	CEO, ALL D, MFP, MPBL, DPC, MCF	Must be done within six months of the end of the period required by the development contributions plan and with the consent of, and in the manner approved by, the Minister

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 46Q(4)(d)	Duty to submit to the Minister an amendment to the approved development contributions plan	CEO, DCD, MPBL, DPC, MCF, CSPUD, MFP	Must be done in accordance with Part 3
s 46Q(4)(e)	Duty to expend that amount on other works etc.	CEO, ALL D, , MPBL, DPC, MCF	With the consent of, and in the manner approved by, the Minister
s 46QC	Power to recover any amount of levy payable under Part 3B	CEO, ALL D, MPBL, DPC, MCF, MFP	
s 46QD	Duty to prepare report and give a report to the Minister	CEO, DCD, MCF, MPBL, DPC, MFP, FPCC, DCPO	Where Council is a collecting agency or development agency
s 46V(3)	Duty to make a copy of the approved strategy plan (being the Melbourne Airport Environs Strategy Plan) and any documents lodged with it available in accordance with the public availability requirements, during the inspection period	Not Delegated	Note: not relevant to Banyule City Council
s 46V(4)	Duty to make a copy of the approved strategy plan (being the Melbourne Airport Environs Strategy Plan) and any documents lodged with it available in accordance with s197B of the Act and on payment of the prescribed fee, after the inspection period	Not Delegated	Note: not relevant to Banyule City Council
s 46V(5)	Duty to keep a copy of the approved strategy plan incorporating all amendments to it	Not Delegated	Note: not relevant to Banyule City Council
s 46V(6)	Duty to make a copy of the approved strategy plan incorporating all amendments to it available in accordance with the public available requirements	Not Delegated	Note: not relevant to Banyule City Council
s 46Y	Duty to carry out works in conformity with the approved strategy plan	CEO, ALL D, MPBL, DPC, MCF	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 47	Power to decide that an application for a planning permit does not comply with that Act	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , DPC MCF, CSPUD, SSP, SP	
s 49(1)	Duty to keep a register of all applications for permits and determinations relating to permits	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , PTO, PRO, SPRO, MDP MCF, CSPUD, SSP, SP	
s 49(2)	Duty to make register available for inspection in accordance with the public availability requirements	CEO, DCD, MPBL, DPC , DPCDPC , DP, FLDPDPTL , PTO, PRO, SPRO, MDP MCF, CSPUD, SSP, SP	
s 50(4)	Duty to amend application	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , PTO, PRO, SPRO, MDP MCF, CSPUD, SSP, SP	
s 50(5)	Power to refuse to amend application	CEO, DCD, MPBL, DPC , DPCDPC , FLDPDPTL , DP, MDP MCF, CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 50(6)	Duty to make note of amendment to application in register	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , PTO, PRO, SPRO, MDP MCF, CSPUD, SSP, SP	
s 50A(1)	Power to make amendment to application	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 50A(3)	Power to require applicant to notify owner and make a declaration that notice has been given	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO MCF, CSPUD, SSP, SP, DPC	
s 50A(4)	Duty to note amendment to application in register	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO, SPRO MCF, CSPUD, SSP, SP, DPC	
s 51	Duty to make copy of application available for inspection in accordance with the public availability requirements	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 52(1)(a)	Duty to give notice of the application to owners/occupiers of adjoining allotments unless satisfied that the grant of permit would not cause material detriment to any person	CEO, DCD, MPBL, DPC, DP, FLDPPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 52(1)(b)	Duty to give notice of the application to other municipal council where appropriate	CEO, DCD, MPBL, DPC, DP, FLDPPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 52(1)(c)	Duty to give notice of the application to all persons required by the planning scheme	CEO, DCD, MPBL, DPC, DP, FLDPPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 52(1)(ca)	Duty to give notice of the application to owners and occupiers of land benefited by a registered restrictive covenant if may result in breach of covenant	CEO, DCD, MPBL, DPC, DP, FLDPPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 52(1)(cb)	Duty to give notice of the application to owners and occupiers of land benefited by a registered restrictive covenant if application is to remove or vary the covenant	CEO, DCD, MPBL, DPC, DP, FLDPPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 52(1)(d)	Duty to give notice of the application to other persons who may be detrimentally effected	CEO, DCAD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 52(1AA)	Duty to give notice of an application to remove or vary a registered restrictive covenant	CEO, DCAD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 52(3)	Power to give any further notice of an application where appropriate	CEO, DCAD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 53(1)	Power to require the applicant to give notice under s 52(1) to persons specified by it	CEO, DCAD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 53(1A)	Power to require the applicant to give the notice under s 52(1AA)	CEO, DCAD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 54(1)	Power to require the applicant to provide more information	CEO, DCAD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 54(1A)	Duty to give notice in writing of information required under s 54(1)	CEO, DCAD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 54(1B)	Duty to specify the lapse date for an application	CEO, DCAD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, PRO MCF, CSPUD, SSP, SP, SPRO	
s 54A(3)	Power to decide to extend time or refuse to extend time to give required information	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 54A(4)	Duty to give written notice of decision to extend or refuse to extend time under s 54A(3)	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP, , SPRO, PRO	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 55(1)	Duty to give copy application, together with the prescribed information, to every referral authority specified in the planning scheme	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO MCF, CSPUD, SSP, SP, SPRO	
s 57(2A)	Power to reject objections considered made primarily for commercial advantage for the objector	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 57(3)	Function of receiving name and address of persons to whom notice of decision is to go	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO MCF, CSPUD, SSP, SP, SPRO	
s 57(5)	Duty to make a copy of all objections available in accordance with the public availability requirements	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO MCF, CSPUD, SSP, SP, SPRO	
s 57A(4)	Duty to amend application in accordance with applicant's request, subject to s 57A(5)	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 57A(5)	Power to refuse to amend application	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 57A(6)	Duty to note amendments to application in register	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO MCF, CSPUD, SSP, SP, SPRO	
s 57B(1)	Duty to determine whether and to whom notice should be given	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO MCF, CSPUD, SSP, SP, SPRO	
s 57B(2)	Duty to consider certain matters in determining whether notice should be given	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 57C(1)	Duty to give copy of amended application to referral authority	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 58	Duty to consider every application for a permit	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	In line with condition 4

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 58A	Power to request advice from the Planning Application Committee	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	In line with condition 4
s 60	Duty to consider certain matters	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	In line with condition 4
s 60(1A)	Duty to consider certain matters	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	In line with condition 4
s 60(1B)	Duty to consider number of objectors in considering whether use or development may have significant social effect	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	In line with condition 4
s 61(1)	Power to determine permit application, either to decide to grant a permit, to decide to grant a permit with conditions or to refuse a permit application	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, MCF, CSPUD, SSP, SP	The permit must not be inconsistent with a cultural heritage management plan under the Aboriginal Heritage Act 2006 In line with condition 4
s 61(2)	Duty to decide to refuse to grant a permit if a relevant determining referral authority objects to grant of permit	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	In line with condition 4

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 61(2A)	Power to decide to refuse to grant a permit if a relevant recommending referral authority objects to the grant of permit	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	In line with condition 4
s 61(3)(a)	Duty not to decide to grant a permit to use coastal Crown land without Minister's consent	Not delegated	Not relevant to Banyule City Council
s 61(3)(b)	Duty to refuse to grant the permit without the Minister's consent	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 61(4)	Duty to refuse to grant the permit if grant would authorise a breach of a registered restrictive covenant	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	In line with condition 4
s 62(1)	Duty to include certain conditions in deciding to grant a permit	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 62(2)	Power to include other conditions	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 62(4)	Duty to ensure conditions are consistent with paragraphs (a),(b) and (c)	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 62(5)(a)	Power to include a permit condition to implement an approved development contributions plan or an approved infrastructure contributions plan	CEO, MPBL, DPC, MCF, CSPUD, DPC	
s 62(5)(b)	Power to include a permit condition that specified works be provided on or to the land or paid for in accordance with s 173 agreement	CEO, MPBL, DPC, MCF, CSPUD, DPC	
s 62(5)(c)	Power to include a permit condition that specified works be provided or paid for by the applicant	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, MCF	
s 62(6)(a)	Duty not to include a permit condition requiring a person to pay an amount for or provide works except in accordance with ss 46N(1), 46GV(7) or 62(5)	CEO, DCD, MPBL, DPC, MCF	
s 62(6)(b)	Duty not to include a permit condition requiring a person to pay an amount for or provide works except a condition that a planning scheme requires to be included as referred to in s 62(1)(a)	CEO, DCD, MPBL, DPC, MCF	
s 63	Duty to issue the permit where made a decision in favour of the application (if no one has objected)	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 64(1)	Duty to give notice of decision to grant a permit to applicant and objectors	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	This provision applies also to a decision to grant an amendment to a permit – see s 75
s 64(3)	Duty not to issue a permit until after the specified period	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	This provision applies also to a decision to grant an amendment to a permit – see s 75

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 64(5)	Duty to give each objector a copy of an exempt decision	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	This provision applies also to a decision to grant an amendment to a permit – see s 75
s 64A	Duty not to issue permit until the end of a period when an application for review may be lodged with VCAT or until VCAT has determined the application, if a relevant recommending referral authority has objected to the grant of a permit	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	This provision applies also to a decision to grant an amendment to a permit – see s 75A
s 65(1)	Duty to give notice of refusal to grant permit to applicant and person who objected under s 57	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 66(1)	Duty to give notice under s 64 or s 65 and copy permit to relevant determining referral authorities	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 66(2)	Duty to give a recommending referral authority notice of its decision to grant a permit	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	If the recommending referral authority objected to the grant of the permit or the responsible authority decided not to include a condition on the permit recommended by the recommending referral authority
s 66(4)	Duty to give a recommending referral authority notice of its decision to refuse a permit	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	If the recommending referral authority objected to the grant of the permit or the recommending referral authority recommended that a permit condition be included on the permit

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 66(6)	Duty to give a recommending referral authority a copy of any permit which Council decides to grant and a copy of any notice given under s 64 or 65	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	If the recommending referral authority did not object to the grant of the permit or the recommending referral authority did not recommend a condition be included on the permit
s 69(1)	Function of receiving application for extension of time of permit	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 69(1A)	Function of receiving application for extension of time to complete development	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 69(2)	Power to extend time	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 70	Duty to make copy permit available in accordance with public availability requirements	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 71(1)	Power to correct certain mistakes	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 71(2)	Duty to note corrections in register	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 73	Power to decide to grant amendment subject to conditions	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 74	Duty to issue amended permit to applicant if no objectors	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 76	Duty to give applicant and objectors notice of decision to refuse to grant amendment to permit	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 76A(1)	Duty to give relevant determining referral authorities copy of amended permit and copy of notice	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 76A(2)	Duty to give a recommending referral authority notice of its decision to grant an amendment to a permit	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	If the recommending referral authority objected to the amendment of the permit or the responsible authority decided not to include a condition on the amended permit recommended by the recommending referral authority
s 76A(4)	Duty to give a recommending referral authority notice of its decision to refuse a permit	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	If the recommending referral authority objected to the amendment of the permit or the recommending referral authority recommended that a permit condition be included on the amended permit
s 76A(6)	Duty to give a recommending referral authority a copy of any amended permit which Council decides to grant and a copy of any notice given under s 64 or 76	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	If the recommending referral authority did not object to the amendment of the permit or the recommending referral authority did not recommend a condition be included on the amended permit
s 76D	Duty to comply with direction of Minister to issue amended permit	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 83	Function of being respondent to an appeal	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 83B	Duty to give or publish notice of application for review	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 84(1)	Power to decide on an application at any time after an appeal is lodged against failure to grant a permit	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 84(2)	Duty not to issue a permit or notice of decision or refusal after an application is made for review of a failure to grant a permit	CEO, DCD, MPBL, DPC , DPCDPC , PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 84(3)	Duty to tell principal registrar if decide to grant a permit after an application is made for review of its failure to grant a permit	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 84(6)	Duty to issue permit on receipt of advice within 3 business days	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 84AB	Power to agree to confining a review by the Tribunal	CEO, DCD, MPBL, DPC , DPCDPC , FLDPDPTL MCF, CSPUD	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 86	Duty to issue a permit at order of Tribunal within 3 business days	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 87(3)	Power to apply to VCAT for the cancellation or amendment of a permit	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , DPC MCF, CSPUD	
s 90(1)	Function of being heard at hearing of request for cancellation or amendment of a permit	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PIO MCF, CSPUD, SSP, SP	
s 91(2)	Duty to comply with the directions of VCAT	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PIO MCF, CSPUD, SSP, SP	
s 91(2A)	Duty to issue amended permit to owner if Tribunal so directs	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 92	Duty to give notice of cancellation/amendment of permit by VCAT to persons entitled to be heard under s 90	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PIO MCF, CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 93(2)	Duty to give notice of VCAT order to stop development	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PIO MCF, CSPUD, SSP, SP	
s 95(3)	Function of referring certain applications to the Minister	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PIO MCF, CSPUD, SSP, SP	
s 95(4)	Duty to comply with an order or direction	CEO, DCD, MPBL, DPC, MCF	
s 96(1)	Duty to obtain a permit from the Minister to use and develop its land	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 96(2)	Function of giving consent to other persons to apply to the Minister for a permit to use and develop Council land	CEO, DCD, MPBL, DPC, DP, TLDPDPTL , MDP, DPC MCF, CSPUD, SSP, SP	
s 96A(2)	Power to agree to consider an application for permit concurrently with preparation of proposed amendment	CEO, DCD, MPBL, DPC, DP, TLDPDPTL , MDP, DPC MCF, CSPUD, SSP, SP	
s 96C	Power to give notice, to decide not to give notice, to publish notice and to exercise any other power under s 96C	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP MCF, CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 96F	Duty to consider the panel's report under s 96E	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 96G(1)	Power to determine to recommend that a permit be granted or to refuse to recommend that a permit be granted and power to notify applicant of the determination (including power to give notice under s 23 of the Planning and Environment (Planning Schemes) Act 1996)	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 96H(3)	Power to give notice in compliance with Minister's direction	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 96J	Duty to issue permit as directed by the Minister	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 96K	Duty to comply with direction of the Minister to give notice of refusal	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP	
s 96Z	Duty to keep levy certificates given to it under ss 47 or 96A for no less than 5 years from receipt of the certificate	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 97C	Power to request Minister to decide the application	CEO, DCD, MPBL, DPC, MCF	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 97D(1)	Duty to comply with directions of Minister to supply any document or assistance relating to application	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP, SP	
s 97G(3)	Function of receiving from Minister copy of notice of refusal to grant permit or copy of any permit granted by the Minister	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP,SP	
s 97G(6)	Duty to make a copy of permits issued under s 97F available in accordance with public availability requirements	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP, SP	
s 97L	Duty to include Ministerial decisions in a register kept under s 49	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PRO, SPRO MCF, CSPUD, SSP	
s 97MH	Duty to provide information or assistance to the Planning Application Committee	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, MCF	
s 97MI	Duty to contribute to the costs of the Planning Application Committee or subcommittee	CEO, DCD, MPBL, DPC, MCF	
s 97O	Duty to consider application and issue or refuse to issue certificate of compliance	CEO, DCD, MPBL, DPC, MCF	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 97P(3)	Duty to comply with directions of VCAT following an application for review of a failure or refusal to issue a certificate	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 97Q(2)	Function of being heard by VCAT at hearing of request for amendment or cancellation of certificate	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, MCF, CSPUD, SSP	
s 97Q(4)	Duty to comply with directions of VCAT	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, MCF, CSPUD, SSP	
s 97R	Duty to keep register of all applications for certificate of compliance and related decisions	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 98(1)&(2)	Function of receiving claim for compensation in certain circumstances	CEO, DCD, MPBL, DPC, MCF	
s 98(4)	Duty to inform any person of the name of the person from whom compensation can be claimed	CEO, DCD, MPBL, DPC, MCF	
s 101	Function of receiving claim for expenses in conjunction with claim	CEO, DCD, MPBL, DPC, MCF	
s 103	Power to reject a claim for compensation in certain circumstances	CEO, DCD, MPBL, DPC, MCF	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 107(1)	Function of receiving claim for compensation	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, MCF, CSPUD, SSP	
s 107(3)	Power to agree to extend time for making claim	CEO, DCD, MPBL, DPC, MCF	
s 113(2)	Power to request a declaration for land to be proposed to be reserved for public purposes	CEO, DCD, MPBL, DPC, MCF	
s 114(1)	Power to apply to the VCAT for an enforcement order	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PIO MCF, CSPUD, SSP	
s 117(1)(a)	Function of making a submission to the VCAT where objections are received	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PIO MCF, CSPUD, SSP	
s 120(1)	Power to apply for an interim enforcement order where s 114 application has been made	CEO, DCD, MPBL, DPC, PTO, DP, TLDPDPTL , MDP, PIO, MCF, CSPUD, SSP	
s 123(1)	Power to carry out work required by enforcement order and recover costs	CEO, DCD, MPBL, DPC, MCF	
s 123(2)	Power to sell buildings, materials, etc salvaged in carrying out work under s 123(1)	CEO, DCD, MPBL, DPC, MCF	Except Crown Land
s 129	Function of recovering penalties	CEO, DCD, MPBL, DPC, MCF	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 130(5)	Power to allow person served with an infringement notice further time	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PIO MCF, CSPUD, SSP	
s 149A(1)	Power to refer a matter to the VCAT for determination	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PIO MCF, CSPUD, SSP	
s 149A(1A)	Power to apply to VCAT for the determination of a matter relating to the interpretation of a s 173 agreement	CEO, DCD, MPBL, DPC, PTO, DP, FLDPDPTL , MDP, PIO, MCF, CSPUD, SSP	
s 156	Duty to pay fees and allowances (including a payment to the Crown under s 156(2A)), and payment or reimbursement for reasonable costs and expenses incurred by the panel in carrying out its functions unless the Minister directs otherwise under s 156(2B) power to ask for contribution under s 156(3) and power to abandon amendment or part of it under s 156(4)	CEO, DCD, MPBL, DPC, MCF	Where Council is the relevant planning authority
s 171(2)(f)	Power to carry out studies and commission reports	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, MCF, CSPUD, SSP	
s 171(2)(g)	Power to grant and reserve easements	CEO, DCD, MPBL, DPC, MDP, MO MCF	
s 172C	Power to compulsorily acquire any outer public purpose land that is specified in the approved infrastructure contributions plan	CEO	Where Council is a development agency specified in an approved infrastructure contributions plan

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 172D(1)	Power to compulsorily acquire any inner public purpose land that is specified in the plan before the time that the land is required to be provided to Council under s 46GV(4)	CEO	Where Council is a collecting agency specified in an approved infrastructure contributions plan
s 172D(2)	Power to compulsorily acquire any inner public purpose land, the use and development of which is to be the responsibility of Council under the plan, before the time that the land is required to be provided under s 46GV(4)	CEO	Where Council is the development agency specified in an approved infrastructure contributions plan
s 173(1)	Power to enter into agreement covering matters set out in s 174	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP	
s 173(1A)	Power to enter into an agreement with an owner of land for the development or provision of land in relation to affordable housing	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, DPC MCF, CSPUD	Where Council is the relevant responsible authority
---	Power to decide whether something is to the satisfaction of Council, where an agreement made under s 173 of the Planning and Environment Act 1987 requires something to be to the satisfaction of Council or Responsible Authority	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, DPC MCF, CSPUD	
---	Power to give consent on behalf of Council, where an agreement made under s 173 of the Planning and Environment Act 1987 requires that something may not be done without the consent of Council or Responsible Authority	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, MCF, CSPUD, SSP	
s 177(2)	Power to end a s 173 agreement with the agreement of all those bound by any covenant in the agreement or otherwise in accordance with Division 2 of Part 9	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, MCF, CSPUD, SSP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 178	Power to amend a s 173 agreement with the agreement of all those bound by any covenant in the agreement or otherwise in accordance with Division 2 of Part 9	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178A(1)	Function of receiving application to amend or end an agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178A(3)	Function of notifying the owner as to whether it agrees in principle to the proposal under s 178A(1)	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178A(4)	Function of notifying the applicant and the owner as to whether it agrees in principle to the proposal	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178A(5)	Power to propose to amend or end an agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178B(1)	Duty to consider certain matters when considering proposal to amend an agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 178B(2)	Duty to consider certain matters when considering proposal to end an agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178C(2)	Duty to give notice of the proposal to all parties to the agreement and other persons who may be detrimentally affected by decision to amend or end	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178C(4)	Function of determining how to give notice under s 178C(2)	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178E(1)	Duty not to make decision until after 14 days after notice has been given	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178E(2)(a)	Power to amend or end the agreement in accordance with the proposal	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	If no objections are made under s 178D Must consider matters in s 178B
s 178E(2)(b)	Power to amend or end the agreement in a manner that is not substantively different from the proposal	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	If no objections are made under s 178D Must consider matters in s 178B

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 178E(2)(c)	Power to refuse to amend or end the agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	If no objections are made under s 178D Must consider matters in s 178B
s 178E(3)(a)	Power to amend or end the agreement in accordance with the proposal	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	After considering objections, submissions and matters in s 178B
s 178E(3)(b)	Power to amend or end the agreement in a manner that is not substantively different from the proposal	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	After considering objections, submissions and matters in s 178B
s 178E(3)(c)	Power to amend or end the agreement in a manner that is substantively different from the proposal	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	After considering objections, submissions and matters in s 178B
s 178E(3)(d)	Power to refuse to amend or end the agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	After considering objections, submissions and matters in s 178B
s 178F(1)	Duty to give notice of its decision under s 178E(3)(a) or (b)	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 178F(2)	Duty to give notice of its decision under s 178E(2)(c) or (3)(d)	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178F(4)	Duty not to proceed to amend or end an agreement under s 178E until at least 21 days after notice has been given or until an application for review to the Tribunal has been determined or withdrawn	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178G	Duty to sign amended agreement and give copy to each other party to the agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 178H	Power to require a person who applies to amend or end an agreement to pay the costs of giving notices and preparing the amended agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD	
s 178I(3)	Duty to notify, in writing, each party to the agreement of the ending of the agreement relating to Crown land	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 179(2)	Duty to make a copy of each agreement available in accordance with the public availability requirements	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 181	Duty to apply to the Registrar of Titles to record the agreement and to deliver a memorial to Registrar-General	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 181(1A)(a)	Power to apply to the Registrar of Titles to record the agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 181(1A)(b)	Duty to apply to the Registrar of Titles, without delay, to record the agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 182	Power to enforce an agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 183	Duty to tell Registrar of Titles of ending/amendment of agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	
s 184F(1)	Power to decide to amend or end an agreement at any time after an application for review of the failure of Council to make a decision	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP MCF, CSPUD, SSP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 184F(2)	Duty not to amend or end the agreement or give notice of the decision after an application is made to VCAT for review of a failure to amend or end an agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, MCF, CSPUD, SSP	
s 184F(3)	Duty to inform the principal registrar if the responsible authority decides to amend or end an agreement after an application is made for the review of its failure to end or amend the agreement	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, MCF, CSPUD, SSP	
s 184F(5)	Function of receiving advice from the principal registrar that the agreement may be amended or ended in accordance with Council's decision	CEO	
s 184G(2)	Duty to comply with a direction of the Tribunal	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, MCF, CSPUD	
s 184G(3)	Duty to give notice as directed by the Tribunal	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, MCF, CSPUD	
s 185B(1)	Duty to comply with a request from the Minister to provide the name, address, email address or telephone number of any person to whom the Minister is required to give notice	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, PRO, PTO MCF, CSPUD, SSP, SP, SPRO	
s 198(1)	Function to receive application for planning certificate	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, PRO, SPRO, PTO, MCF, CSPUD, SSP, SP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 199(1)	Duty to give planning certificate to applicant	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, PRO, SPRO, PTO MCF, CSPUD, SSP, SP	
s 201(1)	Function of receiving application for declaration of underlying zoning	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, PTO, MCF, CSPUD, SSP, SP	
s 201(3)	Duty to make declaration	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, MCF, CSPUD	
-	Power to decide, in relation to any planning scheme or permit, that a specified thing has or has not been done to the satisfaction of Council	CEO, DCD, MPBL, DPC, DP, FLDPDPTL , MDP, PIO , MCF, CSPUD	
	Power, in relation to any planning scheme or permit, to consent or refuse to consent to any matter which requires the consent or approval of Council	CEO, DCD, MPBL, DPC, FLDPDPTL , MDP MCF, CSPUD	
	Power to approve any plan or any amendment to a plan or other document in accordance with a provision of a planning scheme or condition in a permit	CEO, DCD, MPBL, DPC, FLDPDPTL , MDP MCF, CSPUD	
-	Power to give written authorisation in accordance with a provision of a planning scheme	CEO, DCD, MPBL, DPC, FLDPDPTL , MDP MCF, CSPUD, SSP	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 201UAB(1)	Function of providing the Victoria Planning Authority with information relating to any land within municipal district	CEO, DCD, MPBL, DPC, MCF	
s 201UAB(2)	Duty to provide the Victoria Planning Authority with information requested under s 201UAB(1) as soon as possible	CEO, DCD, MPBL, DPC, MCF	

RESIDENTIAL TENANCIES ACT 1997

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 518F	Power to issue notice to caravan park regarding emergency management plan if determined that the plan does not comply with the requirements	CEO, DCW, MRCC , MRM , MEMOFCS ,	
s 522(1)	Power to give a compliance notice to a person	EHO, PHPTL, PHPL	
s 525(2)	Power to authorise an officer to exercise powers in s 526 (either generally or in a particular case)	CEO, DCW, MRCCFCS , PHPL, PHPTL	
s 525(4)	Duty to issue identity card to authorised officers	DCW, MRCCFCS	
s 526(5)	Duty to keep record of entry by authorised officer under s 526	EHO, PHPTL, PHPL	
s 526A(3)	Function of receiving report of inspection	PHPL, PHPTL, EHO, MRCC , EMPHCCRHC	
s 527	Power to authorise a person to institute proceedings (either generally or in a particular case)	PHPL, PHPTL, EHO, MRCC , EMPHCCRHC	

ROAD MANAGEMENT ACT 2004

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 11(1)	Power to declare a road by publishing a notice in the Government Gazette	CEO, ALL D, MCGC , MTE, MDA	Obtain consent in circumstances specified in s 11(2)
s 11(8)	Power to name a road or change the name of a road by publishing notice in Government Gazette	CEO, ALL D	
s 11(9)(b)	Duty to advise Registrar	CEO, ALL D, MDA	
s 11(10)	Duty to inform Secretary to Department of Environment, Land, Water and Planning of declaration etc.	CEO, ALL D, MDA, MTE	Subject to s 11(10A)
s 11(10A)	Duty to inform Secretary to Department of Environment, Land, Water and Planning or nominated person	CEO, ALL D, MDA MTE	Where Council is the coordinating road authority
s 12(2)	Power to discontinue road or part of a road	CEO, ALL D, MDA, MTE	Where Council is the coordinating road authority
s 12(4)	Duty to publish, and provide copy, notice of proposed discontinuance	CEO, ALL D, MDA, MCF MTE	Power of coordinating road authority where it is the discontinuing body Unless s 12(11) applies
s 12(5)	Duty to consider written submissions received within 28 days of notice	CEO, ALL D, MDA, MCF, MTE	Duty of coordinating road authority where it is the discontinuing body Unless s 12(11) applies
s 12(6)	Function of hearing a person in support of their written submission	CEO, ALL D, MDA, MCF, MTE	Function of coordinating road authority where it is the discontinuing body Unless s 12(11) applies
s 12(7)	Duty to fix day, time and place of meeting under s 12(6) and to give notice	CEO, ALL D, MDA, MCF, MTE	Duty of coordinating road authority where it is the discontinuing body Unless s 12(11) applies
s 12(10)	Duty to notify of decision made	CEO, ALL D, MDA, MCF, MTE	Duty of coordinating road authority where it is the discontinuing body Does not apply where an exemption is specified by the regulations or given by the Minister

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 13(1)	Power to fix a boundary of a road by publishing notice in Government Gazette	CEO, ALL D, MDA, MCF, MTE	Power of coordinating road authority and obtain consent under s 13(3) and s 13(4) as appropriate
s 14(4)	Function of receiving notice from the Head, Transport for Victoria	CEO, ALL D	
s 14(7)	Power to appeal against decision of the Head, Transport for Victoria	CEO, ALL D	
s 15(1)	Power to enter into arrangement with another road authority, utility or a provider of public transport to transfer a road management function of the road authority to the other road authority, utility or provider of public transport	CEO, ALL D	
s 15(1A)	Power to enter into arrangement with a utility to transfer a road management function of the utility to the road authority	CEO, ALL D, MDA	
s 15(2)	Duty to include details of arrangement in public roads register	CEO, DACS, MDA, MDA, CAC	
s 16(7)	Power to enter into an arrangement under s 15	CEO, ALL D, MTE MDA	
s 16(8)	Duty to enter details of determination in public roads register	CEO, DACS, MDA	
s 17(2)	Duty to register public road in public roads register	CEO, DACS, MDA, CAC	Where Council is the coordinating road authority
s 17(3)	Power to decide that a road is reasonably required for general public use	CEO, DACS, MDA	Where Council is the coordinating road authority
s 17(3)	Duty to register a road reasonably required for general public use in public roads register	CEO, DACS, MDA	Where Council is the coordinating road authority
s 17(4)	Power to decide that a road is no longer reasonably required for general public use	CEO, DACS, MDA, MTE	Where Council is the coordinating road authority
s 17(4)	Duty to remove road no longer reasonably required for general public use from public roads register	CEO, DACS, MDA, CAC	Where Council is the coordinating road authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 18(1)	Power to designate ancillary area	CEO, DACS, DCD, MTE, MDA	Where Council is the coordinating road authority, and obtain consent in circumstances specified in s 18(2)
s 18(3)	Duty to record designation in public roads register	CEO, DACS, MDA, CAC	Where Council is the coordinating road authority
s 19(1)	Duty to keep register of public roads in respect of which it is the coordinating road authority	CEO, DACS, MDA, CAC	
s 19(4)	Duty to specify details of discontinuance in public roads register	CEO, DACS, MDA, CAC	
s 19(5)	Duty to ensure public roads register is available for public inspection	CEO, DACS, MDA, CAC	
s 21	Function of replying to request for information or advice	CEO, DACS, MO, MDA, MTE	Obtain consent in circumstances specified in s 11(2)
s 22(2)	Function of commenting on proposed direction	CEO, DACS, MO, MDA, MTE	
s 22(4)	Duty to publish a copy or summary of any direction made under s 22 by the Minister in its annual report	CEO, ALL D, MDA, MCGC, CAEC, IPPC	
s 22(5)	Duty to give effect to a direction under s 22	CEO, ALL D, MDA, MTE	
s 40(1)	Duty to inspect, maintain and repair a public road	CEO, ALL D, MO, MDA	
s 40(5)	Power to inspect, maintain and repair a road which is not a public road	CEO, ALL D, MO, MDA	
s 41(1)	Power to determine the standard of construction, inspection, maintenance and repair	CEO, ALL D, MO, MDA, MTE	
s 42(1)	Power to declare a public road as a controlled access road	CEO, ALL D, MDA, MTE	Power of coordinating road authority and sch 2 also applies
s 42(2)	Power to amend or revoke declaration by notice published in Government Gazette	CEO, ALL D, MDA, MTE	Power of coordinating road authority and sch 2 also applies

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 42A(3)	Duty to consult with Head, Transport for Victoria and Minister for Local Government before road is specified	CEO, ALL D, MO, MDA, MTE	Where Council is the coordinating road authority If road is a municipal road or part thereof
s 42A(4)	Power to approve Minister's decision to specify a road as a specified freight road	CEO, ALL D, MTE	Where Council is the coordinating road authority If road is a municipal road or part thereof and where road is to be specified a freight road
s 48EA	Duty to notify the owner or occupier of land and provider of public transport on which rail infrastructure or rolling stock is located (and any relevant provider of public transport)	CEO, ALL D, MDA	Where Council is the responsible road authority, infrastructure manager or works manager
s 48M(3)	Function of consulting with the relevant authority for purposes of developing guidelines under s 48M	CEO, ALL D, MTE	
s 49	Power to develop and publish a road management plan	CEO, ALL D, MDA	
s 51	Power to determine standards by incorporating the standards in a road management plan	CEO, ALL D, MO, MDA	
s 53(2)	Power to cause notice to be published in Government Gazette of amendment etc of document in road management plan	CEO, ALL D, MDA	
s 54(2)	Duty to give notice of proposal to make a road management plan	CEO, ALL D, MDA	
s 54(5)	Duty to conduct a review of road management plan at prescribed intervals	CEO, ALL D, MDA, MTE	
s 54(6)	Power to amend road management plan	CEO, ALL D, MDA	
s 54(7)	Duty to incorporate the amendments into the road management plan	CEO, ALL D, MDA, CAC	
s 55(1)	Duty to cause notice of road management plan to be published in Government Gazette and newspaper	CEO, ALL D, MDA, CAC	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 63(1)	Power to consent to conduct of works on road	CEO, ALL D, MDA, APC , MTE, TEC, MLPAC , TLAPWS , APS , SBSO , SCMO , CMPI	Where Council is the coordinating road authority
s 63(2)(e)	Power to conduct or to authorise the conduct of works in, on, under or over a road in an emergency	CEO, ALL D, MO, MDA, MTE, TEC	Where Council is the infrastructure manager
s 64(1)	Duty to comply with cl 13 of sch 7	CEO, ALL D, MTE, MDA	Where Council is the infrastructure manager or works manager
s 66(1)	Power to consent to structure etc	CEO, ALL D, MDA, MTE,	Where Council is the coordinating road authority
s 67(2)	Function of receiving the name & address of the person responsible for distributing the sign or bill	CEO, DACS, MDA, MTE,	Where Council is the coordinating road authority
s 67(3)	Power to request information	CEO, DACS, MO, MDA, MTE, TEC, TTTL	Where Council is the coordinating road authority
s 68(2)	Power to request information	CEO, DACS, MO, MDA, MTE, TEC, TTTL	Where Council is the coordinating road authority
s 71(3)	Power to appoint an authorised officer	CEO, ALL D	
s 72	Duty to issue an identity card to each authorised officer	CEO, ALL D	
s 85	Function of receiving report from authorised officer	CEO, DACS, MDA	
s 86	Duty to keep register re s 85 matters	CEO, DACS, MDA	
s 87(1)	Function of receiving complaints	CEO, DACS, MO, MDA, MTE	
s 87(2)	Duty to investigate complaint and provide report	CEO, DACS, MO, MDA, MTE, APO	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
s 96	Power to authorise a person for the purpose of instituting legal proceedings	CEO, DACS, MO, MDA, MTE, TEC, PESO	
s 112(2)	Power to recover damages in court	CEO, DACS, MO, MDA, MTE, TEC	
s 116	Power to cause or carry out inspection	CEO, DACS, MO, MDA, CAC, MTE, TEC, TTTL, OIC	
s 119(2)	Function of consulting with the Head, Transport for Victoria	CEO, DACS, MO, MDA, MTE	
s 120(1)	Power to exercise road management functions on an arterial road (with the consent of the Head, Transport for Victoria)	CEO, DACS, MO, MDA, MTE	
s 120(2)	Duty to seek consent of the Head, Transport for Victoria to exercise road management functions before exercising power in s 120(1)	CEO, DACS, MO, MDA, MTE	
s 121(1)	Power to enter into an agreement in respect of works	CEO, DACS, MO, MDA, MTE	
s 122(1)	Power to charge and recover fees	CEO, DACS, MO, MDA, MTE	
s 123(1)	Power to charge for any service	CEO, DACS, MO, MDA, MTE	
sch 2 cl 2(1)	Power to make a decision in respect of controlled access roads	CEO, ALL D, MO, MDA, MTE	
sch 2 cl 3(1)	Duty to make policy about controlled access roads	CEO, ALL D, MDA, MTE	
sch 2 cl 3(2)	Power to amend, revoke or substitute policy about controlled access roads	CEO, ALL D, MDA, MTE	
sch 2 cl 4	Function of receiving details of proposal from the Head, Transport for Victoria	CEO, DACS, MO, MDA, MTE	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
sch 2 cl 5	Duty to publish notice of declaration	CEO, ALL D, MDA, MTE	
sch 7 cl 7(1)	Duty to give notice to relevant coordinating road authority of proposed installation of non-road infrastructure or related works on a road reserve	CEO, DACS, MO, OIC, MTE, TEC, TTTL, MDA, CAC	Where Council is the infrastructure manager or works manager
sch 7 cl 8(1)	Duty to give notice to any other infrastructure manager or works manager responsible for any non-road infrastructure in the area, that could be affected by any proposed installation of infrastructure or related works on a road or road reserve of any road	CEO, DACS, MO, OIC, MTE, TEC, TTTL, MDA, CAC, CWC	Where Council is the infrastructure manager or works manager
sch 7 cl 9(1)	Duty to comply with request for information from a coordinating road authority, an infrastructure manager or a works manager responsible for existing or proposed infrastructure in relation to the location of any non-road infrastructure and technical advice or assistance in conduct of works	CEO, DACS, MO, OIC, MTE, TEC, TTTL, MDA, CAC, CWC	Where Council is the infrastructure manager or works manager responsible for non-road infrastructure
sch 7 cl 9(2)	Duty to give information to another infrastructure manager or works manager where becomes aware any infrastructure or works are not in the location shown on records, appear to be in an unsafe condition or appear to need maintenance	CEO, DACS, MO, OIC, MTE, TEC, TTTL, MDA, CAC, <u>APC, CWC,</u> <u>MPBL,MLPAC,</u> <u>TLAPWS, APS</u>	Where Council is the infrastructure manager or works manager
sch 7 cl 10(2)	Where Sch 7 cl 10(1) applies, duty to, where possible, conduct appropriate consultation with persons likely to be significantly affected	CEO, DACS, MO, OIC, MTE, TEC, TTTL, MDA, CAC	Where Council is the infrastructure manager or works manager
sch 7 cl 12(2)	Power to direct infrastructure manager or works manager to conduct reinstatement works	CEO, DACS, MO, MDA, MTE, TEC, <u>APC, MPBL,</u> <u>MLPAC, TLAPWS,</u> <u>APS, SBSO,</u> <u>SCMO, CMPI</u>	Where Council is the coordinating road authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
sch 7 cl 12(3)	Power to take measures to ensure reinstatement works are completed	CEO, DACS, MO, OIC, MTE, TEC, TTTL, MDA, CAC, <u>MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI</u> APC	Where Council is the coordinating road authority
sch 7 cl 12(4)	Duty to ensure that works are conducted by an appropriately qualified person	CEO, DACS, MO, MDA, APC , OIC, TEC, MTE, CAC, TTTL, <u>MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI</u>	Where Council is the coordinating road authority
sch 7 cl 12(5)	Power to recover costs	CEO, DACS, MO, MDA, CAC, APC <u>MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI</u>	Where Council is the coordinating road authority
sch 7 cl 13(1)	Duty to notify relevant coordinating road authority within 7 days that works have been completed, subject to sch 7 cl 13(2)	CEO, DACS, MO, OIC, TEC	Where Council is the works manager
sch 7 cl 13(2)	Power to vary notice period	CEO, DACS, MO, APC <u>MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI</u>	Where Council is the coordinating road authority
sch 7 cl 13(3)	Duty to ensure works manager has complied with obligation to give notice under sch 7 cl 13(1)	CEO, DACS, MO, MDA	Where Council is the infrastructure manager

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
sch 7 cl 16(1)	Power to consent to proposed works	CEO, DACS, MO, OIC, DCD, MTE, TEC, MDA, CAC, <u>MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI APC</u>	Where Council is the coordinating road authority
sch 7 cl 16(4)	Duty to consult	CEO, DACS, MO, OIC, DCD, MTE, TEC, MDA, CAC, <u>MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI APC</u>	Where Council is the coordinating road authority, responsible authority or infrastructure manager
sch 7 cl 16(5)	Power to consent to proposed works	CEO, DACS, MO, OIC, DCD, MTE, TEC, MDA, CAC, <u>APCMPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI</u>	Where Council is the coordinating road authority
sch 7 cl 16(6)	Power to set reasonable conditions on consent	CEO, DACS, MO, OIC, DCD, MTE, TEC, MDA, CAC, <u>MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI APC</u>	Where Council is the coordinating road authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
sch 7 cl 16(8)	Power to include consents and conditions	CEO, DACS, MO, OIC, DCD, MTE, TEC, MDA, CAC, <u>MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI</u> APC	Where Council is the coordinating road authority
sch 7 cl 17(2)	Power to refuse to give consent and duty to give reasons for refusal	CEO, DACS, MO, OIC, DCD, MTE, TEC, MDA, CAC, <u>APC, MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI</u>	Where Council is the coordinating road authority
sch 7 cl 18(1)	Power to enter into an agreement	CEO, DACS, MO, DCD, MTE, MDA	Where Council is the coordinating road authority
sch 7 cl 19(1)	Power to give notice requiring rectification of works	CEO, DACS, MO, DCD, MTE, MDA, CAC, <u>APC, MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI</u>	Where Council is the coordinating road authority
sch 7 cl 19(2) & (3)	Power to conduct the rectification works or engage a person to conduct the rectification works and power to recover costs incurred	CEO, ALL D, MDA, <u>APC</u> , CAC, CWC, <u>MPBL, MLPAC, TLAPWS, APS, SBSO, SCMO, CMPI</u>	Where Council is the coordinating road authority
sch 7 cl 20(1)	Power to require removal, relocation, replacement or upgrade of existing non-road infrastructure	CEO, DACS, MO, DCD, MTE, TEC, TTTL, STTE, TTE, MDA	Where Council is the coordinating road authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
sch 7A cl 2	Power to cause street lights to be installed on roads	CEO, DACS, MO, DCD, MTE, TEC, TTTL, STTE, TTE, MDA	Power of responsible road authority where it is the coordinating road authority or responsible road authority in respect of the road
sch 7A cl 3(1)(d)	Duty to pay installation and operation costs of street lighting - where road is not an arterial road	CEO, DACS, MO, DCD, MTE, TEC, MDA, CAC	Where Council is the responsible road authority
sch 7A cl 3(1)(e)	Duty to pay installation and operation costs of street lighting - where road is a service road on an arterial road and adjacent areas	CEO, DACS, MO, DCD, MTE, TEC, MDA, CAC	Where Council is the responsible road authority
sch 7A cl 3(1)(f)	Duty to pay installation and percentage of operation costs of street lighting - for arterial roads in accordance with cls 3(2) and 4	CEO, DACS, MO, MDA, CAC	Duty of Council as responsible road authority that installed the light (re: installation costs) and where Council is relevant municipal council (re: operating costs)

CEMETERIES AND CREMATORIA REGULATIONS 2015

##These provisions apply to Council appointed as a cemetery trust under s 5 of the Cemeteries and Crematoria Act 2003, and also apply to Council appointed to manage a public cemetery under s 8(1)(a)(ii) as though it were a cemetery trust (see s 53).

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r 24	Duty to ensure that cemetery complies with depth of burial requirements	CEO, ALL D, MCGC, CAECS, CG, GCBSO	
r 25	Duty to ensure that the cemetery complies with the requirements for interment in concrete-lined graves	CEO, ALL D, MCGC, CAECS, CG, GCBSO	
r 27	Power to inspect any coffin, container or other receptacle if satisfied of the matters in paragraphs (a) and (b)	CEO, ALL D, MCGC, CAECS, CG, GCBSO	
r 28(1)	Power to remove any fittings on any coffin, container or other receptacle if the fittings may impede the cremation process or damage the cremator	NOT APPLICABLE	
r 28(2)	Duty to ensure any fittings removed of are disposed in an appropriate manner	NOT APPLICABLE	
r 29	Power to dispose of any metal substance or non-human substance recovered from a cremator	NOT APPLICABLE	
r 30(2)	Power to release cremated human remains to certain persons	NOT APPLICABLE	Subject to any order of a court
r 31(1)	Duty to make cremated human remains available for collection within 2 working days after the cremation	NOT APPLICABLE	
r 31(2)	Duty to hold cremated human remains for at least 12 months from the date of cremation	NOT APPLICABLE	
r 31(3)	Power to dispose of cremated human remains if no person gives a direction within 12 months of the date of cremation	NOT APPLICABLE	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r 31(4)	Duty to take reasonable steps notify relevant people of intention to dispose of remains at expiry of 12 month period	NOT APPLICABLE	
r 32	Duty to ensure a mausoleum is constructed in accordance with paragraphs (a)-(d)	NOT APPLICABLE	
r 33(1)	Duty to ensure that remains are interred in a coffin, container or receptacle in accordance with paragraphs (a)-(c)	NOT APPLICABLE	
r 33(2)	Duty to ensure that remains are interred in accordance with paragraphs (a)-(b)	NOT APPLICABLE	
r 34	Duty to ensure that a crypt space in a mausoleum is sealed in accordance with paragraphs (a)-(b)	NOT APPLICABLE	
r 36	Duty to provide statement that alternative vendors or supplier of monuments exist	CEO, ALL D, MCGC, CAECS, GS , GCBSO	
r 40	Power to approve a person to play sport within a public cemetery	CEO, ALL D, MCGC, CAECS , GS , GCBSO	
r 41(1)	Power to approve fishing and bathing within a public cemetery	NOT APPLICABLE	
r 42(1)	Power to approve hunting within a public cemetery	CEO, ALL D, MCGC, GS , GCBSO , GCBSO	
r 43	Power to approve camping within a public cemetery	CEO, ALL D, MCGC, CAECS , GS , GCBSO	
r 45(1)	Power to approve the removal of plants within a public cemetery	CEO, ALL D, MCGC, CAECS, MPNE, CAECS , GS , GCBSO	
r 46	Power to approve certain activities under the Regulations if satisfied of regulation (1)(a)-(c)	CEO, ALL D, MCGC, CAECS , GS , GCBSO	
r 47(3)	Power to approve the use of fire in a public cemetery	CEO, ALL D, MCGC, CAECS , GS , GCBSO	

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PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r 48(2)	Power to approve a person to drive, ride or use a vehicle on any surface other than a road, track or parking area	CEO, ALL D, MCGC, CAECS, GS, GCBSO	
Note: sch 2 contains Model Rules – only applicable if the cemetery trust has not made its own cemetery trust rules			
sch 2 cl 4	Power to approve the carrying out of an activity referred to in rules 8, 16, 17 and 18 of sch 2	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 5(1)	Duty to display the hours during which pedestrian access is available to the cemetery	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 5(2)	Duty to notify the Secretary of, (a) the hours during which pedestrian access is available to the cemetery; and (b) any changes to those hours	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 6(1)	Power to give directions regarding the manner in which a funeral is to be conducted	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 7(1)	Power to give directions regarding the dressing of places of interment and memorials	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 8	Power to approve certain mementos on a memorial	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 11(1)	Power to remove objects from a memorial or place of interment	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 11(2)	Duty to ensure objects removed under sub rule (1) are disposed of in an appropriate manner	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules

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PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
sch 2 cl 12	Power to inspect any work being carried out on memorials, places of interment and buildings for ceremonies	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO,	See note above regarding model rules
sch 2 cl 14	Power to approve an animal to enter into or remain in a cemetery	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 16(1)	Power to approve construction and building within a cemetery	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 17(1)	Power to approve action to disturb or demolish property of the cemetery trust	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules
sch 2 cl 18(1)	Power to approve digging or planting within a cemetery	CEO, ALL D, MCGC, GC, CBO, GFIO, GCBSO, GCSO, CAECS	See note above regarding model rules

PLANNING AND ENVIRONMENT REGULATIONS 2015

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS AND LIMITATIONS
r 6	Function of receiving notice, under s 19(1)(c) of the Act, from a planning authority of its preparation of an amendment to a planning scheme	CEO, DCD, MPBL, DPC , DPCDPC , DP, PTO, FLDPPDPTL , MDP	Where Council is not the planning authority and the amendment affects land within its municipal district; or Where the amendment will amend the planning scheme to designate Council as an acquiring authority.
r 21	Power of responsible authority to require a permit applicant to verify information (by statutory declaration or other written confirmation satisfactory to the responsible authority) in an application for a permit or to amend a permit or any information provided under s 54 of the Act	CEO, DCD, MPBL, DPC , DPCDPC , DP, PTO, FLDPPDPTL , MDP	
r 25(a)	Duty to make copy of matter considered under s 60(1A)(g) available for inspection free of charge in accordance with the public availability requirements	CEO, DCD, MPBL, DPC , DPCDPC , DP, PTO, PRO, SPRO, FLDPPDPTL , MDP	Where Council is the responsible authority
r 25(b))	Function of receiving a copy of any document considered under s 60(1A)(g) by the responsible authority and duty to make the document available in accordance with the public availability requirements for inspection free of charge	CEO, DCD, MPBL, DPC , DPCDPC , DP, PTO, PRO, SPRO, FLDPPDPTL , MDP	Where Council is not the responsible authority but the relevant land is within Council's municipal district
r 42	Function of receiving notice under s 96C(1)(c) of the Act from a planning authority of its preparation of a combined application for an amendment to a planning scheme and notice of a permit application	CEO, DCD, MPBL, DPC , DPCDPC , DP, PTO, FLDPPDPTL , MDP	Where Council is not the planning authority and the amendment affects land within Council's municipal district; or Where the amendment will amend the planning scheme to designate Council as an acquiring authority.

PLANNING AND ENVIRONMENT (FEES) REGULATIONS 2016

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS AND LIMITATIONS
r 19	Power to waive or rebate a fee relating to an amendment of a planning scheme	CEO, DCD, MPBL, DPC , DPCDPC	
r 20	Power to waive or rebate a fee other than a fee relating to an amendment to a planning scheme	CEO, DCD, MPBL, DPC , DPCDPC	
r 21	Duty to record matters taken into account and which formed the basis of a decision to waive or rebate a fee under r19 or 20	MPBL, DPC, DPTL, MDP, DP, PTO, PRO, SPRO, SPCEO, DCD, MPBL, DPC, DPC, DP, TLDP, MDP	

RESIDENTIAL TENANCIES (CARAVAN PARKS AND MOVABLE DWELLINGS REGISTRATION AND STANDARDS) REGULATIONS 2020

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r 7	Power to enter into a written agreement with a caravan park owner	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 10	Function of receiving application for registration	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 11	Function of receiving application for renewal of registration	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 12(1)	Duty to grant the registration if satisfied that the caravan park complies with these regulations	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 12(1)	Power to refuse to renew the registration if not satisfied that the caravan park complies with these regulations	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 12(2)	Duty to renew the registration if satisfied that the caravan park complies with these regulations	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 12(2)	Power to refuse to renew the registration if not satisfied that the caravan park complies with these regulations	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 12(3)	Duty to have regard to matters in determining an application for registration or an application for renewal of registration	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 12(4) & (5)	Duty to issue certificate of registration	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r 14(1)	Function of receiving notice of transfer of ownership	PHPL, PHPTL, EHO, <u>DCW</u> , <u>MRCC, CRHC</u>	
r 14(3)	Power to determine where notice of transfer is displayed	PHPL, PHPTL, EHO, <u>DCW</u> , <u>MRCC, CRHC</u>	
r 15(1)	Duty to transfer registration to new caravan park owner	PHPL, PHPTL, EHO, <u>DCW</u> , <u>MRCC, CRHC</u>	
r 15(2)	Duty to issue a certificate of transfer of registration	PHPL, PHPTL, EHO, <u>DCW</u> , <u>MRCC, CRHC</u>	
r 15(3)	Power to determine where certificate of transfer of registration is displayed	PHPL, PHPTL, EHO, <u>DCW, MRCC,</u> <u>CRHC</u>	
r 16(1)	Power to determine the fee to accompany applications for registration or applications for renewal of registration	PHPL, PHPTL EHO, <u>DCW</u> , <u>MRCC, CRHC</u>	
r 17	Duty to keep register of caravan parks	PHPL, PHPTL, EHO, <u>DCW, MRCC,</u> <u>CRHC</u>	
r 18(4)	Power to determine where the emergency contact person's details are displayed	PHPL, PHPTL, EHO, <u>DCW, MRCC,</u> <u>CRHC</u>	
r 18(6)	Power to determine where certain information is displayed	PHPL, PHPTL, EHO, <u>DCW</u> , <u>MRCC, CRHC</u>	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r 22(1)	Duty to notify a caravan park owner of the relevant emergency services agencies for the caravan park, on the request of the caravan park owner	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 22(2)	Duty to consult with relevant emergency services agencies	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 23	Power to determine places in which caravan park owner must display a copy of emergency procedures	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 24	Power to determine places in which caravan park owner must display copy of public emergency warnings	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 25(3)	Duty to consult with relevant floodplain management authority	Not delegated	
r 26	Duty to have regard to any report of the relevant fire authority	Not delegated	
r 28(c)	Power to approve system for the collection, removal and disposal of sewage and waste water from a movable dwelling	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 40	Function of receiving notice of proposed installation of unregistrable movable dwelling or rigid annexe	Not delegated	
r 40(b)	Power to require notice of proposal to install unregistrable movable dwelling or rigid annexe	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 41(4)	Function of receiving installation certificate	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	
r 43	Power to approve use of a non-habitable structure as a dwelling or part of a dwelling	PHPL, PHPTL, EHO, DCW , MRCC , CRHC	

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
Sch 3 cl 4(3)	Power to approve the removal of wheels and axles from unregistrable movable dwelling	PHPL, PHPTL, EHO, <u>DCW</u> , <u>MRCC, CRHC</u>	

ROAD MANAGEMENT (GENERAL) REGULATIONS 2016

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r 8(1)	Duty to conduct reviews of road management plan	CEO, DACS, MDA, CAC	
r 9(2)	Duty to produce written report of review of road management plan and make report available	CEO, DACS, MDA, CAC	
r 9(3)	Duty to give notice where road management review is completed and no amendments will be made (or no amendments for which notice is required)	CEO, DACS, MDA, CAC	Where Council is the coordinating road authority
r 10	Duty to give notice of amendment which relates to standard of construction, inspection, maintenance or repair under s 41 of the Act	CEO, DACS, MDA, CAC	
r 13(1)	Duty to publish notice of amendments to road management plan	CEO, DACS, MDA, CAC	Where Council is the coordinating road authority
r 13(3)	Duty to record on road management plan the substance and date of effect of amendment	CEO, DACS, MDA, CAC	
r 16(3)	Power to issue permit	CEO, DACS, MDA, APC , DCD, MTE, TEC, TTTL, STE, TTE, MPBL , MLPAC , TLAPWS , APS , SBSO , SCMO , CMPI	Where Council is the coordinating road authority
r 18(1)	Power to give written consent re damage to road	CEO, DACS, MDA, CAC, APC , DCD, MTE, TEC, TTTL, STTE, TTE, MPBL , MLPAC , TLAPWS , APS , SBSO , SCMO , CMPI	Where Council is the coordinating road authority

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r 23(2)	Power to make submission to Tribunal	CEO, DACS, MDA, MTE, TEC	Where Council is the coordinating road authority
r 23(4)	Power to charge a fee for application under s 66(1) Road Management Act	CEO, DACS	Where Council is the coordinating road authority
r 25(1)	Power to remove objects, refuse, rubbish or other material deposited or left on road	CEO, DACS, MO, DCD, MTE, TEC, TTTL, STTE, TTE EMCCRHC ,	Where Council is the responsible road authority
r 25(2)	Power to sell or dispose of things removed from road or part of road (after first complying with regulation 25(3))	CEO, DACS, EMCCRHC , WMC	Where Council is the responsible road authority
r 25(5)	Power to recover in the Magistrates' Court, expenses from person responsible	CEO, DACS, EMCCRHC , WMC	

ROAD MANAGEMENT (WORKS AND INFRASTRUCTURE) REGULATIONS 2015

PROVISION	THING DELEGATED	DELEGATE	CONDITIONS & LIMITATIONS
r 15	Power to exempt a person from requirement under cl 13(1) of sch 7 of the Act to give notice as to the completion of those works	CEO, ALL D, MDA, CAC, <u>MPBL</u> , <u>MLPAC, TLAPWS</u> , <u>APS, SBSO</u> , <u>SCMO, CMPI-APC</u>	Where Council is the coordinating road authority and where consent given under s 63(1) of the Act
r 22(2)	Power to waive whole or part of fee in certain circumstances	CEO, ALL D, MDA, MTE	Where Council is the coordinating road authority

Proposed Budget

2023-2027



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Mayor and Chief Executive Officer Introduction

The Budget 2023-2027 has been prepared after community feedback received during the Budget and Council Plan engagement process, which commenced in mid-December. Council met with community members online and in person to understand the level of support for our Budget principles and to gauge community expectations across the initiatives and capital works budgets.

It is important to balance community expectations with maintaining a sustainable financial outlook in an unpredictable environment. Council is also challenged with keeping rates at affordable levels, in line with the rate cap and below the inflation rate, as the community recovers from the effects of the COVID-19 pandemic.

While there have been many exhilarating moments as we emerge from the worst of the pandemic, the economic landscape remains difficult - locally, nationally, and globally. Inflation remains high and the cost of doing business continues to increase, as does the cost of living more generally. Some pandemic-related behaviour changes are entrenched and income from various sources remains lower than pre-pandemic levels. The employment market is great for people looking for a job with low employment rates and despite Banyule's reputation as an employer of choice and a leader on equal opportunity, attracting the right talent has been challenging.

In the face of these pressures, Banyule remains in a secure and sustainable financial position as we present our Budget for 2023-2027.

Maintaining services, reducing debt

Council has been determined to maintain services while managing higher costs of delivery across services and capital works. We have done this by trimming discretionary spending, finding efficiencies wherever possible and remaining focussed on the needs of our community. We have done it without increasing our borrowings, taking us further towards our goal of reducing debt and cementing Banyule's reputation for responsible budget management.

Council Rates

Rates revenue is Council's largest source of funding and is used to maintain and upgrade local roads, buildings, footpaths and trails, sporting facilities, parks, and playgrounds, and to provide a broad range of services including libraries, maternal and child health and youth services. General rates will increase by 3.5% for 2023/24, in line with the rate cap set by the Victorian Government. This increase is well below the Consumer Price Index.

We are pleased to report that the Food Organics and Garden Organics (FOGO) waste service introduced in July 2022 is working as planned and, by reducing waste going to landfill, has helped stem the ever-increasing cost of waste services (not to mention the environmental advantages). While the introduction of FOGO was meticulously planned, credit must go to Banyule residents, who have got behind the program and made it a success. As a result, the total waste rates collected compared to last year will increase by 3.5%.

\$40.53 million for capital works projects

Despite the inflationary and cost pressures, community-building capital works remain an essential part of our Budget. In choosing the most important and impactful projects, Council was guided by the 10-year Asset Plan and long-term financial plan adopted in June 2022. This Budget commits \$40.53 million new funding for capital works in 2023/24.

- We've invested \$11.72 million to renew and upgrade community facilities across Banyule. The most significant project is the Rosanna Library and Precinct Upgrade. Macleod Park change rooms and Montmorency North Pavilion will be upgraded.

- Our Climate Action Program will accelerate energy efficient enhancements of Council buildings. Where feasible, electric vehicles will replace our current fleet as they are due for renewal.
- Council continues to invest in roads, bridges, and drainage. We are also committed to ensuring that our parks, gardens, playgrounds, and shared paths are maintained. We're investing \$5.67 million in irrigation and drainage, including at Warringal Parklands and Loyola Reserve.
- Our footpath replacement program continues to be a focus, with another \$3 million allocated. Park lighting and beatification of playgrounds and open spaces include \$2.06 million for Ford Park, made possible with funds from the Victorian Government North East Link Project. Watsonia Town Square has been allocated a further \$1.70 million.

Key Initiatives

The Budget includes several key initiatives and projects, for example:

- Stage one of a new customer experience platform (CXP) that will streamline digital access to many of Banyule's services.
- Increased advocacy on key issues including North East Link, the rail duplication, electrification of leisure centres and improved cycling and shared paths. We'll continue to engage with other agencies and levels of government to drive the best outcomes for our community.
- Management of ecological, cultural, land and water assets at Banyule Flats and Banyule Billabong. Cultural burning practices in Nangak Tamboree and Banyule Northern Grassland with the Narrap team.
- A review of Council's Public Art Policy to guide the direction of new public art commissions until 2030.
- Complete the Masterplan for Rosanna Parklands to ensure the parklands are attractive, environmentally sustainable, and accessible for all users.
- Develop and implement other key strategies, including the Public Buildings Energy Efficiency Enhancement Program, Community Infrastructure Plan and Climate Change Adaption Framework.

Transforming the future

The 2023/24 Initiatives Budget includes \$5.30 million to continue Banyule's Digital Transformation Strategy, ensuring we remain a leader in delivering services in all the ways our community, and the future, demands of us. It involves reimagining the services we offer, transforming organisational culture, improving business performance, and strengthening digital maturity and capability. We place the customer at the centre of everything we do and strive to improve every interaction they have with Council.

Your voice counts

Council has worked hard with our community to develop a budget that meets community service priorities and expectations while being constrained by limited revenue sources and a rate cap. We are proud of this Budget, and we look forward to realising the benefits of its investments over the next four years.

Mayor Cr Peter Castaldo

CEO Allison Beckwith

Executive Budget Summary

Financial Principles

The Budget 2023-2027 outlines our financial strategies that support our service obligations, capital works aspirations and asset renewal objectives. Specifically, to:

- Establish a prudent and sound financial framework, combining and integrating financial strategies to achieve a planned outcome.
- Establish a financial measurement framework against Council's plans and policies.
- Ensure that Council complies with sound financial management principles, as required by the *Local Government Act 2020* and plan for the long-term financial sustainability of Council.

Council has complied with the following principles of sound financial management by:

- Generating enough cash to fund capital works and meet the asset renewal requirements as outlined by the VAGO financial sustainability ratios.
- Encouraging more operational innovation to enhance operating activities and control expenditure at levels that are able to consistently support the funding requirements of the capital works program and provision of quality services.
- Supporting the growth of non-rate revenue to achieve greater diversification of the current revenue base and provide flexibility within which to better manage rate revenue increases to within the rate cap.
- Balancing meeting the ongoing core service needs of our community, expectations and quality of delivery with the ongoing achievement of long-term financial sustainability.
- Delivering of a revenue and rating plan based on stability, equity, efficiency and transparency.
- Delivering of a debt management strategic plan to ensure decisions and opportunities can be accommodated within a context of responsible, sustainable financial management.

Recovery Budget

This budget represents a focused recovery effort from the financial challenges caused by the COVID-19 pandemic. As an organisation, Council has been slow to recover, and it will require a couple more years to return to our pre-pandemic operational levels. Nevertheless, we remain committed to ensuring long-term financial sustainability.

Throughout this recovery phase, Council has prioritised the needs of the community, striving to maintain essential services, infrastructure delivery and support economic growth. Council has secured crucial funding support from State and Federal Governments in 2023/24 and these funds will aid in addressing our ageing infrastructure and contribute to the revitalisation of our community.

The funds collected from rates and council's fees charges continue to be our main funding source to enhance community assets and provide vital services across the City. It is important to note that our services income, especially in core areas like recreation and leisure centers, the transfer station, and transport engineering will take time to return to what was projected in our long-term plan.

To accommodate the ongoing impacts of COVID-19 and other financial challenges, we have made efforts to directly offset operational expenditure across all council services through innovation and adapting our systems and processes without impacting on the quality of those services.

Council will continue to exercise prudent financial management whilst we focus on delivering on key projects, programs and events, and advocate for our community for funding improvements and upgrades to deliver services.

Council has established this recovery budget with consideration of the high demand and inflated costs of materials, goods and labour impact on service delivery and capital works costs. The resources required to compliment the Council Plan are scarce and council has focussed on prioritising a number of our activities to best meet the communities needs and to generate sufficient funds to ensure long-term financial sustainability.

Summary of financial position

Key Statistics	Forecast Actual 2022/23	Proposed Budget 2023/24
	\$'000	\$'000
Total Expenditure	165,862	174,038
Total Income	178,182	190,997
Surplus for the year	12,320	16,959
- Non-recurrent capital grants	10,657	17,063
- Capital contributions	7,224	5,612
Underlying Operating (Deficit)	(5,561)	(5,716)
Total Capital Works Expenditure	42,722	68,002

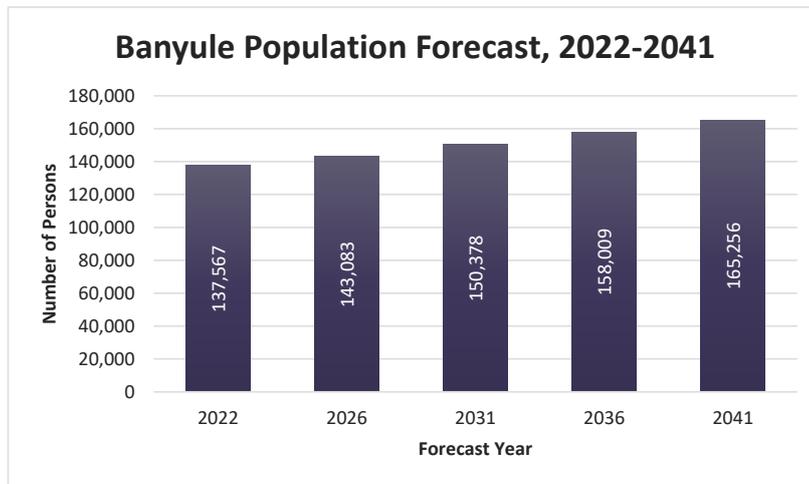
Municipal Demographics

Banyule's estimated resident population for 2022 is 127,268. The municipality has an older age profile compared to Greater Melbourne. Older adults aged 50+ years make up 37% of Banyule's population compared to 32% of the population in Greater Melbourne.

From 2016 to 2021, the largest increase in the number of Banyule residents occurred in the following age groups:

- 70-74 years (+1,179 persons)
- 10-14 years (+887 persons)
- 75-79 years (+848 persons).

Banyule’s population is forecast to grow to 160,176 by 2041 at an average annual growth rate of 1%. The suburb of Heidelberg is forecast to have the largest growth across the municipality.



Banyule is a diverse municipality. Residents come from over 130 countries and over 100 different languages are used at home. Skilled migrants comprise the bulk of migration in Banyule, followed by those who settled through family reunion. Humanitarian arrivals represent the smallest proportion of migrant intake.

In the 2021 Census, 871 residents identified as First Nations people, 758 residents reported living in a same-sex relationship and 5.9% of residents indicated a need for assistance due to disability.

Changing Demographics

As a result of the City’s demographic profile there are several budget implications in the short and long term. Council continues to see a shift in the population make-up of this area to emerging migrant groups and growing established ethnic communities. Cultural and linguistic diversity means that Council needs to use a variety of media in languages other than English for mass communication with residents and use interpreting services for interpersonal communication with residents.

The City is substantially developed and while it is experiencing a small increase in property numbers, these mainly arise from higher density developments. Council continues to support appropriate increases in development density around its activity centres which will have ongoing implications for many service areas and infrastructure provision. Council’s structure planning processes for these precincts is well established. Council has implemented an open space contribution scheme and an infrastructure development contribution plan.

Local Economic Outlook

The global inflation rate, while still high, appears to have peaked and is beginning to decline. This is largely due to improvements in supply chains and the stabilisation of global energy prices. Central banks worldwide have increased policy interest rates to control inflation. Services inflation, however, remains high in several advanced economies due to strong demand and increasing labour costs.

In Australia, the inflation rate has reached 7.8%, which is higher than expected. The decrease in global goods prices has yet to impact retail prices in Australia. Inflation is projected to decline to about 3% by mid-2025 as global price pressures ease and domestic inflationary pressures decrease due to slower growth in domestic demand and a moderated labour market.

However, Australia's GDP growth is expected to slow down over the next year due to the after-effects of the pandemic recovery, higher interest rates, increasing living costs, and declining real wealth. The labour market remains tight with the unemployment rate around 3.5%, the lowest in almost 50 years. Wages are expected to rise due to the tight labour market but are predicted to slow down as the economy slows and the unemployment rate begins to rise in mid-2023.

Household spending in Australia has moderated, and high inflation is expected to continue to affect real household incomes and consumption. Declines in net wealth due to lower housing prices are also predicted to dampen household spending.

Several uncertainties could affect the forecasted decline in inflation. There is a risk that wage growth could increase more than expected, boosting domestically sourced inflation. Long-term inflation expectations could also rise, which would make the task of reducing inflation more challenging.

Data sources:

Population - Australian Bureau of Statistics (ABS), Census of Population and Housing, 2016 and 2021

Reserve Bank of Australia website: publications – statement on monetary policy February 2023

Community Engagement

Banyule's community is diverse, and this is part of what makes Banyule such a great place. We want our communities to be strong, healthy, and inclusive. There are many different characteristics that make Banyule great, including highly valued public space, strong identity and character and vibrant shopping strips, waterways, and a sustainable transport network. People participate in their local community in many ways, whether it be in local sports, recreation and cultural activities, volunteering or having a say on the issues that are important to them. We want everyone in Banyule to feel like they are connected to their communities.

Council wants to deliver best value services and facilities for people of all ages and in differing circumstances. Council has an ongoing commitment to achieving outcomes that are sustainable, eco-friendly and bear the least impact on our environment including our response to climate change and the way our waste is managed.

The *Local Government Act 2020* legislates councils in Victoria to ensure transparency in decision-making, responsible financial management, strategic long-term planning, and meaningful opportunities for communities to be engaged.

To help us to deliver on our focus areas and other important initiatives Council works in partnership with the community to ensure they are well informed, represented and meaningfully involved in decision-making; encourage participation and inclusion to provide opportunities for all and advocate for our community to improve services, infrastructure, and social outcomes.

Council will continue to implement strategies and actions that address the concerns of our community, efficiently manage Council resources and measure progress towards strategic objectives.

Operations

Each year the Minister for Local Government will set the rate cap that will specify the maximum increase in Councils' rates for the forthcoming financial year. The cap for 2023/24 has been set at 3.50%. In applying the rate cap Council will raise \$116.40 million in rates including waste rates in 2023/24. Council generates income from other sources such as grants, statutory and user fees and charges to help support the essential services provided by Council and maintain the \$1.83 billion of Council infrastructure.

Council will generate a \$16.96 million surplus in the Proposed Budget for 2023/24. The underlying result is a deficit of \$5.72 million (which measures Council ability to generate surplus in the ordinary course of business, excluding non-recurrent capital grants and capital contributions). It is anticipated to return to an underlying surplus position from the 2025/26 financial year. This slow recovery is attributed to commercial activities such as leisure centres taking a few years to return to pre-COVID-19 levels whilst expenses have continued to rise each year, significant investment IT initiative project over the 4 years; and the need to increase depreciation to support and maintain the replacement of Councils infrastructure each year which is now \$1.83 billion.

The challenge that Council now have is to carefully manage the growing community expectations to ensure that Council does not commit more resources than those that are currently available. Faced with the pressure of needing to deliver more with less each year, within the capped environment, Council needs to continue to adapt and innovate to support a strong healthy and sustainable community. That said, Council is committed to deliver on its budget 2023-2027 and has invested in skilled and dedicated resources to enable Council to deliver on its strategic objectives, as outlined in the proposed budget 2023-2027, with Human resources representing \$79.16 million in the draft budget for 2023/24 (700.90 equivalent full time (EFT) staff numbers).

Council in its determination of user fee increases has taken into consideration the needs and accessibility of the community; demand for the service, pricing, and cost to sustain a viable service. Where feasible Council aims to encourage greater participation across the municipality and maintain sustainable community affordability. Some fees have increased greater than CPI, mainly commercial fees to balance cost recovery, competitive pressures, and council's financial sustainability objectives.

Council continues to provide levels of service to meet community expectations and to deliver continuous improvement from within the operational budget, further aided with the investment in the maintenance and renewal of existing systems and new systems. To date operational efficiencies have been a combination of process change, automation, service reviews, supplier contracts, new business generation and workforce restructures.

Capital Works & Initiatives

Council will continue to draw down on its cash reserves to fund the capital works budget in 2023/24.

Under the rate capping environment Council has continued to invest generously in its capital works program with \$68.00 million (including \$27.47 million of carried forward projects from 2022/23) and \$8.26 million in initiatives in 2023/24.

To continue to support sustainable development on major capital and initiative projects, Council will also seek to maximise external funding opportunities, such as applying for government grants and draw on cash reserves accumulated over the years. In 2023/24 Council is projecting to receive \$17.68 million in Government grants and \$8.41 million in contribution to support the capital works and initiatives programs.

- Of the total capital works budget greater than 95% will be invested into asset renewal and upgrade. This percentages includes carried over projects from 2022/23).
- There is significant investment into our parks, gardens, playgrounds, and shared paths; upgrade to sporting grounds, facilities, and pavilions; whilst continuing to invest in the maintaining of our roads, bridges and drainage. Investment in Roads, Streets and bridges is \$16.23 million; Parks and Gardens \$11.12 million and Buildings \$29.05 million.

Council will continue to focus on improving existing IT infrastructure and applications with a goal of removing aged solutions and utilising existing unused functionality in our current applications. We want our community, customers, and staff to be empowered and enriched by digital capabilities that enable positive interactions and service delivery outcomes. Council has an IT and Digital Transformation Strategy to move Council to become a more customer centric organisation. The major projects for 2023/24 will include a key focus on improving the customer experience

- Customer Experience Platform (CXP) - the project will implement a new software solution that will provide customers with self-service options, allow customers to interact with Council via their preferred channel
- Middleware project – It lies between an operating system and the applications running on it. Essentially functioning as a hidden translation layer, middleware enables communication and data management for distributed applications.
- Enterprise Resource Planning (ERP) & Transition – reviewing Council's core operational and back-office systems to identify the best market solution for replacement.

Cash Reserves and Debt Management

Council has the capacity to uphold a reasonable and sustainable cash balance to meet its short-term obligations, handle unexpected expenses, and invest in growth opportunities. Over the next four years, the cash balance is between \$65 to \$80 million.

Key strategies for maintaining a healthy cash balance include transparent reporting of the forecast cash flow, controlling discretionary costs, diversifying revenue streams, and seeking optimal investment returns.

Over time, Council has, through careful planning, diligent management, and regular review, set up both statutory and discretionary reserves. These funds have been earmarked to fulfil short-term commitments while also investing in the pursuit of long-term objectives.

The Council will not pursue any additional loan funding in 2023/24. Within this budget borrowings will decline from \$18.86 million in 2023/24.

Expenditure Allocation

The below table provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

Council allocation of each \$100 worth of expenditure	
Capital Works & Initiatives	\$35.27
Waste Collection & Recycling	\$11.33
Corporate, Customer Service & Risk Management	\$10.54
Parks, Reserves & Street Trees	\$6.61
Family & Children Services	\$6.28
Recreation, Leisure & Aquatic Facilities	\$4.13
Library Services, Arts & Culture	\$3.21
Health, Aged & Disability Services	\$3.04
Transport & Parking	\$2.82
Building Control & Planning	\$2.74
Depot, Plant & Fleet maintenance	\$2.70
Property Management	\$2.22
Urban Planning & Conservation	\$2.07
Governance & Executive	\$1.94
Roads, Footpaths, Drains & Related Utilities	\$1.83
Social Enterprise & Inclusion	\$1.38
Local Laws	\$1.15
Debt Servicing	\$0.74
	\$100.00

The above chart provides an indication of how Council allocates its direct expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends. It does not consider the source of funding for each area of expenditure. Expenses of a non-cash nature, such as depreciation, have been excluded from the above table.

Budget Influences

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

External Influences

The four years represented within the Budget are 2023/24 through to 2026/27. In preparing the proposed budget 2023-2027, several external influences have been taken into consideration. These are outlined below:

- Population Growth – include current population, expected population to grow to 160,176 by 2041.
- Rate Capping – The Victorian State Government continues with a cap on rate increases. The cap for 2023/24 has been set at 3.50%.
- Supplementary Rates – Supplementary rates are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (e.g. due to improvements made or change in land class), or new residents become assessable. Importantly, supplementary rates recognise that new residents require services on the day they move into the municipality and Council is committed to providing these. Supplementary rates income is based on historical and forecast data and is set at anticipated levels.
- Financial Assistance Grants – The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant, for support the regional councils, the increase of General-Purpose grant funding is limited to the minimum increase assessable to Council.
- Capital Grant Funding – Capital grant opportunities arise continually in 2023/24.
- High Inflation – In the near term, it's anticipated that the inflation rate will continue to be elevated. However, by 2025/26, it's projected to moderate as international pricing pressures and domestic inflationary forces abate.
- Enterprise Agreement (EA) – Remaining competitive within the labour market to recruit the skilled specialists has been challenging. Council also relies heavily on contractor and agency in delivering operational, capital works and major initiative projects.
- Superannuation – Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme. The last call on Local Government was in the 2012/13 financial year where Council was required to pay \$9.12 million to top up its share of the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from Local Government are not expected in the next 12 months.
- The super guarantee rate has increased to 10.00% from 1 July 2021, and then increase by 0.50% increments each year until it reaches 12.00% by 1 July 2025.
- Cost shifting - Local Government provides a service to the community on behalf of the State and Commonwealth Government over time, the funds received by Local Governments' does not increase in line with real cost increases, such as school crossing or library services, resulting in a further reliance on rate revenue to meet service delivery expectations.
- The *Local Government Act 2020* requires Council's to address climate change in its Council Plan as it is one of the key overarching governance principles. Councils have a duty of care in the context of climate change adaptation that is recognised in law. The Victorian Government

outlines how failure to act may leave your council open to claims of negligence. In addition, climate change is a risk to council but tackling climate change can have economic as well as environmental benefits. Acting on climate change is no longer optional. Every council must:

- promote the economic, social, and environmental sustainability of the area, including mitigation and planning for climate change risks
- give priority to achieving the best outcomes for your community, including future generations.
- Waste Disposal Costs – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfills sites. Waste disposal costs are also impacted by industry changes such as increasing EPA landfill levies and negotiation of contracts e.g., recycling sorting and acceptance. The levy increased over time from \$9.00 per tonne in 2008/09 to a projected \$65.90 per tonne in 2019/20, will again be increased as follows:

Rate (\$/T)	2020/21	2021/22	2022/23
Metropolitan-municipal	\$85.90	\$105.90	\$125.90

- This recovery from COVID-19 is slow and resulting in commercial activities such as leisure centres taking a couple of years to return to pre-COVID-19 levels whilst expenses have continued to rise each year.

Internal Influences

As well as external influences, there are a number of internal influences which are expected to impact the Budget 2023-2027. These include:

- Adjusted Underlying Result – This measures Council ability to generate surplus in the ordinary course of business—excluding non-recurrent capital grants, non-monetary asset contributions, and other contributions to fund capital expenditure from net result. In 2023/24 underlying result is budgeted to be \$5.72 million in deficit as result of the changing of accounting standard regarding capitalisation of intangible asset. It is anticipated not to return to surplus position until the 2025/26 financial year due to this change.
- Cash – Council designates a closing cash range of \$65-80 million. This is done to ensure long-term sustainability and to maintain a robust liquidity position (cash to current liabilities ratio) for operational viability and financial solvency. It's important to note that this cash balance may be required in the future to address potential Superannuation liability calls for defined benefit members. Such a Superannuation call has not been incorporated into the current budget.
- Working Capital – This is a measure of the ability to pay existing liabilities in the next 12 months. A ratio of one or more means that there are more cash and liquid assets than short-term liabilities. Over the next four years, Banyule's Working Capital ratio is in excess of 2:1, which means Banyule has no immediate issues with repaying short-term liabilities as they fall due.

- Service Planning – In this four-year budget, several strategies have been considered to meet the service needs of the community as well as remain financially sustainable. As a result, the increase in operational expenditure has been set to be 4.20% in 2023/24, after including the below strategies.
 - Continuous improvement – Council develops and implements a Continuous Improvement program to deliver operational efficiency.
 - Digital Transformation – Council maintains its capital works investment in the maintenance and renewal of existing systems and infrastructure and provides additional funding for new systems to build customer capability and operational efficiency.
 - Collaborative procurement – Council continues to actively participate in collaborative opportunities with the Northern Region councils to maximise procurement and purchasing power.

Economic Assumptions

	Actual	Forecast	Budget	Projections		
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Rate Cap Increase	1.50%	1.75%	3.50%	3.00%	2.50%	2.50%
CPI	1.50%	1.75%	4.20%	3.50%	2.80%	2.50%
User Fees *	CPI	CPI	CPI	CPI	CPI	CPI
Grants - Recurrent	CPI	CPI	CPI	CPI	CPI	CPI
Grants - Non-Recurrent	CPI	CPI	CPI	CPI	CPI	CPI
Contributions	CPI	CPI	CPI	CPI	CPI	CPI
Proceeds from sale of assets	\$4.26m	\$3.16m	\$37.08m	\$24.23m	\$15.26m	\$1.35m
Finance Costs	\$1.90m	\$1.74m	\$1.59m	\$1.50m	\$1.41m	\$1.30m
Other Revenue	CPI	CPI	CPI	CPI	CPI	CPI
Employee Costs ^	2.30%	2.25%	3.50%	3.50%	2.75%	2.75%
Contactors, consultants, materials	0%	CPI-0.25%	CPI	CPI	CPI	CPI
Utilities	Various	Various	Various	Various	Various	Various
Depreciation and Amortisation	\$22.95m	\$24.68m	\$25.62m	\$26.87m	\$28.04mm	\$29.35m
Other expenses	0%	CPI-0.25%	CPI	CPI	CPI	CPI

^ Employee Cost includes banding increments of staff.

Budget Reports

1. Link to the Council Plan

Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

Engagement and Research

Planning for the future relies on many sources of information including extensive community engagement, research, data, legislation and policy and the ongoing review and improvement of our services.

A summary of our engagement approach to developing the current Council Plan 2021-2025 can be found on Council's website.

Banyule 2041 - Shaping Our Future

Project background

- In accordance with the *Local Government Act 2020*, Banyule City Council engaged with the community to inform the development of the Banyule Community Vision 2041, Council Plan 2021-2025, Financial Plan 2021-2031, Budget and Revenue and Rating Plan during 2020.
- The aim of the project was to develop an innovative, aspirational, and co-designed Community Vision that guides Council's work in enhancing the municipality of Banyule over the next 20 years.
- Through a robust engagement program Council and community worked together to inform the:
 - Community Vision that captures how the community want Banyule to be in 2041
 - Council Plan that sets out how Council is working toward that vision every 4 years
 - Long term Financial Plan that will guide how Council will remain financially sustainable while supporting the Community Vision and the Council Plan.
 - The Budget and the Revenue and Rating Plan that defines how revenue is generated through various sources.

Engagement Approach

The engagement approach was developed in collaboration with community and Banyule's elected representatives and in alignment with Local Government Victoria Guidance material. Throughout the engagement period, Council sought to inform as many people as possible about the project and to encourage participation. Communications material included posters, postcards, emails, video, social media, and factsheets. Council informed the community about the project and promoted engagement opportunities, encouraging people to visit the Shaping Banyule website for more information about the project.

Council provided many ways for people to participate and contribute including Shaping Banyule, workshops, phone and hardcopy surveys and submissions online and postal submissions. Over 4,100 people engaged with the project information and resources provided on Shaping Banyule. Approximately 1,329 individuals actively participated in engagement activities.

From late 2022 Consultation on key elements of the Budget 2023-2027 (principles, draft capital works and initiatives program) and Council Plan were undertaken from December 2022 to May 2023 as a part of an integrated approach to engage with the Community on these key planning documents:

Shaping Banyule pages were open from 20 December 2022 to 2 March 2023. During this time, 64 pieces of feedback were received on Shaping Banyule and 3 by email. Two online Budget information sessions were held on 13 and 14 December 2022 and 21 people attended to ask questions and learn about the feedback process. Two in person drop-in sessions were held in February at WaterMarc and Ivanhoe Library and Culture Hub. Over the two sessions officers spoke with 33 community members.

Budget and Financial Plan

The budget is a short-term plan which specifies the resources required to fund a council's services and initiatives over the next 12 months and subsequent 3 financial years and should be consistent with the first four years of the Financial Plan.

The Financial Plan is a plan of the financial and non-financial resources for at least the next ten years required to achieve the Council Plan and other strategic plans of Council. The Financial Plan defines the broad fiscal boundaries for the Council Plan, Asset Plan, other subordinate policies and strategies and budgets processes.

Our Rating Context

Our Revenue and Rating Plan is used to ensure that the Local Government Act's rating objectives of 'equity and efficiency' are achieved. It is important that Banyule City Council has a Revenue and Rating Plan in place that is transparent to the community and reviewed annually as part of the budget process.

The rating parameters set for the strategic outlook period through to 2027 are indicated currently based on a 3.50% rate increase for 2023/24.

The indicative rates are predicated on a rate capping environment and not indicative of maintaining all Council's services at their current level. Each year the Minister for Local Government will set the rate cap and will specify the maximum increase in Council's rates for the forthcoming financial year. The rate cap is consistent with the latest forecasted CPI figures.

Banyule will continue to revisit the principles outlined in the Revenue and Rating Plan each year when further information is received from the State Government on the rate cap and the economy. This will be then matched with the community's desire to maintain current service levels and capital investment.

Land is a finite resource in Banyule. Our Council is committed to ensuring that the effective use of land resources benefits the whole community, as each land holding contributes to the shared infrastructure and services of Council. As such, Council differentially rates its vacant commercial, industrial, and residential land to ensure an inequity in the shared contribution to infrastructure is not created through the underdevelopment of vacant land.

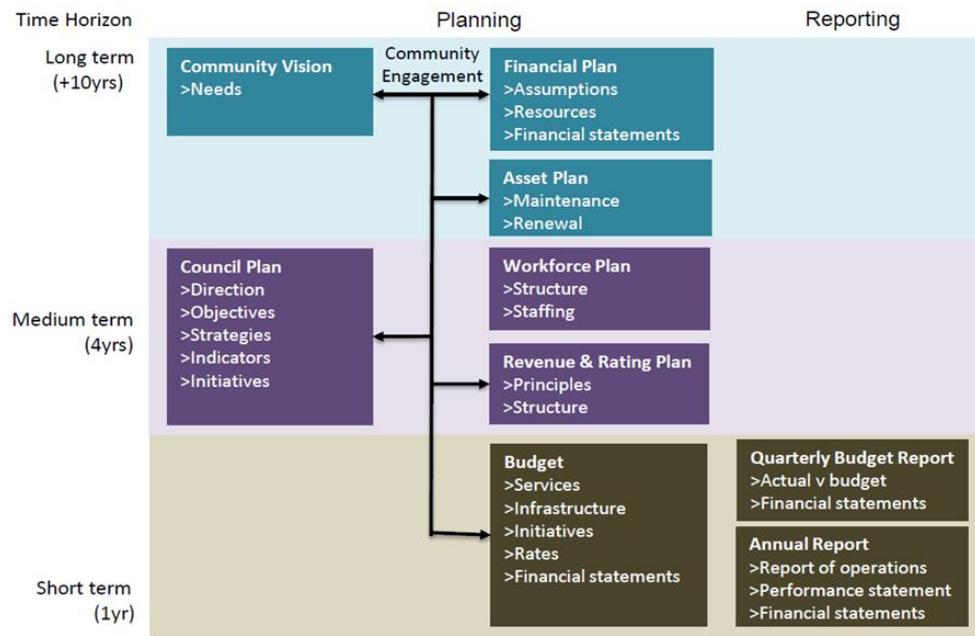
We also strive to encourage the best use development of land. Banyule values appropriate commercial and industrial development. However, we also acknowledge an increased impact on our shared infrastructure by these developments. We choose to differentially rate these properties to ensure an equitable outcome to infrastructure costs across our community.

We understand the shared value to our community of cultural and recreational lands. Council supports and encourages the development of this shared benefit by rating these properties at a lower level.

1.1 Legislative planning and accountability framework

1.1.1 Legislative Context

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Financial Professional Solutions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities as part of determining how to prioritise resources and balance service provision, asset

maintenance responsibilities and capital works.

Community consultation needs to be in line with a Council's adopted Community Engagement Policy and Public Transparency Policy.

Service Planning and Review

Service Planning includes considerations of budget, community needs and expectations, alignment with Council Plan and Key Strategies, future needs assessment etc.

Each year Council's business units undertake service planning in relation to delivery of the Council Plan (which includes community engagement input) and develop the Annual Action Plan across the Council.

A service development review program has been established to assess value, provision, and sustainability. This provides strategic business planning in the forward provision of service delivery across Council areas.

Ongoing strengthening of service planning is being undertaken through:

- Articulation of objectives, scope, and standards across services, and alignment with the Council Plan
- Planning processes, approaches, and support materials
- Development of longer-term strategic planning, operational provision, and asset management for longer term financial planning outcomes, and seeking alignment with community needs in these priorities and directions.

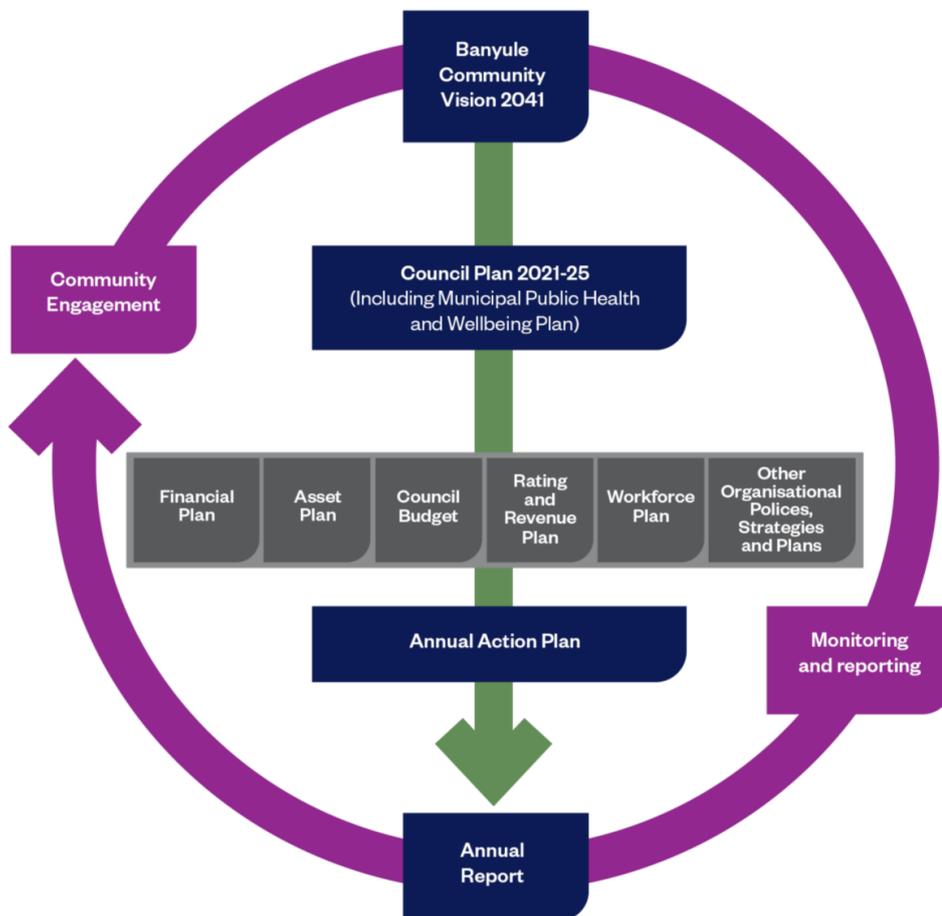
1.2 Our Purpose

Banyule has transitioned to a new Integrated Planning and Reporting Framework in line with the requirements of the *Local Government Act 2020*. The preparation of this Budget 2023/24 has been developed in consideration of the Community Vision 2041. The Budget is based on the Council Plan 2021-2025 (Year 3 actions), Asset Plan 2023-2033 and the Revenue and Rating Plan 2023-2027.

Our Integrated Strategic Planning and Reporting

Banyule has developed an integrated strategic approach to planning, delivering, and reporting to deliver service outcomes for the community and to meet requirements of the new *Local Government Act 2020* (the Act).

Integrated planning and reporting aim to ensure we remain an adaptive, responsive, and viable local government authority. This is facilitated by understanding what our community aspires to, setting direction within our resource capability and allowing Council to make informed decisions on behalf of our community.



Council's integrated approach to planning, delivery and reporting supports and underpins the delivery of the Banyule Community Vision 2041 and Council Plan.

The Council Plan

The Council Plan outlines Council's strategic priorities and directions in the broader context of the Community Vision and adopted policies, strategies, and plans (including the Municipal Strategic Statement and Municipal Public Health and Wellbeing Plan).

It works together with key plans such as the Financial Plan, Budget, Revenue and Rating Plan, Asset Plan, and a range of other policies and plans.

The Council Plan outlines and integrates Banyule's Health and Wellbeing Priorities for 2021-2025 and Banyule's Climate Action Response.

The Council Plan is reviewed on an annual basis to ensure that it continues to meet the needs of the community. It is implemented through annual action plans, which reflect Council's decisions on the initiatives and priority services to be funded through the Budget each year.

The Budget and Financial Plan are closely linked with and support the achievement of the Council Plan and Community Vision.

Banyule Community Vision 2041

The Banyule Community Vision 2041 reflects our community's values, aspirations and priorities over the next 20 years. It comprises an overarching Vision Statement and a series community priority themes. Together these will guide us in shaping our policies and plans, and to prioritise investment.

The Vision was developed through an extensive engagement process with people who live, work, study, visit or own a business across the municipality.

The Banyule Community Vision 2041 statement:

“We in Banyule are a thriving, sustainable, inclusive and connected community.

We are engaged, we belong and we value and protect our environment.”

This Vision is supported by six community priority themes:



The Council Plan strategic objectives are directly aligned with the Banyule Community Vision priority themes.

1.3 Strategic Objectives

The following table lists the Strategic Objectives as described in the Banyule Council Plan 2021-2025:

Strategic Objective	Description
1. Our Inclusive and Connected Community	A safe, healthy, vibrant and connected community where people of all ages and life stages love to live, work and stay; diversity and inclusion are valued and encouraged.
2. Our Sustainable Environment	A progressive and innovative leader in protecting, enhancing, and increasing the health and diversity of our natural environment, where we all commit to playing an active role in achieving environmental sustainability, waste and carbon emissions reduction.
3. Our Well-Built City	A well planned, sustainable, and liveable place that caters for all our current and emerging communities; where our local character and environment is protected and enhanced.
4. Our Valued Community Assets and Facilities	As custodians of our community, assets, facilities, and services, we work to ensure that they are affordable, sustainable, evenly distributed, safe and accessible for all ages and abilities and designed to provide meaningful experiences and connections
5. Our Thriving Local Economy	A thriving, resilient, socially responsible local and integrated economy that encourages, supports, and advocates for a diverse range of businesses and entrepreneurship, providing local investment and employment opportunities
6. Our Trusted and Responsive Leadership	A responsive, innovative, and engaged Council that has the trust of our community through demonstrated best practice governance, is sustainable, and advocates on community priorities and aspirations

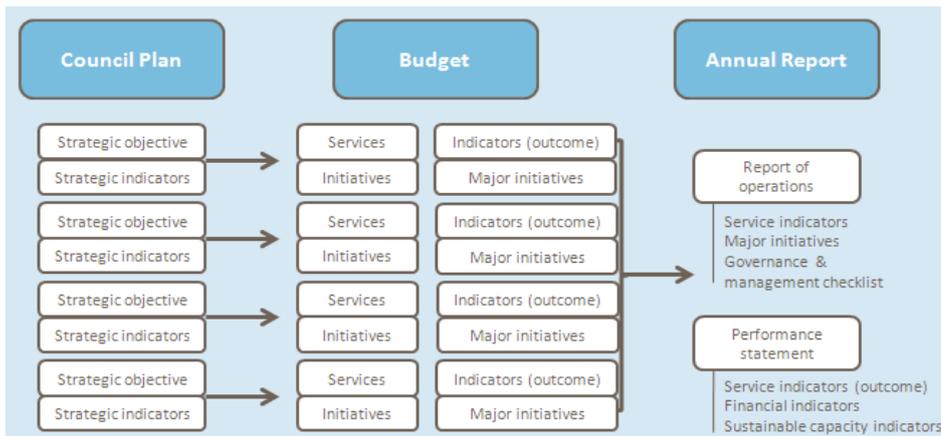
Our Council Plan's Relationship with the Municipal Public Health and Wellbeing Plan

Banyule City Council is required under the *Victorian Public Health and Wellbeing Act 2008* to prepare a Municipal Public Health and Wellbeing Plan (MPHWP) every four years or include public health and wellbeing matters into its Council Plan.

The Council Plan 2021-2025 outlines our commitment to enhancing health and wellbeing outcomes for our community. By integrating the MPHWP into the Council Plan, we acknowledge the significant role we have in improving the health and wellbeing of people in Banyule.

2. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2023/24 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Jobs, Precincts and Regions



2.1 Our Inclusive and Connected Community

Strategic Objective: A safe, healthy, vibrant, and connected community where people of all ages and life stages love to live, work and stay; diversity and inclusion are valued and encouraged.

Strategies to strengthen our Inclusive and Connected Community:

1. Promote active and connected living through a range of accessible and inclusive opportunities for all people of all ages through sport and recreation
2. Provide a range of services and programs, and work with relevant partners to enhance health and wellbeing outcomes and social cohesion
3. Provide and promote arts and cultural experiences to enhance community connectedness, engagement and a sense of wellbeing
4. Actively support and facilitate infrastructure, services and programs that address community safety
5. Enhance our relationship and work in respectful partnership with the Traditional Custodians of Banyule, the Wurundjeri people, identified Elders and other Aboriginal and Torres Strait Islanders
6. Promote community awareness and support a diverse, connected, and inclusive community that respects and celebrates different cultures, beliefs, abilities, bodies, ages, sexualities, genders and identities
7. Provide a range of services and programs that support the development of children, young people and families
8. Strengthen community preparedness and resilience for emergency events
9. Provide for and facilitate specific programs and respond to current and emerging preventable disease, outbreaks, and public health risks
10. Deliver a range of accessible services and programs for older people that support social connections and independent living
11. Deliver a range of services and programs to become the leading Council in supporting and empowering people with disabilities
12. Enable and empower philanthropic and business partners to support our community through the establishment of the Banyule Community Fund.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Inclusive and Connected Community' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2023/24 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services:

Business area & description of services provided	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000
<p>Business area: Inclusive and Creative Communities - Community Partnerships, Arts and Culture, First Nations</p> <p>Provision of the following to support, protect and enhance the community's health and wellbeing:</p> <p>Community Partnerships: Shop 48, Bellfield Community Hubs planning and facility management, Postcode 3081 community capacity building, support to community organisations and Neighbourhood Houses partnerships</p> <p>Arts and Culture: Community cultural development, art collection management, art exhibitions, culture and heritage development, festival, event and cultural programs, and Council events.</p> <p>First Nations: Aboriginal and Torres Strait Islander (ATSI) programs, embedding of the Reconciliation Action Plan, ATSI cultural awareness training, responsibility and ATSI eldership and community support, oversight and management of Barrbunin Beek Gathering Place.</p>	2,902 (136) <hr/> 2,766	2,969 (346) <hr/> 2,623
<p>Business area: Healthy and Active Communities</p> <p>Provision of the following to support, protect and enhance the community's health and wellbeing:</p> <p>Civic Precincts: Oversight, management and activation of Civic precincts including Ivanhoe Library and Cultural Hub, Greensborough Civic Precinct and future oversight Rosanna Library Precinct. management of key contract and partnerships.</p> <p>Sports, Recreation and Community Infrastructure: Sport and leisure services and community infrastructure planning. Developing sport participation, leisure and recreation programs, sports pavilions and ground allocations, leases and licences for sporting clubs, club engagement and development, minor and major capital works.</p> <p>Major Facilities: Major leisure and recreation facilities master planning and contract management including Ivanhoe Golf Course, Chelsworth park, WaterMarc, Macleod Recreation Centre, Watsonia Pool and Community halls for hire.</p> <p>Banyule Leisure: Ivanhoe Aquatic Centre, Olympic Leisure Banyule, and Macleod Netball Stadium.</p>	15,141 (6,676) <hr/> 8,465	15,095 (7,144) <hr/> 7,951

Business area & description of services provided	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000
Business area: Family and Community Services	16,374	16,877
Provision of the following to support, protect and enhance the community's health and wellbeing:	(9,880)	(9,587)
	6,494	7,290
<p>Family & Community Services Strategic Management: Child and Youth Framework.</p> <p>MCH and Immunisation Services: Maternal Child Health Services, early childhood parent education, family support, playgroup support, immunisation services to family and community including the free vaccination program and management of the commercial immunisation program and Nillumbik tender.</p> <p>Early Childhood Services: Child Care Centres, Early Childhood facilities management and capital works program, Early Years Networks facilitation, Kindergartens, Kindergarten Central Registration, and Early Years Community Support.</p> <p>Youth Services: Including individual, LGBTIQ+ & CALD support; Youth Communications, Youth Participation, Mental health & wellbeing, School workshops and delivery; Jets Creative Arts Youth Facility & Banyule After Hours Youth Outreach & Program Support team.</p> <p>Aged Services: Community support assisting older residents and includes, social support, carer support, delivered meals and property maintenance, assessment, and outreach.</p> <p>Service Reform: The provision of service review of programs, reforms and services within the Community Wellbeing Directorate and strategic projects.</p>		

Business area & description of services provided	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000
Business area: Resilient and Connected Communities	4,174	4,808
Provision of the following to support, protect and enhance the community's health and wellbeing:	(1,477)	(1,559)
	2,697	3,249
<p>Emergency Management and Public Health Protection: Municipal emergency risk assessment, Local community resilience planning and education, Emergency services support, Community information and warnings, Vulnerable Persons Register (VPR) coordination, Business continuity planning support, Single Incident emergency coordination, Regional collaboration, Municipal emergency relief and recovery planning and coordination, Secondary impact assessment coordination, Volunteer recruitment and training, Relief and recovery centre management and local and regional exercises. Public Health Protection delivery including food safety enforcement and education, neighbourhood complaints (nuisance), tobacco, infection control, heatwave planning, prescribed accommodation, domestic wastewater management and public health emergency management.</p> <p>Community Connections: Regional Assessment Service, service access and navigation, Age-Friendly community, age-friendly social planning, community development and strengthening, community grants, Banyule Community Fund, volunteer support and development.</p> <p>Community Impact: Community safety, gender equity and preventing violence against women, Municipal Public Health and Wellbeing planning, social policy and planning, supporting Council's commitment to inclusion, access and equity, advice on major strategic projects, support project management capabilities, demographic data support and analysis.</p>		

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24 for the 'Our Inclusive and Connected Community' objective (Community Priority Theme) include:

- Deliver a range of community festivals and events in Banyule.
- Facilitate programs to support sustainability engagement with youth, including supporting the Teachers Environment Network and youth activities at sustainability events.
- Facilitate programs to support sustainability engagement with youth, including supporting the Teachers Environment Network and youth activities at sustainability events.
- Review the Recreation Plan 2017-2021 and develop a new Recreation and Sports Plan.
- Implement Creative Banyule 2030 Strategy and Action Plan.
- Action Council's commitment to the Uluru Statement from the Heart in full - truth, treaty, voice.
- Co-design a new strategy to advance Reconciliation in Banyule with self-determination at the core.
- Deliver the Banyule Youth Summit and Summit report card twice a year.
- Continue Ecological, cultural, land and water management at Banyule Flats reserve, Banyule Billabong and participate in cultural burning practices on the Nangak Tamboree project Banyule Northern grasslands with the Narrap team.
- Deliver improved pedestrian access at priority locations.
- Engage a diverse range of local artists and community groups in the creation and delivery of an annual program of high-quality arts and cultural experiences.
- Develop and implement the Banyule Resilient Framework.
- Improve community access to information by developing and launching the Inclusive Banyule website.
- Participate in the North West Metro (NWM) Regional Emergency Management Planning Committee (REMPC) and the Municipal Emergency Management Planning Committee (MEMPC) activities and subcommittees.

For the complete list of Council Plan initiatives to be delivered for all objectives please refer to the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.



2.2 Our Sustainable Environment

Strategic Objective: A progressive and innovative leader in protecting, enhancing and increasing the health and diversity of our natural environment, where we all commit to playing an active role in achieving environmental sustainability, waste and carbon emissions reduction.

Strategies to strengthen our Sustainable Environment:

1. Protect and enhance our natural environment, providing connected habitat for diverse flora and fauna
2. Minimise stormwater pollution and the impacts of flooding, and maximise Council's water conservation to transition to a water sensitive City
3. Demonstrate leadership in addressing climate change and take action to become a carbon neutral Council by 2028 and City by 2040
4. Empower and educate the community and businesses to take actions to achieve positive environmental and climate change outcomes
5. Avoid waste generation and encourage and support the community to achieve zero waste to landfill by 2030
6. Engage and work with the community and partners to protect, enhance and experience the environment
7. Protect, increase and maintain Banyule's urban forest population to provide a greener City for enhanced liveability
8. Explore and support opportunities for urban farming and community gardens.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Sustainable Environment' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2023/24 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services:

Business area & description of services provided	Forecast	Proposed
	Actual	Budget
	2022/23	2023/24
	\$'000	\$'000
Business area: Operations	26,848	29,696
Provision of the following to the municipality:	(23,357)	(25,814)
	3,491	3,882
<p>Waste Management: Strategic Waste Management, Metropolitan Waste Management Group member, Banyule-Visy Material Recovery Facility, Rethink Centre Education Programs, Outreach Education Programs, waste service support, Waste Recovery Centre (Transfer station), garbage collection, recycling collection, food and green waste collection, Hard rubbish collection, Bundled branch collection, Commercial waste collection, parks and reserves waste collection.</p> <p>Cleansing: Mechanical footpath sweeping of shopping centres, Mechanical sweeping of sealed roads, Cleaning of public toilets and BBQ's, Inspection and clearance of drainage pits, Maintenance of litter trap program, Litter clearance from shopping centres, Litter collection, Removal of dumped rubbish, Removal of dead animals from roads, Syringe removal, drain cleaning.</p> <p>Infrastructure Maintenance: Maintenance of footpaths, kerb and channel, patching of roads, guardrails and unsealed roads, repair and replacement of signs and street furniture, drainage repair and Road Management Plan implementation.</p> <p>Environmental Operations: Management and delivery of Council's Water Sustainability Plan including the various elements of water sensitive urban design, water harvesting, integrated water management, stormwater quality and environmental improvements.</p> <p>Provision of the following to support council's direct service delivery areas:</p> <p>Plant and Fleet Management: Council's Workshop conducts repairs and servicing of all fleet vehicles, provides welding and fabrication services, coordination of accident repairs, administration of contracts and specification/ purchasing of new and replacement vehicles, trucks and heavy mobile plant, and sale of retired fleet.</p>		

Business area & description of services provided	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000
Business area: Parks and Natural Environment	12,779	13,899
	(216)	(69)
The provision of the following to the municipal community as a whole:	12,563	13,830
<p>Strategic: Maintain capability and continuity of the Parks service, including project, initiative and operational delivery, business support and continuous improvement.</p> <p>Sports fields & Parks Assets: Carry out maintenance on Banyule's Park assets including playgrounds, sports fields, irrigation systems, paths, fences, park furniture and BBQs. Implement Council's Park asset renewal programs, delivery of open space capital works projects and minor repair to nature strips.</p> <p>Urban Forestry: Street and park tree maintenance, pest and disease control, tree replacement and planting, tree removal, tree root control, assessment for Council trees, nursery operations for plant propagation.</p> <p>Bushland: Environmental reserve management, flora and fauna recording and habitat restoration, noxious weed control and pest animal control, development of wildlife corridors, maintenance, construction, restoration and protection of bush reserves and river/creek reserves, environmental education, community planting days, Friends Group working bees.</p> <p>Parks Presentation: Maintenance of garden beds, mowing of active and passive parks and reserves, passive reserve maintenance, active reserve maintenance, half cost fence replacement, litter control in parks, maintenance of dog tidy bins, fire hazard control, maintenance and mowing of Right of Ways.</p>		
Business area: Transport and Environment	7,226	7,536
	(5,532)	(5,569)
Provision of the following to support council's direct service delivery areas, and municipal community as a whole:	1,694	1,967
<p>Environmental Sustainability: Responsible for corporate and community climate action, strategic biodiversity and community education and stewardship. Provides advice on emissions reduction, adaptation, energy efficiency, environmental education, conservation and land management. Supports the Banyule Environment and Climate Action Advisory Committee (BECAAC) and environment grants.</p> <p>Transport Engineering: Provides traffic engineering, road safety, project development and management, school crossing supervision, parking management and enforcement.</p> <p>Transport Planning & Advocacy: Undertakes planning, project delivery and advocacy for integrated transport solutions to improve public transport, walking, cycling and infrastructure that will benefit the Banyule community in line with Banyule's Integrated Transport Plan.</p>		

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24 for the 'Our Sustainable Environment' objective (Community Priority Theme) include:

- Advocate for the retention of vegetation offsets within Banyule through the North East Link Project, and the creation of habitat corridors.
- Develop a Climate Change Adaptation Framework to support a climate resilient city.
- Review and update Council's Towards Zero Waste Plan 2019-2023.
- Commence a review and redevelopment of the Biodiversity Plan, including a benchmarking study, community consultation, and development of biodiversity health indicators.
- Encourage and support community-led energy solutions including facilitation of networking opportunities with experts.
- Pilot new technologies to inform the investigation of electrification opportunities at Council owned leisure centres.
- Support and implement friends of group activities through environmental conservation projects within waterway corridors and bush reserves.
- Finalise and implement the Urban Forest Strategy.
- Finalise Eltham Copper Butterfly Plan and implement actions and recommendations.
- Control the environmental weeds throughout priority bushland reserves.
- Control pest animals that have a negative impact within high biodiversity sites.
- Deliver the annual advanced tree planting program.
- Provide environmental grants that support local environment initiatives.
- Work with preschools, sporting clubs and other community users to upgrade energy performance and the installation of solar PV on Council leased facilities.
- Implement year 1 Urban Food Strategy.

For the complete list of Council Plan initiatives to be delivered for all objectives please refer to the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.



2.3 Our Well-Built City

Strategic Objective: A well planned, sustainable and liveable place that caters for all our current and emerging communities; where our local character and environment is protected and enhanced.

Strategies to strengthen our Well-Built City:

1. Deliver well designed places and spaces that enable stronger connections and liveability to meet the diverse needs of our current and future community
2. Develop and maintain best practice integrated strategic plans that impact positively on the quality and design of our places and built environment
3. Prioritise a series of localised plans for twenty-minute neighbourhoods across Banyule that are well connected and meet community needs closer to home
4. Plan for greater diversity of housing and commercial activity in the most accessible locations to balance sustainable growth and enable ageing in place
5. Provide and facilitate for achieving environmentally sustainable designs and outcomes and deliver urban centres that are resilient to the impacts of climate change
6. Preserve and enhance Banyule's valued heritage, local character, and its significant trees
7. Provide and maintain public parks and open spaces for a range of uses for all ages and abilities
8. Lead on the use of sustainable modes of transport, and encourage walking, cycling and use of public transport.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Well-Built City' objective is described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2023/24 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

Business area & description of services provided	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000
<p>Business area: Planning, Building and Laws</p> <p>Provision of the following to landowners, builders and developers:</p> <p>Development Planning: Statutory planning (land use and development including tree removal), subdivisions, planning investigations and enforcement.</p> <p>Building Services (Bpi): Municipal Building Surveyor, building permits and inspections, building investigations and enforcement.</p> <p>Provision of the following to developers, builders, contractors, pet owners, and municipal community as a whole:</p> <p>Municipal Laws: Animal management, fire prevention, Local Laws compliance and enforcement, building sites compliance and enforcement, footpath trading.</p>	8,237 (5,530) <hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 2,707	8,425 (6,427) <hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 1,998
<p>Business area: City Futures - Strategic Planning and Urban Design, Open Space Planning and Design, Property Services, Spatial & Property Systems</p> <p>Provision of the following to support Council's direct service delivery areas, and to the municipal community as a whole:</p> <p>Strategic Planning and Urban Design: Creating and reviewing place-based policies, strategies and plans. This includes structure plans for activity centres, streetscape master planning and design frameworks for renewal areas; facilitating Council's role as the Planning Authority for planning scheme amendments; participating in Government strategic planning projects associated with the Victorian Planning Provisions, and periodically reviewing and updating the Banyule Planning Scheme.</p> <p>Open Space Planning and Design: Strategy development for public open space, including preparation and delivery of the Public Open Space Plan, master planning of reserves and regional playgrounds, and planning and development of Banyule's shared trail network.</p> <p>Property Services: Property portfolio management including the management of commercial and residential leases, discontinuances and associated sale of land, provision of Council related valuation services.</p> <p>Spatial & Property Systems: Spatial and property systems co-ordination and maintenance and provision of spatial approaches to managing Council's operations.</p>	2,646 (1,846) <hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 800	2,492 (1,620) <hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 872

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24 for the 'Our Well-Built City' objective (Community Priority Theme) include:

- Develop the Banyule Neighbourhood Character
- Continue to implement Sustainable Building Guidelines, embedding best practice environmentally sustainable design specifications into capital works and maintenance programs.
- Commence preparation of a revised Banyule Heritage Strategy.
- Continue to progress the Rosanna Library redevelopment project which will deliver a contemporary library facility for the community.
- Continue to deliver the Watsonia Town Square Project.
- Implement the final project stage (stage 4) of the Olympic Park Masterplan.
- Detailed design of James Reserve to be completed based on the adopted Masterplan.
- Finalised the Banyule Housing Strategy.
- Complete East Ivanhoe Masterplan and detailed designed for streetscape upgrade.
- Implement a Place-based Framework for Banyule.
- Complete the Masterplan for Rosanna Parklands to ensure the parklands are attractive, environmentally sustainable and accessible for all users (project spans from 2022-24).
- Undertake a Planning Scheme Amendment to implement the relevant recommendations of the Heidelberg Structure Plan (December 2021) through the Banyule Planning Scheme.
- Continue to advocate for best possible outcomes on sites including Borlase Reserve, the proposed bus interchange and commuter carparking site in Greensborough and other Council land being acquired by public authorities as part of major infrastructure projects.
- Review Council's Public Art Policy and update to best practice with inclusion of a Public Art Framework that strategically guides the direction of new public art commissions in Banyule until 2030.

For the complete list of Council Plan initiatives to be delivered for all objectives please refer to the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Priority Theme 4

Our Valued Community Assets and Facilities



2.4 Our Valued Community Assets and Facilities

Strategic Objective: As custodians of our community, assets, facilities and services, we work to ensure that they are affordable, sustainable, evenly distributed, safe and accessible for all ages and abilities and designed to provide meaningful experiences and connections.

Strategies to strengthen our Valued Community Assets and Facilities:

1. Strategically plan, build and renew community assets and facilities that meet current and future service needs and instil a sense of civic pride
2. Develop community assets and facilities that are environmentally sustainable, innovative, safe and continue to be of appropriate standard
3. Design and build facilities that are multipurpose and encourage community connections
4. Promote, design and deliver assets that provide spaces for the community to connect
5. Manage Council's commercial assets, leases and contracts to deliver sustainable, accessible and inclusive outcomes for the community
6. Actively seek partnerships and collaborate with other organisations to build and utilise community infrastructure.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Valued Community Assets and Facilities' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2023/24 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

Business area & description of services provided	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000
Business area: Delivery and Assets	6,628	6,695
Provision of the following to the municipal population as a whole:	(208)	(246)
	6,420	6,449
<p>Asset Management: Strategic Asset Management, programming for road and footpath (pavement) renewals and maintenance, Capital Works planning, Asset Management policy, strategy and plans for all asset classes, asset condition audits, pedestrian bridge inspection and maintenance.</p> <p>Asset Protection: Road and footpath infrastructure asset protection, supervision of new sub-divisions, unit developments, and vehicle crossover installations, issuing of Works within Road Reserve and other works consent permits.</p> <p>Capital Projects: Capital Works management and reporting, project management and contract supervision for building works projects and all major/minor civil works, road resurfacing, pedestrian trail, bike/shared path construction and maintenance, road construction and reconstruction projects.</p> <p>Building Maintenance: Scheduled/Unscheduled building maintenance on all Council owned buildings, air conditioning maintenance, vandalism repairs, management of Essential Safety Measures.</p> <p>Developments and Drainage: Legal Points of Discharge, Building Over Easement approvals, Stormwater drainage approvals for new developments, Planning referrals, investigation of flooding issues, scoping for new drainage works or upgrades.</p>		
Business Area: Strategic Properties and Projects	549	485
Provision of the following to support Council's direct service delivery areas, and municipal community as a whole:	-	-
	549	485
<p>The Strategic Properties and Projects department proactively pursues strategic and major property projects and developments associated with Council land to achieve positive outcomes for the community, meet beneficial financial outcomes, and deliver new and revitalised community assets that contribute to the sustainable growth of the city.</p> <p>Strategic Property Projects: coordinate and lead the redevelopment of identified Council owned sites including acquisitions and disposals involving Council land.</p> <p>Strategic Capital Projects: provide leadership and project manage a variety of major projects for the organisation to achieve positive outcomes for the community, meet beneficial financial outcomes and deliver new and revitalised community assets.</p>		

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24 for the 'Our Valued Community Assets and Facilities' objective (Community Priority Theme) include:

- Continue to engage with the North East Link Program and the Level Crossing Removal Program on the use of Council land and the deliverables of the projects to drive the best outcome for Council and the community.
- Develop partnerships with the Victorian and Australian governments to deliver sports infrastructure projects that support equity and access and increased sports participation and growth opportunities, such as female-friendly change facilities.
- Complete the following major sports capital projects:
 - Macleod Park Sporting Pavilion
 - Complete final stages of Olympic Park Masterplan - Montmorency North Pavilion Upgrade stage 1 Montmorency Bowling Club Upgrade.
 - Rosanna Library - work with Yarra Plenty Regional Library and key stakeholders to progress library development.
 - Finalise designs for Stage 2 Ivanhoe Aquatic Centre redevelopment.
 - Develop and implement Council's first Community Infrastructure Plan.
 - Implement a Public Buildings Energy Efficiency Enhancement Program.
 - Continue roll-out of solar panel program on Council owned buildings.
 - Manage, transact and guide Council's land use to ensure the best outcome for Council and the community, both financial and non-financial.
 - Develop Council's 10-year Capital Works Program.
 - Install gross pollutant traps (GPT)/Water Sensitive Urban Design (WSUD) solution in priority catchment.
 - Oversee the performance of Council's current suite of commercial leases for return on investment and drive increased efficiency and activities.
 - Upgrade the play areas of childcare centres.
 - Complete the redevelopment of the Ivanhoe Golf Club House.
 - Complete the surface renovation of Ford Park oval 2, Bellfield.
 - Complete the surface renovation of Warringal Oval.
 - Commence construction of the Heidelberg Theatre Storage Upgrade project.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Priority Theme 5

Our Thriving Local Economy



2.5 Our Thriving Local Economy

Strategic Objective: A thriving, resilient, socially responsible local and integrated economy that encourages, supports and advocates for a diverse range of businesses and entrepreneurship, providing local investment and employment opportunities.

Strategies to strengthen our Thriving Local Economy:

1. Stimulate and support a vibrant and resilient local economy to encourage business, employment and investment opportunities
2. Encourage, assist and connect businesses with the tools, information and opportunities to succeed and be sustainable
3. Support innovation, business start-ups and the development of micro, disability, Aboriginal and creative enterprises across Banyule
4. Build strong regional partnerships to leverage growth corridors and stimulate ongoing economic prosperity
5. Partner with local employers, agencies and other organisations to create inclusive jobs
6. Provide and facilitate job readiness programs and pathways to employment
7. Encourage and support volunteerism within Banyule as an important contributor to the local economy and involvement in community life
8. Create distinctive, appealing and thriving shopping centres and industrial precincts that have a local identity and contribute to a strong sense of place
9. Create inclusive employment opportunities within Banyule Council workforce for people facing barriers to employment
10. Lead as a social enterprise capital of Victoria by encouraging innovative social enterprises to set-up their operations and offices within the City of Banyule.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Thriving Local Economy' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2023/24 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

Business area & description of services provided	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000
<p>Business area: Inclusive and Creative Communities - Inclusive Enterprise & Local Jobs</p> <p>Provision of the following to support, protect and enhance the community's health and wellbeing:</p> <p>Inclusive Enterprise & Local Jobs:</p> <p><i>Inclusive Enterprise Development:</i> Social Enterprise Partnerships Program, Social Enterprise Support Service.</p> <p><i>Labour Market Programs:</i> Banyule Inclusive Employment Program, Inclusive Jobs Capacity Building Service for Employers.</p>	1,420 - <hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 1,420	1,776 - <hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 1,776
<p>Business area: City Futures - Economic Development</p> <p>Provision of the following to businesses and industry:</p> <p>Economic Development: Business attraction and retention, investment facilitation, special rate and charge scheme facilitation, labour market development, business support services, activity centre streetscape master planning and business planning, economic development policy and strategy.</p>	2,083 (734) <hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 1,349	2,071 (686) <hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 1,385

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24 for the 'Our Thriving Local Economy' objective (Community Priority Theme) include:

- Begin implementation of the Economic Development Strategy.
- Deliver the Banyule Inclusive Employment Program to support targeted community groups experiencing significant barriers to employment.
- Deliver Inclusive Employment Programs to diversify Council's workforce.
- Deliver Banyule's Social Enterprise Partnership Program.
- Commence a review of Banyule's industrial and commercial zoned land to better support local employment.
- Implement reforms identified in the Retail Review including traders' association governance reform and use of performance indicators.
- Continue to advocate for the La Trobe National Employment and Innovation Cluster (NEIC) Plan to be finalised and implemented.
- Prepare a Masterplan for Heidelberg West Business Park.
- Secure funding or strategic partnerships to expand start-up and development support for inclusive enterprises (including social enterprises, microenterprises operated by those facing barriers to work, disability enterprise, Aboriginal enterprise, and creative enterprise).
- Renewal of Montmorency Village Special Levy Program.
- Develop and deliver inclusive enterprise programming.
- Deliver Banyule's Social Enterprise Support service.

For the complete list of Council Plan initiatives to be delivered for all objectives please refer to the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.



2.6 Our Trusted and Responsive Leadership

Strategic Objective: A responsive, innovative and engaged Council that has the trust of our community through demonstrated best practice governance, is sustainable, and advocates on community priorities and aspirations.

Strategies to strengthen our Trusted and Responsive Leadership

1. Provide good governance, be accountable and make informed decisions based on sound evidence
2. Provide outstanding customer service and a great customer experience for all
3. Provide responsible management of resources to ensure the financial sustainability of Banyule Council
4. Provide an integrated approach to planning and community reporting aligned to the Banyule Community Vision 2041
5. Build an empowered, engaged and diverse workforce with a values-based culture
6. Proactively manage Council's risks and provide a safe workplace
7. Invest in new technology and innovative digital solutions to deliver seamless and responsive services
8. Engage meaningfully with our diverse community, encourage participation, and be proactive and responsive to current and emerging needs
9. Improve the reach, transparency, impact and responsiveness of our communications
10. Advocate for community priorities and aspirations to improve service, infrastructure, land use, environmental and social outcomes
11. Continually improve, innovate and review our services to ensure they are effective, efficient and represent value for money
12. Provide responsible management of procurement activity in a way that enhances social, economic and environmental outcomes

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Trusted and Responsive Leadership' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2023/24 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

Business area & description of services provided	Forecast	Proposed
	Actual 2022/23 \$'000	Budget 2023/24 \$'000
Business area: Customer Experience and Business Improvement	3,097	3,037
Provision of the following to support Council's direct service delivery areas:	-	-
	<u>3,097</u>	<u>3,037</u>
<p>Customer Experience Operations (Customer Service): The customer service team is a key interface between Council and the community we serve. The team assists customers via phone, online and face to face at our customer service centres. The team aims to resolve the majority of queries at first point of contact and redirect other queries, as needed, to relevant departments.</p> <p>Continuous Improvement: The Continuous Improvement team manages a framework to support a culture of learning and problem solving which adds value for our staff, customers and Community. The team is responsible for leading, supporting and facilitating improvement projects and initiatives, and building CI capability across Council.</p> <p>Customer Experience Strategy: The CX Strategy team supports the wider organisation to better understand and improve CX (customer experience). The team is responsible for leading key initiatives from Banyule's updated Customer Experience strategy – including training, the implementation of a voice of customer program and the continued embedding of the Banyule Service Promise.</p>		
Business area: People & Culture	5,568	6,012
Provision of the following to support Council's direct service delivery areas:	(7)	-
	<u>5,561</u>	<u>6,012</u>
<p>The People and Culture Department is responsible for developing and implementing strategies which enable our people to create an engaging, high performance culture and employee experience that delivers exceptional services and programs to our people and the community. Key functions; Culture and Leadership, Diversity & Inclusion, Gender Equity, Learning & Performance Development, Workforce Planning, Recruitment, Onboarding, Induction and Offboarding, Safety and Wellbeing, Injury Management/Return to work, Incident and Investigation Management, Employee Relations, Industrial Relations, Organisational Development, Risk, Audit, Insurance and Compliance.</p>		

Business area & description of services provided	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000
Business area: Corporate Governance and Communications	3,179	3,290
	(10)	(11)
Provision of the following to support Council's direct service delivery areas:	3,169	3,279
<p>Governance: Corporate Governance and compliance including Council Meetings, CEO & Councillor administration, Freedom of Information and Public Interest Disclosures, Conflicts of Interest, Delegations and Authorisations, Council Elections, Councillors support and training, Cemetery management for Warringal & Greensborough Cemeteries.</p> <p>Communications, Advocacy and Engagement: The team manages all aspects of Council's communications with the community including the Council website and social media accounts, community engagement, and advocacy. The team is responsible for producing material that informs the community of the services and activities provided by the Council and other issues affecting people that live, work or play in Banyule.</p> <p>Corporate and Integrated Planning: Organisational business planning and reporting services, including support for: Community Vision development and integrated planning, Council Plan development, corporate planning and reporting, service plan development, and development of key corporate policies and plans.</p>		
Business area: Executive Office	1,535	1,595
	-	-
Provision of the following to support Council's direct service delivery areas, and to the municipal community as a whole:	1,535	1,595
<p>The Executive comprises the CEO and the support staff. They are responsible for:</p> <ul style="list-style-type: none"> • Implementation of policies • Day-to-day management of operations • Management of the organisational structure • Developing and implementing a Code of Conduct for Council employees • Providing strategic advice to Council • Providing executive support to the CEO and Councillors including planning and implementation of several Corporate and Civic events. 		

Business area & description of services provided	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000
Business area: Finance & Procurement	4,626	4,605
	(344)	(266)
Provision of the following to support council's direct service delivery areas:	4,282	4,339
<p>The team maintains the integrity of the financial system and partners with the organisation to ensure it always provides relevant financial and strategic procurement support to all business units. The team leads the service review program, strategic procurement and performance reporting activity to support sustainable service delivery to the community. The team is accountable for the efficient and compliant collection of monies and timely payment to suppliers and staff. It ensures that investments are appropriately managed and administered and that future and current financial sustainability, performance and position is appropriately monitored and reported.</p>		
Business area: IT & Digital Transformation	7,145	7,593
	(235)	-
Provision of the following to support Council's direct service delivery areas:	6,910	7,593
<p>IT Applications & Digital Services: Providing an important role for the organisation in the management of corporate applications that ensure reliable and effective business services. Applications are managed throughout their lifecycle to ensure they remain fit for purpose. The team also delivers project services that design, build and deploy new applications and deliver improvements to existing applications providing improvements through innovative technologies.</p>		
<p>IT Infrastructure and Operations: Providing reliable and secure infrastructure services and IT service desk support for our organisation and Councillors. Infrastructure is managed throughout its life cycle, supporting and offering leading data, hardware, network, audio and visual, telephony and mobile solutions. The team also delivers project services that design, configure and deploy infrastructure solutions providing modern and flexible platform to support business and digital innovation.</p>		
<p>Digital Transformation: Delivering the digital transformation program guided by the Digital Transformation Strategy. This is a significant program of change and assists Council to continue to be a customer centric organisation.</p>		
<p>Information Management: Management of incoming and outgoing correspondence, capture and action incoming records into Council's EDRMS, delivery of the records archiving and disposal program, mail and courier deliveries across sites, records and information advice and EDRMS training program, and privacy advice.</p>		

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/23 for the 'Our Trusted and Responsive Leadership' objective (Community Priority Theme) include:

- Progress advocacy on key issues including North East Link, electrification of leisure centres and improving cycling and shared paths.
- Embed the Banyule Service Promise to improve customer satisfaction.
- Embed the Sustainable Procurement Framework into Council policy and guidelines.
- Work together with other Northern Region councils to actively pursue opportunities for aggregated collaborative procurement activities to minimise cost shifting, obtain efficiencies, lead on environmental and social outcomes, and create greater value for money opportunities.
- Undertake advocacy with the Victorian Government for improved community outcomes for major transport projects.
- Increase in-person and online community engagement activities to support participation of Banyule's diverse community in Council projects.
- Optimise the new contact centre platform to benefit staff and the communities.
- Continue implementation of the Voice of Customer (VoC) Framework.
- Continue to embed customer complaints process.
- Develop and implement the Banyule Integrated Strategic Planning and Reporting Framework that includes the Community Vision 2041 and Council Plan 2021-2025.
- Deliver integrated financial management planning, monitoring and reporting that support Banyule's financial sustainability into 2032.
- Deliver ongoing corporate training and development to educate and build the capacity of Council staff and councillors on good governance, transparency and legislative obligations.
- Continue to embed the Continuous Improvement Framework into Council's systems and processes.
- Continue phase 1 implementation of a new Customer Experience Platform (CXP).
- Continue to develop and embed the Leadership Capability of the organisation.
- Embed effective Risk Management Strategies across Council.
- Continue review of Council's General Local Law No. 1 (2015).
- Embed effective Risk Management Strategies across Council and implement the Psychological Safety Regulations.
- Upgrade Council's Electronic Document and Records Management System (EDRMS) and move to a cloud hosted solution.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 3 Annual Action Plan 2023/24.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

2.7 Performance Statement

The LGPRF service performance outcome indicators detailed at section 2.8 will be reported on within the Performance Statement which is prepared at the end of the year as required by section 98 of the *Local Government Act 2020* and included in the Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 6) and sustainable capacity.

The full set of prescribed performance indicators contained in the Performance Statement is audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.8 Reconciliation with Budgeted Operating Result

	Net Cost	Expenditure	Revenue
	\$'000	\$'000	\$'000
Our Inclusive and Connected Community	21,113	39,749	18,636
Our Sustainable Environment	19,679	51,131	31,452
Our Well-Built City	2,870	10,917	8,047
Our Valued Community Assets and Facilities	6,934	7,180	246
Our Thriving Local Economy	3,161	3,847	686
Our Trusted and Responsive Leadership	25,855	26,132	277
Total services	79,612	138,956	59,344
Depreciation and amortisation	25,616		
Finance cost	1,610		
Initiatives cost (including Hardship waiver)	8,262		
(Operating Capitalised labour)	(300)		
Deficit before funding sources	114,800		
Funding sources added in			
Rates revenue (excluding Waste Rate)	100,693		
Capital grant	18,786		
Capital contribution	5,612		
Interest income	3,101		
Others	3,567		
Operating surplus for the year	16,959		

2.9 Indicators – Measuring Our Performance

Annually in our Budget we will measure our performance against the Council Plan objectives. The following table complements Banyule's Strategic Indicators Framework, and results for the indicators are reported to our community in our Annual Report.

Council Plan Objectives:

- Our Inclusive and Connected Community
- Our Sustainable Environment
- Our Well-Built City
- Our Valued Community Assets and Facilities
- Our Thriving Local Economy
- Our Trusted and Responsive Leadership

Service	Indicator	Performance Measure	2021/22 Actual	2022/23 Target (Forecast)	2023/24 Target (Budget)
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	61	61 and or above	61 and or above
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	51.92%	60%	60%
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	68	61 or above	61 or above
Libraries	Participation	Active library borrowers. (Percentage of the population that are active library borrowers)	16.71%	17%	17%

Service	Indicator	Performance Measure	2021/22 Actual	2022/23 Target (Forecast)	2023/24 Target (Budget)
Waste collection	Waste diversion	Kerbside waste collection diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	51.98%	55%	55%
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	3.45	5	5
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	100%	95%	95%
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	100%	100%	100%
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	73.13%	75%	75%
		Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	74.10%	75%	75%

General Notes and Glossary of Terms for the Indicators

1. *Metro Council Group: - Melbourne Metropolitan Group of councils.*
2. *CSI – Community satisfaction index scores measured by Victorian Local Government Community Satisfaction Survey (CSS), co-ordinated by the Department of Jobs, Precincts and Regions. Banyule's CSI indicators and targets are based on 'performance' measures. Community Satisfaction Index (CSI) scores are commonly used in the market research industry to represent the extent of customer satisfaction. Banyule's survey results are available on Council's website.*
3. *The Local Government (Planning and Reporting) Regulations 2020 support the operation of the planning and reporting framework for Councils. This includes the requirement for Councils to report against the Local Government Performance Reporting Framework (LGPRF).*
4. *Banyule follows the Local Government Better Practice Guide - Annual Report - Performance Reporting Indicator Workbook 2022-2023, Department of Jobs, Precincts and Regions in the implementation of the LGPRF indicators process.*
5. *The results for the list of indicators included in the State Government's LGPRF and in Council's Budget document are reported in the BCC Annual Report, in line with the legislative requirements. Council will continue to review these and adjust targets and indicators as appropriate on an annual basis, and in line with the Council Plan.*
6. *Council will continue to work with the State Government and Local Government industry sector in the further development and implementation of the LGPRF.*
7. *The indicators are reviewed on an ongoing basis to ensure continued alignment with Council's objectives and priorities and are subject to change.*

3. Financial Statements

This section presents information regarding the Financial Statements and Statement of Human Resources. The budget information for the year 2023/24 has been supplemented with projections to 2026/27.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement						
For the four years ending 30 June 2027						
		Forecast	Proposed	Projections		
		Actual	Budget			
	Notes	2022/23	2023/24	2024/25	2025/26	2026/27
		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	111,817	116,401	120,457	124,359	128,39
Grants - Operating	4.1.2(a)	12,258	11,845	12,210	12,543	12,85
Grants - Capital	4.1.2(b)	12,089	18,786	4,462	4,794	1,90
Statutory fees and fines	4.1.3	8,676	9,517	10,610	10,875	11,07
User fees and charges	4.1.4	18,325	21,257	22,386	23,666	24,52
Contributions income	4.1.5	7,626	5,853	6,247	5,849	5,94
Interest income	4.1.6	2,375	3,101	3,315	2,905	2,36
Rental income	4.1.7	3,260	3,098	3,067	3,156	3,24
Net gain on disposal of property,	4.1.8	86	181	222	366	33
Other income	4.1.9	1,670	958	831	828	84
Total income		178,182	190,997	183,807	189,341	191,48
Expenses						
Employee costs	4.1.10	72,364	79,158	81,593	83,684	86,14
Materials and services	4.1.11	51,469	52,536	51,048	50,777	51,76
Utility charges	4.1.12	4,524	4,288	4,413	4,513	4,62
Depreciation	4.1.13	23,892	24,992	26,282	27,540	28,83
Amortisation – intangible asset	4.1.14(a)	220	222	64	-	-
Amortisation – right of use	4.1.14(b)	563	402	521	497	52
Bad and doubtful debts	4.1.15	629	616	557	559	56
Borrowing costs	4.1.16	1,741	1,590	1,500	1,406	1,30
Finance cost - leases	4.1.17	16	20	35	25	1
Donations expenditure	4.1.18	1,097	962	876	887	90
Contribution expense	4.1.19	7,741	7,719	7,821	7,753	7,88
Other expenses	4.1.20	1,606	1,533	1,390	1,413	1,44
Total expenses		165,862	174,038	176,100	179,054	184,00
Surplus for the year		12,320	16,959	7,707	10,287	7,47
Total comprehensive result		12,320	16,959	7,707	10,287	7,47

Note: The 2023/24 underlying result is budgeted to be a deficit of \$5.72 million. This underlying result is determined after adjusting for non-recurrent capital grants and capital contributions of \$22.68 million.

Balance Sheet						
For the four years ending 30 June 2027						
		Forecast	Proposed	Projections		
	Notes	Actual	Budget	2024/25	2025/26	2026/27
		2022/23	2023/24	2024/25	2025/26	2026/27
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		16,196	15,372	15,750	15,412	12,98
Trade and other receivables		21,558	19,096	19,336	19,366	19,34
Other financial assets		63,000	61,000	65,000	60,000	53,00
Inventories		76	76	76	76	7
Current assets held for sale		11,676	7,500	7,200	-	-
Other assets		1,877	1,877	1,877	1,877	1,87
Total current assets	4.2.1	114,383	104,921	109,239	96,731	87,29
Non-current assets						
Trade and other receivables		198	198	198	198	19
Investments in associates, joint arrangement and subsidiaries		3,719	3,719	3,719	3,719	3,71
Property, infrastructure, plant & equipment		1,817,628	1,833,844	1,835,707	1,852,336	1,864,01
Leasehold improvement		236	168	100	32	-
Right-of-use assets	4.2.6	188	1,121	1,155	947	44
Investment property		13,686	21,786	28,636	33,636	38,63
Non - current assets held for sale		13,125	7,200	-	-	-
Intangible assets		286	64	-	-	-
Total non-current assets	4.2.2	1,849,066	1,868,100	1,869,515	1,890,868	1,907,02
Total assets		1,963,449	1,973,021	1,978,754	1,987,599	1,994,31
Liabilities						
Current liabilities						
Trade and other payables		14,912	15,104	15,493	15,884	16,30
Trust funds and deposits		5,853	5,853	5,853	5,853	5,85
Provisions		16,011	16,579	17,162	17,757	18,37
Interest-bearing liabilities	4.2.5	1,014	1,096	1,202	1,304	1,40
Lease Liabilities	4.2.6	201	346	396	497	35
Unearned Income		11,575	3,675	1,675	675	67
Total current liabilities	4.2.3	49,566	42,653	41,781	41,970	42,96
Non-current liabilities						
Provisions		1,087	1,087	1,087	1,087	1,08
Trust funds and deposits		1,151	1,151	1,151	1,151	1,15
Interest-bearing liabilities	4.2.5	18,857	17,761	16,558	15,255	13,84
Lease Liabilities	4.2.6	83	705	806	478	12
Total non-current liabilities	4.2.4	21,178	20,704	19,602	17,971	16,21
Total liabilities		70,744	63,357	61,383	59,941	59,17
Net assets		1,892,705	1,909,664	1,917,371	1,927,658	1,935,13
Equity						
Accumulated surplus		564,219	573,301	565,047	575,282	587,85
Reserves		1,328,486	1,336,363	1,352,324	1,352,376	1,347,27
Total equity		1,892,705	1,909,664	1,917,371	1,927,658	1,935,13

Statement of Changes in Equity					
For the four years ending 30 June 2027					
	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2022/23 Forecast Actual					
Balance at beginning of the financial year		1,880,385	548,699	1,304,268	27,418
Surplus for the year		12,320	12,320	-	-
Transfers to other reserves		-	(20,486)	-	20,486
Transfers from other reserves		-	23,686	-	(23,686)
Balance at end of the financial year		1,892,705	564,219	1,304,268	24,218
2023/24 Proposed Budget					
Balance at beginning of the financial year		1,892,705	564,219	1,304,268	24,218
Surplus for the year		16,959	16,959	-	-
Transfers to other reserves	4.3.1	-	(41,667)	-	41,667
Transfers from other reserves	4.3.1	-	33,790	-	(33,790)
Balance at end of the financial year	4.3.2	1,909,664	573,301	1,304,268	32,095
2024/25					
Balance at beginning of the financial year		1,909,664	573,301	1,304,268	32,095
Surplus for the year		7,707	7,707	-	-
Transfers to other reserves		-	(36,598)	-	36,598
Transfers from other reserves		-	20,637	-	(20,637)
Balance at end of the financial year		1,917,371	565,047	1,304,268	48,056
2025/26					
Balance at beginning of the financial year		1,917,371	565,047	1,304,268	48,056
Surplus for the year		10,287	10,287	-	-
Transfers to other reserves		-	(26,844)	-	26,844
Transfers from other reserves		-	26,792	-	(26,792)
Balance at end of the financial year		1,927,658	575,282	1,304,268	48,108
2026/27					
Balance at beginning of the financial year		1,927,658	575,282	1,304,268	48,108
Surplus for the year		7,479	7,479	-	-
Transfers to other reserves		-	(13,244)	-	13,244
Transfers from other reserves		-	18,341	-	(18,341)
Balance at end of the financial year		1,935,137	587,858	1,304,268	43,011

Statement of Cash Flows						
For the four years ending 30 June 2027						
		Forecast	Proposed	Projections		
	Notes	Actual	Budget	2024/25	2025/26	2026/27
		2022/23	2023/24	2024/25	2025/26	2026/27
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows	Inflows	Inflows	Inflows	Inflows
		(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
Cash flows from operating activities						
Receipts:						
Rates and charges	4.1.1	111,720	116,295	120,342	124,236	128,266
Grants - operating		12,713	12,948	13,352	13,717	14,056
Grants - capital		11,426	12,682	1,319	2,619	700
Statutory fees and fines		8,476	9,494	10,583	10,869	11,070
User fees and charges		17,867	21,183	22,357	23,634	24,500
Contributions - monetary		7,627	5,853	6,247	5,849	5,941
Interest received		1,818	2,866	3,246	3,037	2,540
Rental income		3,260	3,098	3,067	3,156	3,248
Other receipts		1,670	958	831	829	841
Payments:						
Employee costs		(72,692)	(78,503)	(80,734)	(82,809)	(85,228)
Materials and services		(51,408)	(52,427)	(50,937)	(50,666)	(51,650)
Utility Charges		(4,524)	(4,288)	(4,413)	(4,513)	(4,624)
Other payments		(11,073)	(10,832)	(10,643)	(10,612)	(10,793)
Net cash provided by operating activities	4.4.1	36,880	39,327	34,617	39,346	38,867
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(42,722)	(68,002)	(41,502)	(51,857)	(41,527)
Payments for investment property		-	(8,100)	(10,000)	(5,000)	(5,000)
Proceeds from sale of property, infrastructure, plant and equipment		3,156	37,076	24,230	15,255	1,351
Net (purchases)/redemption of financial assets		2,000	2,000	(4,000)	5,000	7,000
Net cash used in investing activities	4.4.2	(37,566)	(37,026)	(31,272)	(36,602)	(38,176)
Cash flows from financing activities						
Borrowing costs - interest		(1,751)	(1,590)	(1,500)	(1,406)	(1,304)
Repayment of borrowings		(939)	(1,014)	(1,096)	(1,202)	(1,304)
Interest paid - lease liability		(16)	(20)	(35)	(25)	(16)
Repayment of lease liabilities		(370)	(501)	(336)	(449)	(490)
Net cash used in financing activities	4.4.3	(3,076)	(3,125)	(2,967)	(3,082)	(3,114)
Net increase/(decrease) in cash & cash equivalents		(3,762)	(824)	378	(338)	(2,423)
Cash and cash equivalents at the beginning of the financial year		19,958	16,196	15,372	15,750	15,412
Cash and cash equivalents at the end of the financial year		16,196	15,372	15,750	15,412	12,989

Statement of Capital Works					
For the four years ending 30 June 2027					
	Forecast Actual 2022/23 \$000	Proposed Budget 2023/24 \$000	Projections		
			2024/25 \$000	2025/26 \$000	2026/27 \$000
Infrastructure					
Roads, street and bridges	11,504	16,231	12,292	7,073	7,703
Drainage	965	2,622	2,406	1,248	1,626
Parks and gardens	8,691	11,119	6,923	6,337	5,515
Playground	626	1,245	1,180	1,209	1,250
Total infrastructure	21,786	31,217	22,801	15,867	16,094
Property					
Freehold land	95	-	-	-	-
Freehold buildings	16,552	29,053	11,902	24,875	11,728
Total property	16,647	29,053	11,902	24,875	11,728
Plant and equipment					
Motor vehicles	1,000	4,902	4,901	9,810	11,984
Plant and equipment	2,807	2,440	1,513	1,021	1,336
Furniture and fittings	301	340	235	235	235
Total plant and equipment	4,108	7,682	6,649	11,066	13,555
Other assets					
Art collection	181	50	150	50	150
Total other assets	181	50	150	50	150
Total capital works expenditure	5.1	42,722	68,002	41,502	51,858
Represented by:					
Asset renewal expenditure	27,121	42,323	27,192	32,825	32,962
Asset upgrade expenditure	9,284	22,315	8,988	12,803	7,334
Asset expansion expenditure	246	900	4,200	5,150	200
Asset new expenditure	6,071	2,464	1,122	1,080	1,031
Total capital works expenditure	5.1	42,722	68,002	41,502	41,527
Funding sources represented by:					
Government grant	11,240	17,680	3,318	3,618	698
Contribution	2,033	8,405	7,784	5,513	3,048
Council cash	29,449	41,917	30,400	42,727	37,781
Total capital works expenditure	5.1	42,722	68,002	51,858	41,527

Statement of Human Resources					
For the four years ending 30 June 2027					
	Forecast Actual (*) 2022/23 \$000	Proposed Budget 2023/24 \$000	Projections		
			2024/25 \$000	2025/26 \$000	2026/27 \$000
Staff expenditure					
Employee costs - operating	74,125	79,158	81,593	83,684	86,148
Employee costs - capital	1,761	1,573	1,566	1,566	1,604
Total staff expenditure	75,887	80,730	83,158	85,251	87,753
Staff numbers (EFT)	EFT	EFT	EFT	EFT	EFT
Employees - expensed	662.69	688.90	685.40	680.30	680.30
Employees - capitalised (estimated)	12.00	12.00	11.65	11.40	11.40
Total staff numbers ^	674.69	700.90	697.05	691.70	691.70

(*) Forecast Actual 2022/2023 equivalent full time (EFT) reflects filled position and forecast to be filled. The adopted Budget 2022-2026 for the period 2022-23 was 694.87 EFT (an increase of 6.03 EFT) – refer note 4.1.10 Employee costs for further details on the EFT movements.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Proposed Budget 2023/24 \$'000	Comprises Permanent			
		Full Time \$'000	Part Time \$'000	Casual \$'000	Temporary \$'000
Assets & City Services	21,623	20,940	421	10	252
City Development	15,337	11,586	2,279	669	803
Community Wellbeing	27,532	12,521	11,622	2,935	454
Executive Office	3,171	2,768	393	10	-
Corporate Services	13,068	10,152	1,749	132	1,035
Total staff expenditure	80,731	57,967	16,464	3,756	2,544
Capitalised labour costs	(1,573)				
Total expenditure - operating	79,158				

A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

Department	Proposed Budget 2023/24	Comprises Permanent			
		Full Time	Part Time	Casual	Temporary
Assets & City Services	200.08	194.00	4.00	0.08	2.00
City Development	129.41	92.00	25.73	5.31	6.37
Community Wellbeing	242.28	105.00	110.41	23.27	3.60
Executive Office	22.44	19.00	3.36	0.08	-
Corporate Services	106.69	81.00	16.43	1.05	8.21
Total Staff numbers	700.90	491.00	159.93	29.79	20.18
Capitalised Labour Staff	(12)				
Total Staff - operating	688.90				

Summary of Planned Human Resources Expenditure				
For the four years ending 30 June 2027	Proposed Budget		Projections	
	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000
Assets & City Services				
Permanent – Full time	20,940	21,739	22,466	23,124
Female	5,809	6,031	6,233	6,416
Male	15,131	15,708	16,233	16,708
Permanent – Part time	421	436	450	464
Female	345	358	370	381
Male	76	78	80	83
Total Assets & City Services	21,361	22,175	22,916	23,588
City Development				
Permanent – Full time	11,586	11,957	12,359	12,723
Female	5,587	5,726	5,918	6,093
Male	5,999	6,231	6,441	6,630
Permanent – Part time	2,279	2,504	2,587	2,662
Female	1,579	1,750	1,808	1,861
Male	700	754	779	801
Total City Development	13,865	14,461	14,946	15,385
Community Wellbeing				
Permanent – Full time	12,521	13,003	13,441	13,835
Female	10,799	11,215	11,593	11,933
Male	1,722	1,788	1,848	1,902
Permanent – Part time	11,622	12,066	12,471	12,836
Female	10,319	10,714	11,074	11,398
Male	1,030	1,069	1,105	1,137
Self-described gender	273	283	292	301
Total Community Wellbeing	24,143	25,069	25,912	26,671
Executive Office				
Permanent – Full time	2,768	2,875	2,972	3,059
Female	1,876	1,949	2,014	2,074
Male	892	926	958	985
Permanent – Part time	393	409	422	435
Female	393	409	422	435
Total Executive Office	3,161	3,284	3,394	3,494
Corporate Services				
Permanent – Full time	10,152	10,805	11,168	11,496
Female	6,351	6,858	7,089	7,297
Male	3,719	3,862	3,992	4,110
Self-described gender	82	85	87	89
Permanent – Part time	1,749	1,862	1,923	1,979
Female	1,545	1,650	1,705	1,754
Male	204	212	218	225
Total Corporate Services	11,901	12,667	13,091	13,475
Casuals and temporary	6,300	5,503	4,991	5,139
Total staff expenditure	80,731	83,159	85,250	87,752
(Capitalised labour costs)	(1,573)	(1,566)	(1,566)	(1,604)
Total expenditure - operating	79,158	81,593	83,684	86,148

Summary of Planned Human Resources Expenditure				
For the Years ending 30 June 2027	Proposed Budget	Projections		
	EFT	EFT	EFT	EFT
Assets & City Services				
Permanent - Full time	194.00	194.00	194.00	194.00
Female	53.00	53.00	53.00	53.00
Male	141.00	141.00	141.00	141.00
Permanent - Part time	4.00	4.00	4.00	4.00
Female	3.37	3.37	3.37	3.37
Male	0.63	0.63	0.63	0.63
Total Assets & City Services	198.00	198.00	198.00	198.00
City Development				
Permanent - Full time	92.00	91.00	91.00	91.00
Female	46.00	45.00	45.00	45.00
Male	46.00	46.00	46.00	46.00
Permanent - Part time	25.73	27.18	27.18	27.18
Female	17.59	18.59	18.59	18.59
Male	8.14	8.59	8.59	8.59
Total City Development	117.73	118.18	118.18	118.18
Community Wellbeing				
Permanent - Full time	105.00	105.00	105.00	105.00
Female	91.00	91.00	91.00	91.00
Male	14.00	14.00	14.00	14.00
Permanent - Part time	110.41	110.41	110.41	110.41
Female	98.48	98.48	98.48	98.48
Male	9.33	9.33	9.33	9.33
Self-described gender	2.60	2.60	2.60	2.60
Total Community Wellbeing	215.41	215.41	215.41	215.41
Executive Office				
Permanent - Full time	19.00	19.00	19.00	19.00
Female	12.00	12.00	12.00	12.00
Male	7.00	7.00	7.00	7.00
Permanent - Part time	3.36	3.36	3.36	3.36
Female	3.36	3.36	3.36	3.36
Total Executive Office	22.36	22.36	22.36	22.36
Corporate Services				
Permanent - Full time	81.00	81.00	81.00	81.00
Female	53.00	53.00	53.00	53.00
Male	27.00	27.00	27.00	27.00
Self-described gender	1.00	1.00	1.00	1.00
Permanent - Part time	16.43	16.93	16.93	16.93
Female	14.46	14.96	14.96	14.96
Male	1.97	1.97	1.97	1.97
Total Corporate Services	97.43	97.93	97.93	97.93
Casuals and temporary	49.97	45.17	39.82	39.82
Total Staff numbers	700.90	697.05	691.70	691.70
(Capitalised Labour Staff)	(12.00)	(11.65)	(11.40)	(11.40)
Total Staff - operating	688.90	685.40	680.30	680.30

4. Notes to the Financial Statements Comparison

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement Comparison

4.1.1 Rates and charges

Rates and charges are required by the *Local Government Act 1989* and the Regulations to be disclosed in Council's annual budget.

In developing the Revenue and Rating Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year.

For 2023/24 the FGRS cap has been set at 3.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 3.5% in line with the rate cap. This will raise general rates for the Budget 2023/24 to \$98.87 million.

The net total rates and charges will increase from 2022/23 by 4.10% to \$116.40 million which includes special and supplementary rates, interest and revenue in lieu of rates (refer note 4.1.1(a)).

4.1.1(a)

The reconciliation of the total rates and charges to the comprehensive income statement is as follows for 2023/24:

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
General rates*	94,943	98,867	3,924	4.13
Public Waste Rate^	5,166	4,121	(1,045)	(20.23)
Kerbside Waste Rate^	10,011	11,587	1,576	15.74
Special rates and charges	661	641	(20)	(3.03)
Supplementary rates and rate adjustments	518	750	232	44.79
Interest on rates and charges	503	423	(80)	(15.90)
Revenue in lieu of rates (Cultural & Recreational)	15	12	(3)	(20.00)
Total rates and charges	111,817	116,401	4,584	4.10

* These items are subject to the rate cap established under the Fair Go Rates System (FGRS).

^ These items are not subject to the rate cap established under the Fair Go Rates System (FGRS).

4.1.1(b)

The rate in the dollar to be levied as general rates under Section 158 of *the Local Government Act 1989* for each type or class of land compared with the previous financial year.

Type or class of land	Budget 2022/23	Proposed Budget 2023/24	Change %
	cents/\$CIV	cents/\$CIV	
General rate for rateable residential properties	0.00153847	0.00168559	9.56
General rate for rateable residential vacant properties	0.00230770	0.00252839	9.56
General rate for rateable commercial properties	0.00192308	0.00210699	9.56
General rate for rateable commercial vacant properties	0.00307694	0.00337118	9.56
General rate for rateable industrial properties	0.00192308	0.00210699	9.56
General rate for rateable industrial vacant properties	0.00307694	0.00337118	9.56

4.1.1(c)

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	Budget 2022/23	Proposed Budget 2023/24	Change	
	\$'000	\$'000	\$'000	%
Residential Improved	86,193	88,537	2,344	2.72
Residential Vacant	1,316	1,574	258	19.60
Commercial Improved	5,148	5,823	675	13.11
Commercial Vacant	122	196	74	60.66
Industrial Improved	2,125	2,690	565	26.59
Industrial Vacant	39	47	8	20.51
Total general rate income	94,943	98,867	3,924	4.13

4.1.1(d)

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year. The number of assessments listed for the 2023/2024 budget has been forecast as at 30 June 2023.

Type or class of land	Budget 2022/23	Proposed Budget 2023/24	Change	
	Number	Number	Number	%
Residential Improved	53,299	c	179	0.34
Residential Vacant	402	524	122	30.35
Commercial Improved	2,090	2,089	-	-
Commercial Vacant	23	29	6	26.09
Industrial Improved	972	1,024	52	5.35
Industrial Vacant	12	13	1	8.33
Total number of assessments	56,797	57,157	360	0.63

4.1.1(e)

The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f)

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	Budget 2022/23	Proposed Budget 2023/24	Change	
	\$'000	\$'000	\$'000	%
Residential Improved	56,024,788	52,525,615	(3,499,173)	(6.25)
Residential Vacant	570,360	622,340	51,980	9.11
Commercial Improved	2,677,398	2,763,801	86,403	3.23
Commercial Vacant	39,771	58,153	18,382	46.22
Industrial Improved	1,104,790	1,276,782	171,992	15.57
Industrial Vacant	12,540	13,930	1,390	11.08
Total value of land	60,429,647	57,260,621	(3,169,026)	(5.24)

4.1.1(g)

The municipal charge under Section 159 of the *Local Government Act 1989* is \$Nil per rateable property (2022/23: \$Nil).

4.1.1(h)

The estimated total amount to be raised by municipal charges is \$Nil (2022/23: \$Nil).

4.1.1(i)

The rate or unit amount to be levied for each type of service rate under Section 162 of the *Local Government Act 1989* is as follows:

Public Waste Rate

Type or class of land	Budget 2022/23	Proposed Budget 2023/24	Change %
	cents/\$CIV	cents/\$CIV	
Service rate for rateable residential properties	0.00008550	0.00007197	(15.82)
Service rate for rateable residential vacant properties	0.00008550	0.00007197	(15.82)
Service rate for rateable commercial properties	0.00008550	0.00007197	(15.82)
Service rate for rateable commercial vacant properties	0.00008550	0.00007197	(15.82)
Service rate for rateable industrial properties	0.00008550	0.00007197	(15.82)
Service rate for rateable industrial vacant properties	0.00008550	0.00007197	(15.82)

Kerbside Waste Rate

Type or class of land	Budget 2022/23	Proposed Budget 2023/24	Change %
	cents/\$CIV	cents/\$CIV	
Service rate for rateable residential properties receiving a kerbside waste service	0.00018424	0.00022813	23.82
Service rate for rateable residential properties not receiving a kerbside waste service	0.00018424	0.00022813	23.82

Type or class of land	Budget 2022/23 cents/\$CIV	Proposed Budget 2023/24 cents/\$CIV	Change %
Service rate for rateable residential vacant properties	0.00018424	0.00022813	23.82
Service rate for rateable commercial properties	0.00018424	0.00022813	23.82
Service rate for rateable commercial vacant properties	0.00018424	0.00022813	23.82
Service rate for rateable industrial properties	0.00018424	0.00022813	23.82
Service rate for rateable industrial vacant properties	0.00018424	0.00022813	23.82

4.1.1(j)

The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Public Waste Rate

Type or class of land	Budget 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Residential Improved	4,790	3,780	(1,010)	(21.09)
Residential Vacant	49	45	(4)	(8.16)
Commercial Improved	229	199	(30)	(13.10)
Commercial Vacant	3	4	1	33.33
Industrial Improved	94	92	(2)	(2.13)
Industrial Vacant	1	1	-	-
Total general rate income	5,166	4,121	(1,045)	(20.23)

Kerbside Waste Rate

Type or class of land	Budget 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Residential Improved receiving a kerbside waste service	9,991	11,566	1,575	15.76
Commercial Improved receiving a household kerbside waste service	20	21	1	5.00
Total general rate income	10,011	11,587	1,576	15.74

4.1.1(k)

The estimated total amount to be raised by all rates and charges is \$116.40 million (2022/23 forecast: \$111.82 million). This includes special rates, Supplementary rates and charges income as well as penalty interest on rates.

4.1.1(l) Fair Go Rates System Compliance

Banyule City Council is required to comply with the State Government's Fair Go Rates System (FGRS).

The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System and is to be read independently of the two years. The 2022/23 period measures compliance on the total general rates (capped) and 2023/24 is compliance on the total general rates excluding waste rates (which are not capped).

	Budget 2022/23	Proposed Budget 2023/24
	\$	\$
Total Rates / General Rates *	\$ 108,274,998	\$95,523,429
Number of Rateable Properties	56,797	57,157
Base Average Rate	\$1,906.35	\$1,671.25
Maximum Rate Increase (set by the State Gov't)	1.75%	3.50%
Capped Average Rate	\$1,939.71	\$1,729.74
Maximum General Rates and Municipal Charges Revenue	\$110,169,810	\$98,866,749
Budgeted General Rates and Municipal Charges Revenue	\$110,119,809	\$98,866,621
Budgeted Supplementary Rates	\$700,000	\$750,000
Budgeted Total Rates and Municipal Charges Revenue	\$110,819,809	\$99,616,622

* Banyule City Council's compliance with the Fair Go Rates System is based on:

- 2022/23 - Increase by 1.75% of the total raised through General Rates & Services Rates, on a revenue-neutral introduction of Service Rates.
- 2023/24 - Increase by 3.5% of the total raised through General Rates.

It should be noted that 2022/23 was a transitional year with the waste rates being excluded from general rates for the first year. The separation was 'revenue neutral' and hence compliance for 2022/23 is calculated on 'Total Rates'.

Compliance for the 2022-2026 adopted Budget has been confirmed by the Essential Services Commission.

4.1.1(m)

The total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2023/24: estimated \$0.75 million and forecast 2022/23: \$0.52 million)
- The variation of returned levels of value (e.g., valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa

4.1.1(n) Differential rates

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions.

The following differential rates are levied:

- Residential Improved
- Commercial / Industrial Improved (set at 1.25 times the residential improved rate)
- Residential Vacant Land (set at 1.5 times the residential improved rate)
- Commercial / Industrial Vacant Land (set at 2 times the residential improved rate)

Residential/Commercial/Industrial Vacant Land

- *Objective:*

To encourage the development of land and to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district

- *Types and Classes*

Any rateable land on which no dwelling is erected.

- *Use and Level of Differential Rate:*

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

- *Geographic Location:*

Wherever located within the municipal district.

- *Use of Land:*

Any use permitted under the Banyule Planning Scheme.

- *Planning Scheme Zoning:*

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Banyule Planning Scheme.

Commercial/Industrial Improved Land

- *Objective:*

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district

- *Types and Classes:*

Any rateable land which is used, or designed or adapted to be used, primarily for commercial or industrial purposes.

- *Use and Level of Differential Rate:*

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

- *Geographic Location:*

Wherever located within the municipal district.

- *Use of Land:*

Any use permitted under the Banyule Planning Scheme.

- *Planning Scheme Zoning:*

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

- *Types of Buildings:*

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

Residential Improved Land

- *Objective:*

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the relative benefits derived from the carrying out of such functions.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district

- *Types and Classes:*

Any rateable land which is not Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land.

- *Use and Level of Differential Rate:*

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

- *Geographic Location:*

Wherever located within the municipal district.

- *Use of Land:*

Any use permitted under the Banyule Planning Scheme.

- *Planning Scheme Zoning:*

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

- *Types of Buildings:*

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

Cultural and Recreational Lands

- *Objective:*

To ensure that the promotion of cultural, heritage and recreational activity occurs within Council's municipal district and that this is supported in a way that encourages appropriate activity and development.

Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under The Act.

- *Types and Classes:*

Under the provisions of the *Cultural and Recreational Land Act 1963*, the Council levies an amount in lieu of rates payable in respect of recreational lands that have the following characteristics:

Any land which is not Residential Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land, which is specifically set aside for the use of cultural and recreational pursuits whereby the members do not derive a financial benefit or profit from the activities.

The *Cultural and Recreational Land Act 1963* effectively provides for properties used for outdoor activities to be differentially rated unless it involves land that is being leased from a private landowner. The discretion of whether to provide a cultural and recreational lands rate rests with Council

The amount in lieu of rates payable in respect of each rateable land to which the Cultural and Recreations Land rate applies is determined by the following methodology:

In Use Value X (Residential Improved rate X Questionnaire Weighting) X 36% (Cost of Council Services available to the entity).

In Use Value has been determined as being 70% of the Capital Improved Value.

The Questionnaire weighting determines the level of benefit these lands provide to the community.

Currently Council has five properties that are currently defined as Cultural and Recreational properties in accordance with the *Cultural and Recreational Lands Act*. They are listed below:

Property Assessed	Charge
1 Vasey Street Ivanhoe	TBA
8 Main Road Lower Plenty	TBA
54 Cleveland Avenue Lower Plenty	TBA
540 The Boulevard Ivanhoe East	TBA
4 Stradbroke Avenue Heidelberg	TBA

4.1.1(o) Application of Service Rates

Banyule levies the Public Waste Rate on all rateable properties within Banyule and is in place to fund the provision of infrastructure and services to support:

- Street-sweeping
- Dumped rubbish collections
- Laneway clearance
- Litter and public realm refuse collection and disposal
- Park litter collection and disposal
- Waste Education / waste and littering reduction initiatives
- Waste Recovery Centre

Banyule levies the Kerbside Waste Rate on properties that are used wholly or partly for residential purposes that are able to receive a standard kerbside waste collection

The Kerbside Waste Rate is not levied on properties that do not receive a kerbside waste service due to conditions imposed under the *Planning and Environment Act 1987*, through locational constraints or other factors that make kerbside waste collection impractical.

The Kerbside Waste Rate is levied each year and is subject to addition or removal via a supplementary adjustment process on a monthly basis from July through to May the following year. Adjustments are not performed in June as these impact Council's ability to transparently budget for waste-related income and expenses.

4.1.1(p) Current use of Service Charges

A service charge for non-standard refuse collection (e.g. larger bins) from rateable properties is charged in addition to the Kerbside Waste Rate. These charges are declared in Council's Schedule of Fees and Charges each year and are designed to recoup the additional costs of disposing of additional waste and providing a non-standard waste service. These Service Charges are only levied on ratepayers who have elected to have a non-standard waste service.

A kerbside waste service charge is also levied on properties deemed non-rateable under section 154 of the *Local Government Act 1989* where a kerbside waste service is provided. An additional service charge for non-standard refuse collection (e.g. larger bins) is charged in addition to the Kerbside Waste Rate where ratepayers have elected to have a non-standard waste service.

4.1.2 Grants

Grants are required by the regulations to be disclosed in Council's annual budget.

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Grants received in respect of the following:				
Summary of grants				
Commonwealth funded grants	7,499	8,189	690	9.20
State funded grants	16,848	22,442	5,594	33.20
Total grants received	24,347	30,631	6,284	25.81
a) Operating grants				
Recurrent - Commonwealth Government				
Child care centres & Pre-school	1,928	1,932	4	0.21
Community Support	2,054	2,070	16	0.78
MCH & Immunisation	15	28	13	86.67
Victoria Grants Commission – general purpose	2,055	3,053	998	48.56
Recurrent - State Government				
Child care centres & Pre-school	1,383	1,382	(1)	(0.07)
Community Support	1,148	952	(196)	(17.07)
Initiative projects	8	-	(8)	(100.00)
MCH & Immunisation	1,521	1,533	12	0.79
School crossing supervisors	576	581	5	0.87
Youth & community services	260	186	(74)	(28.46)
Others	206	128	(78)	(37.86)
Total recurrent operating grants	11,154	11,845	691	6.20
Non-recurrent - Commonwealth Government				
Urban Forestry	15	-	(15)	(100.00)
Non-recurrent - State Government				
Buildings (BPI)	77	-	(77)	(100.00)
Initiatives - Inclusive Enterprise & Local Jobs	558	-	(558)	(100.00)
Initiatives - Development Planning	268	-	(268)	(100.00)
Initiatives - Other projects	260	-	(260)	(100.00)
Others	88	-	(88)	(100.00)
Total non-recurrent operating grants	1,266	-	(1,266)	(100.00)
Total operating grants	12,420	11,845	(575)	(4.63)

Operating grants are projected to decrease by \$0.58 million or 4.63% from forecast 2022/23 to Budget 2023/24 due to the following factors:

- Victoria Grants Commission – general purpose grants will increase by \$1.00 million in 2023/24. This is due to 75% of the grant for 2022/23 being paid in advance in 2021/22. The 2023/24 budget represents 100% of the annual funding.

- Non-recurrent State Government grants for the delivery of Initiative projects are budgeted to reduce by \$1.09 million. In 2022/23 Council received initiative grants for development planning regulation reform, the Jobs Victoria advocate program, Covidsafe outdoor activation and other initiative programs for which no equivalent grant funding is budgeted to be received in 2023/24

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
b) Capital grants				
Recurrent - Commonwealth Government				
Roads to recovery	618	618	-	-
Victoria Grants Commission – local roads	813	1,105	292	35.92
Total recurrent capital grants	1,431	1,723	292	20.41
Non-recurrent - State Government				
Buildings	1,376	8,327	6,951	505.16
Roads & drainage	4,953	5,066	113	2.28
Parks & gardens	4,167	3,670	(497)	(11.93)
Total non-recurrent capital grants	10,496	17,063	6,567	62.57
Total capital grants	11,927	18,786	6,859	57.51
Total Grants	24,347	30,631	6,284	25.81

Capital grants are projected to increase by \$6.86 million or 57.51% from forecast 2022/23 to budget 2023/24. Capital Grants are often ad-hoc in nature and fluctuate from year to year depending on the nature of capital projects being undertaken and the funding made available by the State and Federal Governments. Some of the significant movements are:

- Victoria Grants Commission - local roads grants will increase by \$0.29 million. This is due to 75% of the grant for 2022/23 being paid in advance in 2021/22. The 2023/24 budget represents 100% of the annual funding.
- State government grants for the construction of buildings will increase by \$6.95 million. This includes grants for East Ivanhoe Preschool Upgrade, Macleod Park Changerooms and the Rosanna Library budgeted to be recognised in 2023/24.

4.1.3 Statutory fees and fines

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Building permits and fines	1,696	1,644	(51)	(3.01)
Election fines	9	10	1	11.11
Food Act and health registrations	609	623	14	2.30
Parking infringements	3,414	3,610	196	5.73
Local laws permits and infringements	1,048	1,406	358	34.16
Planning permits and fines	1,536	1,822	286	18.61
Road and footpath permit fees and reinstatement	192	211	19	9.90
Other fees and fines	170	191	21	12.35

Total statutory fees and fines	8,674	9,517	843	9.72
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Increases in statutory fees are made in accordance with legislative requirements.

Parking infringements were significantly impacted by COVID -19 lockdowns and the transition for many workers taking up working from home. This resulted in a reduction in enforcement patrols and infringements being issued. It is expected that parking infringement income will slowly increase during 2023/24 and into future years.

Local law permits and fines (including General Local Law No. 1 and animal registrations) are expected to increase from forecast 2021/22 after a reduction due to COVID-19 restrictions, including applying a more compliance and education approach during lockdowns.

Planning permits and fines slowed in 2022/23 and are now expected to bounce back and generate more income for Council over the coming years.

4.1.4 User fees and charges

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Aquatic and Leisure Centre fees and charges	5,743	6,165	422	7.35
Building permits and fees	47	52	5	10.64
Child Day Care charges	1,045	1,220	175	16.75
Community halls and events	266	260	(6)	(2.26)
Delivered meals charges	389	346	(43)	(11.05)
Engineering services' fees	287	302	15	5.23
Functions Centre charges	189	203	14	7.41
Home modifications	78	105	27	34.62
Immunisation fees	330	336	6	1.82
Local laws fees	527	860	333	63.19
Parking fees	1,460	1,323	(137)	(9.38)
Planned Activity Group fees and charges	86	54	(32)	(37.21)
Planning permits and fees	236	241	5	2.12
Road and footpath asset protection fees	170	191	21	12.35
Sports ground rentals income	179	224	45	25.14
Transfer station tipping fees	6,630	8,802	2,172	32.76
Other fees and charges	663	573	(90)	(13.57)
Total user fees and Charges	18,325	21,257	2,932	16.00

Aquatic and leisure centres were closed or restricted for part of 2022/23 due to COVID-19 regulations impacting on the level of revenues generated at these centres. Council anticipates a slow but steady increase in patrons returning to use the facilities into 2023/24.

Local laws fees are expected to increase by \$0.33 million above the 2022/23 forecast, this is primarily related to occupation permits of Council land related to Construction Management.

Child-care centres were also faced with similar closures in 2022/23 and it will take some time to recover to pre-COVID-19 income levels.

The Transfer station was closed to commercial customers from December 2022 and is expected to re-open in June 2023, this has result in a lower forecast income for 2022/23. The increased income for 2023/24 is offset by increased expenditure in materials and services for waste disposal.

4.1.5 Contributions income

	Forecast	Proposed	Change	
	Actual	Budget		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Development Contribution Plan contributions	750	592	(158)	(21.07)
Public Open Space contributions	5,800	5,000	(800)	(13.79)
Contributions for capital works projects	674	20	(654)	(97.03)
Other contributions	402	241	(161)	(40.05)
Total contributions income	7,626	5,853	(1,773)	(23.25)

Contributions relate to 1) monies paid by property developers towards public open space and developer contribution plans, 2) monies paid by local sporting clubs/organisations to contribute towards capital works projects and 3) contributions to other operational programs.

It is anticipated that contributions will experience a reduction of \$1.77 million or 23.25% relative to the 2022/23 forecast. This is primarily attributed to a planned decrease of \$0.80 million in Public Open Space contributions, a reflection of the property market outlook, as well as a decrease of \$0.65 million in external contributions towards Capital Works projects. It's important to note that the funding approach for Capital Works projects is subject to change annually and differs based on each project.

4.1.6 Interest income

	Forecast	Proposed	Change	
	Actual	Budget		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Interest from sporting clubs	2	2	-	-
Interest on investments	2,370	3,099	729	30.76
Other interest income	3	-	(3)	(100.00)
Total interest income	2,375	3,101	726	30.57

Interest income is predominantly made up of the interest received on Council's cash holdings in bank accounts and term deposits. Interest income is projected to increase by \$0.73 million due to the implementation of the adopted investment strategy and rising interest rates.

4.1.7 Rental income

	Forecast	Proposed	Change	
	Actual	Budget		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Recycling centre rental	817	842	25	3.03
Residential/commercial rental	2,443	2,256	(187)	(7.65)
Total rental income	3,260	3,098	(162)	(4.97)

Rental income is expected to drop due to the cessation of a few short-term occupation agreements associated with the rail-line works and construction of an apartment block.

4.1.8 Net gain on disposal of property, infrastructure, plant and equipment

	Forecast	Proposed	Change	
	Actual 2022/23	Budget 2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Proceeds from sale of assets	3,156	37,076	33,920	1,075.78
Less: Written down value of assets disposed	(3,070)	(36,895)	(33,825)	(1,101.79)
Total net gain on disposal of property, infrastructure, plant and equipment	86	181	95	110.47

Proceeds from the sale of Council's assets (individual property sales) are often ad-hoc in nature and fluctuate from year to year. In 2023/24 Council has budgeted \$37.08 million to reflect the proceeds expected from strategic land sales in the city and proceeds from the planned cyclical replacement of Council's heavy plant & vehicle fleet.

The written down value of assets sold is estimated to be \$36.90 million, which relates to both land and heavy plant & vehicle fleet.

4.1.9 Other income

	Forecast	Proposed	Change	
	Actual 2022/23	Budget 2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Sale of rights-of-way	50	189	139	278.00
Sale of surplus parcels of land	226	50	(176)	(77.88)
Vehicle contributions	300	299	(1)	(0.33)
Workcover reimbursements	631	-	(631)	(100.00)
Other revenue	463	420	(43)	(9.29)
Total other income	1,671	958	(712)	(42.63)

Right of ways and small surplus parcels of land (includes drainage reserves and council reserves) are sold as opportunities present with adjoining property owners, and these vary from year to year.

Workcover reimbursements and the corresponding expenditure are not budgeted for, as these items are unforeseeable.

4.1.10 Employee costs

	Forecast	Proposed	Change	
	Actual 2022/23	Budget 2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	58,248	62,684	4,436	7.62
Annual leave and loading	5,501	5,980	479	8.71
Long service leave	2,103	2,207	104	4.95
Superannuation	6,495	7,481	986	15.18
WorkCover	1,427	2,064	637	44.64
Other on costs	351	315	(36)	(10.26)
Less: Capitalised labour (on costs included)	(1,761)	(1,573)	188	(10.68)
Total employee costs	72,364	79,158	6,794	9.39

This labour budget assumes that Council services will not be disrupted during the 2023/24 financial year. Forecast and Proposed budget variance increase (\$6.79 million) is impacted by the costs of position vacancies in 2022/23, increase in Enterprise Agreement and additional positions.

In 2022/23, more staff have contributed to delivering IT Digital Transformation and major Capital Works projects, this is expected to increase in 2023/24 to support the Initiatives program.

Enterprise Agreement will increase by 3.00% from 1st July 2023.

Superannuation guarantee levy rate will increase from 10.50% to 11.00 % on 1st July 2023.

The Workcover premium is expected to increase based on claim rates, recent increases in WorkSafe estimate, and the industry condition.

A net increase of 6.03 equivalent full-time (EFT) positions (\$0.727 million) from Budget 2022/23 have been allocated to meet services and initiatives across Banyule's operations as outlined below:

Services & Initiatives	EFT Growth	Budget Impact \$'000
Our Inclusive and Connected Community	1.20	110
Our Sustainable Environment	0.77	81
Our Well-Built City	2.00	224
Our Valued Community Assets and Facilities	4.00	386
Our Trusted and Responsive Leadership	9.46	992
Temporary positions ceased	(11.40)	(1,066)
Total EFT growth *	6.03	727

*EFT will fluctuate during the year as resources are prioritised across priority projects and core services.

- Currently to meet the Customer Service Promise temporary resources (approximately 4.5 EFT) need to be allocated in the short term in 2023/24 that are not factored into the above budgeted increase in staff numbers. These will not be an additional cost to the budget as Council will offset costs against other activity areas based on priority need, however, may impact on the EFT total during the year.
- In the longer term future efficiencies (e.g., through the implementation of CXP and Time and Attendance projects) the EFT will revert to budgeted EFT when the project benefits are realised.

4.1.11 Materials and services

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Advertising	233	285	52	22.32
Auditing services	154	180	26	16.88
Bank and payment collection services	339	285	(54)	(15.93)
Building and planning charges and government fees	69	73	4	5.80
Child care expenses	111	110	(1)	(0.90)
Contractor costs				
- Agency staffing	4,042	799	(3,243)	(80.23)
- Aquatic and leisure costs	1,173	830	(343)	(29.24)
- Building maintenance costs	1,768	1,871	103	5.83
- Cleaning services	949	1,150	201	21.18

- Consultants costs	1,530	935	(595)	(38.89)
- Information Technology services and licenses	2,836	3,079	243	8.57
- Initiatives costs	2,785	5,551	2,766	99.32
- Legal expenses	715	337	(378)	(52.87)
- Parking and traffic enforcement	1,685	1,920	235	13.95
- Parks maintenance	2,472	2,926	454	18.37
- Waste collection costs	940	989	49	5.21
- Other contractor costs	6,131	6,091	(40)	(0.65)
General materials and supplies	3,643	3,700	57	1.56
Infringement collection lodgement fees	247	314	67	27.13
Insurances	1,906	2,010	104	5.46
Plant and motor vehicle operating	2,929	2,844	(85)	(2.90)
Postage costs	280	280	-	-
Printing, stationary and external communications	843	818	(26)	(2.97)
Program costs	1,834	1,672	(162)	(8.83)
Staff training and equipment	1,119	1,355	236	21.09
Sundry expenses	289	268	(21)	(7.27)
Waste disposal general	9,008	10,586	1,578	17.52
Other	1,438	1,278	(160)	(11.13)
Total materials and services	51,468	52,536	1,068	2.08

Total materials and services are expected to increase by \$1.07 million (2.08%), key movements within materials and services are:

- Agency staffing is budgeted to decrease by \$3.24 million from forecast, agency staff are engaged to assist with staff vacancies as they present over the year and any additional forecast will offset employee benefits. Budget for agency represents the essential service areas that must be backfilled, e.g. waste collection and childcare.
- In the 2023/24 financial year, cleaning services costs are anticipated to rise as all Council facilities are expected to revert to pre-pandemic operation levels, resulting in a surge in both services and costs.
- The budget for initiatives is projected to increase by \$2.77 million in 2023/24, largely due to the Council's ongoing prioritisation of Digital Transformation and improvements to Information Technology systems to better serve our services and customers. A total expenditure of \$5.29 million is planned for digital transformation and applications in 2023/24 (refer to Section 5 for the Initiative Program).
- Costs for Parks Maintenance are forecast to rise by \$0.46 million due to increased contractor expenses related to the management of bushlands, sports fields, park presentation, and tree maintenance.
- Parking and traffic enforcement services, an outsourced function, have costs that correspond to the parking fine income generated. These costs were reduced in 2022/23, aligning with the decrease in Statutory Fee income due to COVID-19.
- Expect an increase of 5.46% in Council Insurances, as a result of rising premiums related to building and public liability in the market.
- Waste disposal costs are forecast to increase by 17.52%. The Transfer Station was closed to commercial customers from December 2022, with plans to resume services in July 2023,

offsetting this with User Fees & Charges. Furthermore, an increase in the Landfill Levy, set by the Environmental Protection Authority (EPA), is expected from 1 July 2023, which will escalate disposal costs.

- As the Council recovers from the impacts of the revenue decline during COVID-19, and the slower than predicted financial recovery, all discretionary budgets have been closely evaluated. Some discretionary costs have been eliminated entirely from the budget or redirected to where they will have a more effective contribution to Banyule's immediate goals. As a result, some costs within this category are planned to reduce.
- In addition, through proactive management, Council has and will continue to assess the necessity of external consultants and promote the use of internal expertise, with the aim to reduce reliance on external consultants. Council will also establish preventative measures to minimise legal complications, foster compliance and risk management to manage the legal fees.

4.1.12 Utility charges

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Gas and electricity	2,771	2,601	(170)	(6.13)
Public street lighting	600	556	(44)	(7.33)
Telecommunications	337	340	3	0.89
Water	816	791	(25)	(3.06)
Total utility charges	4,524	4,288	(236)	(5.22)

Implementing a carbon-neutral strategy at Council involves a shift towards renewable energy sources, which will aim to reduce costs associated with gas and electricity over time. Through energy efficiency, renewable energy sources, decentralised energy and behavioural changes Council plan to realise substantial cost savings, while also reducing greenhouse gas emissions and contributing to environmental sustainability.

Electricity for small and large market sites is procured via The Victorian Energy Collaboration (VECO) where renewable energy is generated by wind farms in Victoria. Council continues to investigate and implement more renewable energies as part of its climate change priorities to reduce associated expenditure over time.

4.1.13 Depreciation

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Infrastructure	13,845	14,773	928	6.70
Property	4,393	4,775	382	8.70
Plant & equipment	5,654	5,444	(210)	(3.71)
Total depreciation	23,892	24,992	1,100	4.60

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life. This includes Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$1.10 million for the budget 2023/24 financial year is due to the completion of the budget

2023/24 capital works program and the full year effect of depreciation of the 2022/23 capital works programs.

4.1.14 (a) Amortisation – Intangible assets

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Intangible assets	220	222	2	0.91
Total amortisation – intangible assets	220	222	2	0.91

Intangible assets relating to Council's software purchases and in-house development costs are amortised over the estimated life of the software.

4.1.14 (b) Amortisation – Right of use assets

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Right of use assets	509	334	(175)	(34.38)
Right of use assets – leasehold improvements	54	68	14	25.93
Total amortisation – right of use assets	563	402	(161)	(28.60)

Right of use assets relating to leased infrastructure, property, plant and equipment are amortised over the life of the leases.

4.1.15 Bad and doubtful debts

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Bad and doubtful debts	629	617	(12)	(1.91)
Total bad and doubtful debts	629	617	(12)	(1.91)

Bad and doubtful debts are estimated provisions to identify uncollectable debts during the year primarily relating to parking infringement and animal infringement, which are budgeted to be \$0.62 million for 2023/24.

4.1.16 Borrowing costs

	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change	
			\$'000	%
Interest on borrowings	1,741	1,590	(151)	(8.73)
Total borrowing costs	1,741	1,590	(151)	(8.73)

Borrowing costs relate to interest charged by financial institutions on borrowed funds. The decrease in borrowing costs from the 2022/23 period aligns with the existing loan repayment timetable.

4.1.17 Finance costs - leases

	Forecast	Proposed	Change	
	Actual	Budget		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Finance cost - leases	16	20	4	25.00
Total finance costs - leases	16	20	4	25.00

Finance costs relate to the interest charged by lessors on leased infrastructure property, plant and equipment.

4.1.18 Donation expenditure

	Forecast	Proposed	Change	
	Actual	Budget		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Banyule Support & Information	105	109	4	3.81
Community Services grants	211	217	6	2.84
Diamond Valley Community Support	105	109	4	3.81
Environmental sustainability	111	100	(11)	(9.91)
Merri Outreach Support Services	121	126	5	4.13
Resilient & connected communities	132	30	(102)	(77.27)
Banyule Scouts Grant Program	100	100	-	-
Other donations	212	171	(41)	(19.34)
Total donation expenditure	1,097	962	(135)	(12.31)

The decrease in donation costs from the 2022/23 forecast primarily results reclassification of project expenditure from Donation to other class, also from the decision not to proceed with an initiative project in the 2023/24 financial year. This decision was made after considering the overall financial limitations and evaluating the anticipated results from these projects.

4.1.19 Contribution expense

	Forecast	Proposed	Change	
	Actual	Budget		
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Shopping Centres	1,173	1,156	(17)	(1.45)
YMCA	100	100	-	-
Yarra Plenty Regional Library	5,551	5,662	111	2.00
Other	917	801	(116)	(12.62)
Total contribution expense	7,741	7,719	(22)	(0.28)

The anticipated spending on contributions is set to marginally drop by \$0.02 million when contrasted with the 2022/23 forecast. This is primarily attributed to the decision not to pursue a few initiative projects in the 2023/24 financial year after considering overarching financial limitations and the expected results of these projects. Nonetheless, this decrease is offset by a rise in the contribution to the Yarra Plenty Regional Library in 2023/24.

4.1.20 Other expenses

	Forecast	Proposed	Change	
	Actual 2022/23 \$'000	Budget 2023/24 \$'000	\$'000	%
Councillor allowances	433	468	35	8.08
Fire services property levy on Council properties	176	183	7	3.98
Rental expenses	155	152	(3)	(1.94)
Other	733	673	(60)	(8.19)
Financial Hardship Expense	109	57	(52)	(47.71)
Total other expenses	1,606	1,533	(73)	(4.55)

The Other expense category is projected to decline by \$0.07 million, or 4.55%, compared to the 2022/23 forecast. Council has allocated funds to assist individuals facing financial difficulties and this budget is allocated for hiring designated staff and for other expenditures.

4.2 Balance Sheet comparison

For the two years ending 30 June 2024					
	Notes	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change \$'000	%
Assets					
Current assets					
Cash and cash equivalents		16,196	15,372	(824)	(5.09)
Trade and other receivables		21,558	19,096	(2,462)	(11.42)
Other financial assets		63,000	61,000	(2,000)	(3.17)
Inventories		76	76	-	-
Current assets classified as held for sale		11,676	7,500	(4,176)	(35.77)
Other assets		1,877	1,877	-	-
Total current assets	4.2.1	114,383	104,921	(9,462)	(8.27)
Non-current assets					
Trade and other receivables		198	198	-	-
Investments		3,719	3,719	-	-
Property, infrastructure, plant & equipment		1,817,628	1,833,844	16,216	0.89
Leasehold improvements		236	168	(68)	(28.81)
Right-of-use assets	4.2.6	188	1,121	933	496.28
Investment property		13,686	21,786	8,100	59.18
Non-current assets classified as held for sale		13,125	7,200	(5,925)	(45.14)
Intangible assets	4.2.6	286	64	(222)	(77.62)
Total non-current assets	4.2.2	1,849,066	1,868,100	19,034	1.03
Total assets		1,963,449	1,973,021	9,572	0.49
Liabilities					
Current liabilities					
Trade and other payables		14,912	15,104	192	1.29
Trust funds and deposits		5,853	5,853	-	-
Provisions		16,011	16,579	568	3.55
Interest bearing loans and borrowings	4.2.5	1,014	1,096	82	8.09
Lease liabilities	4.2.6	201	346	145	72.14
Unearned Income		11,575	3,675	(7,900)	(68.25)
Total current liabilities	4.2.3	49,566	42,653	(6,913)	(13.95)
Non-current liabilities					
Provisions		1,087	1,087	-	-
Trust funds and deposits		1,151	1,151	-	-
Interest bearing loans and borrowings	4.2.5	18,857	17,761	(1,096)	(5.81)
Lease liabilities	4.2.6	83	705	622	749.40
Total non-current liabilities	4.2.4	21,178	20,704	(474)	(2.24)
Total liabilities		70,744	63,357	(7,387)	(10.44)
Net assets		1,892,702	1,909,664	16,959	0.90
Equity					
Accumulated surplus		564,219	573,301	9,082	1.61
Reserves	4.3.1	1,328,486	1,336,363	7,877	0.59
Total equity	4.3.2	1,892,705	1,909,664	16,959	0.90

4.2.1 Total current assets

Current assets include all assets that can reasonably expect to be converted into cash within one year, including cash and cash equivalents, trade receivables, investments, and other assets. Total cash and other financial assets (investment longer than three months) is forecast to decrease \$2.82 million to \$76.37 million as a result of the following movements:

- a budgeted cash from operating activities of \$39.33 million,
- the proceeds from sale of Property, plant and equipment of \$37.03 million.
- These are offset by the investment of \$68.00 million in capital works projects, and financial activities of \$3.13 million.

The significant projects being funded from cash reserves are the major facility development of East Ivanhoe Village precinct streetscape, Local Roads Resurfacing and Footpath Replacement.

A property classified as current assets is anticipated to be sold in the 2023/24 financial year.

Furthermore, considering a major debtor invoice set to be paid within the same 2023/24 financial year, we foresee a reduction in the balance of Trade and other receivables.

4.2.2 Total non-current assets

Non-current assets include trade and other receivables, investment in associates and joint ventures, property, infrastructure, plant and equipment, and intangible assets.

The \$18.98 million increase in this balance is mainly attributable to the net result of the capital works programs (\$68.00 million of total capital works less the depreciation and amortisation of assets \$25.62 million).

In addition, the balance in non-current assets is also impacted by strategic property transactions, including acquisitions and disposals.

4.2.3 Total current liabilities

Trade and other payables include Salaries & Wages accruals increase of \$0.19 million based on pay periods before the end of the financial year and increase in Salaries and Wages expenditure.

Provisions include accrued long service leave, annual leave and annual leave loading owed to employees. These employee entitlements are expected to increase by \$0.57 million due to a combination of increased pay rates and an expected increase in leave entitlements.

In relation to the progress of individual Capital Works projects, an amount of \$7.90 million is set to be recognised as Capital Grant Income from Unearned Income in 2023/24.

4.2.4 Total non-current liabilities

Non-current provisions and trust funds and deposits are not expected to vary during the year. Lease Liabilities relate to the lease of infrastructure property, plant and equipment. The reduction of non-current liabilities represents the repayment of Loan for the year in according to the current loan schedule and adjusted by the new liabilities generated from renewing leases.

The Interest-bearing loans and borrowings are forecast to decrease by \$1.10 million with no additional loans expected to be taken out in 2023/24.

4.2.5 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2022/23	Proposed Budget 2023/24	Projections		
	\$000	\$000	2024/25 \$000	2025/26 \$000	2026/27 \$000
Amount borrowed as at 30 June of the prior year	20,810	19,871	18,857	17,761	16,558
Amount projected to be borrowed	-	-	-	-	-
Amount projected to be redeemed	-939	-1,014	(1,096)	(1,203)	(1,303)
Amount of borrowings as at 30 June	19,871	18,857	17,761	16,558	15,255

Council does not intend to take out any loans over the next four years.

4.2.6 Lease by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2022/23 \$000	Proposed Budget 2023/24 \$000
Right-of-use assets		
Plant and equipment	43	1,058
Property and infrastructure	145	63
Total right-of-use assets	188	1,121
Lease liabilities		
Current lease Liabilities		
Plant and equipment	45	295
Property and infrastructure	156	51
Total current lease liabilities	201	346
Non-current lease Liabilities		
Plant and equipment	-	705
Property and infrastructure	83	-
Total non-current lease liabilities	83	705
Total lease liabilities	284	1,051

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is approx. 4.25% (as per Treasury Corporation of Victoria borrowing rates).

4.3 Statement of changes in Equity

4.3.1 Reserves

Council maintains reserves of separately identified funds to meet specific purposes in the future and for which there is no existing liability. These amounts are transferred to and from the accumulated surplus.

Two of these reserves are statutory reserves, meaning that the funds must remain available for a specific purpose (public open space and Off-Street car parking). The remaining reserves are discretionary and while not restricted, Council has made decisions regarding the future use of these funds and unless there is a Council resolution, these funds should be used for those earmarked purposes

During 2023/24 \$41.67 million is budgeted to be transferred to reserve for future purposes including expenditure on plant and equipment, public open space and asset renewal reserves.

It is also anticipated to transfer \$33.79 million from the reserves to fund parts of the capital works program and financing activities.

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.
- Asset revaluation reserves which represents the difference between the previously recorded value of the assets and their current valuations.
- Other reserves are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future. These reserves are transferred to and from the accumulated surplus.

Total equity is projected to increase by \$16.96 million as a result of Council's total comprehensive result.

4.4 Statement of Cash Flows comparison

For the two years ending 30 June 2024					
	Notes	Forecast Actual 2022/23 \$'000	Proposed Budget 2023/24 \$'000	Change \$'000	%
		Inflows	Inflows		
		(Outflows)	(Outflows)		
Cash flows from operating activities					
Receipts:					
Rates and charges		111,720	116,295	4,575	4.1%
Grants - operating		12,713	12,948	235	1.8%
Grants - capital		11,426	12,682	1,256	10.9%
Statutory fees and fines		8,476	9,494	1,018	12.0%
User fees and charges		17,867	21,183	3,316	18.5%
Contributions - monetary		7,627	5,853	(1,774)	(23.26%)
Interest received		1,818	2,866	1,048	57.6%
Rental income		3,260	3,098	(162)	(4.97%)
Other receipts		1,670	958	(712)	(42.63%)
Payments:					
Employee costs		(72,692)	(78,503)	(5,811)	7.9%
Materials and services		(51,408)	(52,427)	(1,019)	1.9%
Other payments		(15,597)	(15,120)	477	(3.06%)
Net cash provided by operating activities	4.4.1	36,880	39,327	2,447	6.6%
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment		(42,722)	(68,002)	(25,280)	59.1%
Payments for investment property		-	(8,100)	(8,100)	
Proceeds from sale of property, infrastructure, plant and equipment		3,156	37,076	33,920	1,074.7%
Net redemption of financial assets		2,000	2,000	-	
Net cash provided / (used in) investing activities	4.4.2	(37,566)	(37,026)	540	(1.44%)
Cash flows from financing activities					
Borrowing costs - interest		(1,751)	(1,590)	161	(9.19%)
Repayment of borrowings		(939)	(1,014)	(75)	7.9%
Interest paid - lease liability		(16)	(20)	(4)	25.0%
Repayment of lease liabilities		(370)	(501)	(131)	35.4%
Net cash (used in) financing activities	4.4.3	(3,076)	(3,125)	(49)	1.5%
Net increase/(decrease) in cash & cash equivalents		(3,762)	(824)	2,938	(3,762)
Cash and cash equivalents at the beginning of the financial year		19,958	16,196	(3,762)	(18.85%)
Cash and cash equivalents at the end of the financial year		16,196	15,372	(824)	(5.09%)

4. Notes to the financial statements

4.4.1 Net cash flows provided by operating activities

The net cash flow provided by operating activities has increased by \$2.45 million when compared to 2022/23 forecast. This variation is mainly explained by increased Rate Revenue based on the announced rate cap, along with the Council User and Statutory fees and charges which have risen in accordance with the current CPI and inflation. Additionally, the recovery of more services from the COVID-19 impact has contributed to this increase. However, this increase is partially offset by the escalation in employee costs, which is consistent with the current enterprise agreement.

4.4.2 Net cash flows used in investing activities

The net cash flow used in investing activities is representative of the net funding requirement from Council to support the long-term investment in property, infrastructure, plant and equipment. In 2022/23 Council relied on its existing cash reserves to help fund operations and the capital works program. This necessitated the redemption of a portion of Council's financial assets (term deposits). In 2023/24, Council's capital works program and strategic property acquisition are going to be supported by several strategic property sales planned to occur during the year.

4.4.3 Net cash flows used in financing activities

In accordance with Council's debt management plan, Council continues to review opportunities for debt redemption whilst ensuring appropriate levels of liquidity. For 2023/24, loan principal repayments total \$1.01 million. After evaluating the operational feasibility and financial solvency of the Council, the loan proposed for the Rosanna Library Project will not be pursued.

5. Capital works program and initiatives program

5.1 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the budget 2023/24 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

5.1.1 Capital works program comparison

	Forecast	Proposed	Change	
	Actual 2022/23	Budget 2023/24	\$'000	%
Infrastructure	21,786	31,217	9,431	43.29
Property	16,647	29,053	12,406	72.52
Plant and equipment	4,108	7,682	3,574	87.00
Other assets	181	50	(131)	(72.38)
Intangible assets	-	-	-	-
Total	42,722	68,002	25,280	59.17

In the 2023/24 financial year, Council plans to invest \$68.00 million in capital works projects which include \$40.53 million of new capital projects and \$27.47 million of projects carried forward from the 2022/2023 financial year. The funding is increasing by 59.17% from the 2022/23 forecast to deliver capital projects to take shape across the city.

Infrastructure assets (\$31.22 million)

Infrastructure includes road, bridges, footpaths, kerb and channel, drainage, parks and gardens, open space, streetscapes, off street carparks and other structures. Council will manage \$30.36 million to renew and upgrade the infrastructure assets across the city, and \$0.86 million on new infrastructure projects.

For the 2023/24 year, \$16.32 million will be expended on road projects, the more significant projects include:

- \$6.12 million Watsonia Town Square development and construction
- \$3.00 million Footpath replacement program
- \$1.29 million for East Ivanhoe Village Precinct streetscape renewal
- \$1.24 million roads resurfacing works
- \$0.62 million Roads to Recovery
- \$0.50 million Olympic Park new slip lane.

Drainage projects will have \$2.62 million expended, including:

- \$1.00 million for Operations Depot environmental compliance works
- \$1.00 million for stormwater drainage mitigation works.

Parks and gardens and playgrounds will see \$12.27 million spent over many projects, including:

- \$2.39 million Warringal Parklands oval surface renovation
- \$2.06 million Ford Park stage 2 works
- \$1.61 million for the Redmond Court Wetland upgrade, boardwalk and parkland
- \$0.98 million invested on the renewal of six playgrounds.
- \$0.87 million for improvements at Petrie Park & EJ Andrews Reserve.

Property (\$29.05 million)

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions. In the 2023/24 year, Council will invest \$26.60 million to renew and upgrade properties across the City, and \$2.45 million on new and expansion property projects.

The most significant projects include:

- \$6.04 million Rosanna Library and Precinct upgrade
- \$3.80 million on Macleod Park Change Rooms
- \$2.40 million East Ivanhoe Pre-school upgrade
- \$1.98 million for Olympic Park Masterplan Project Stage 4
- \$1.16 million on Climate Action Programs (energy efficiency and solar programs)
- \$1.00 million on Montmorency Pavilion upgrade
- \$0.87 million refurbishing Public Toilets in accordance with the Public Toilet Strategy
- \$0.70 million on Montmorency Bowling Club improvements
- \$0.50 million for the Heidelberg Theatre storage upgrade
- \$0.50 million Viewbank Scout Hall renovation.

Plant and equipment (\$7.68 million)

Plant and equipment include plant, machinery and equipment, motor vehicles, computers and telecommunications. The funding is allocated to purchasing motor vehicles and heavy plant to reflect the ongoing cyclical replacement of light and heavy vehicle fleet, all is considered renewal.

5.1.2 Summary of capital works program

	Proposed Budget 2023/24 \$'000	Asset expenditure types				Summary of Funding Sources			
		Renewal	Upgrade	Expansion	New	Council cash	Government grant	Contribution	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Infrastructure	31,217	18,717	11,739	-	861	16,172	8,133	6,912	-
Property	29,053	16,024	10,576	850	1,603	18,033	9,547	1,473	-
Plant and equipment	7,682	7,682	-	-	-	7,662	-	20	-
Other assets	50	-	-	50	-	50	-	-	-
Total	68,002	42,323	22,315	900	2,464	41,917	17,680	8,405	-

Asset renewal (\$42.32 million), upgrade (\$22.32 million), expansion (\$0.90 million), and new assets (\$2.46 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

Council cash (\$41.92 million)

Council cash includes the funds generated from its operating activities (revenue), proceeds from sale of assets, and cash reserves, which is used as the major funding source for the capital works program (\$41.92 million in 2023/24 including \$14.21 million carried forward from 2022/23). The significant projects funded by Council cash include:

- Various Roads, Street and Bridges \$8.35 million (includes footpath replacement program \$3.00 million, East Ivanhoe Village streetscape improvements \$1.29 million and road resurfacing works \$1.24 million)
- Fleet replacement program \$4.90 million
- Rosanna Library and precinct upgrade \$4.63 million (budget \$6.04 million, joint Government funded)
- Watsonia Town Square construction Stage 2A \$1.70 million
- Macleod Park Change Rooms \$1.54 million (budget \$3.81 million, joint Government funded)
- Climate Action Program \$1.35 million (including energy efficiency and solar programs)

- Olympic Park Masterplan works including pavilion and slip lane of \$1.20 million (budget \$2.98 million, is joint Government grant and open space contribution funded)
- Redmond Court Wetland upgrade of \$1.11 million (budget \$1.61 million, is open space contribution funded)
- Stormwater drainage mitigation works \$1.00 million.

Government Grants - Capital (\$17.68 million)

Capital grants include all monies received from State and Commonwealth sources for the purposes of funding the capital works program. Grant funds will be received and recognised in accordance with funding agreements, \$11.90 million of the government grants are related to carry forward projects. Significant grants and contributions are:

- Watsonia Town Square development and construction \$4.45 million
- Ford Park stage 2 works, \$2.06 million funded by North East Link
- Rosanna Library and precinct upgrade \$1.41 million (budget \$6.04 million, is joint Council funded).
- East Ivanhoe Pre-school upgrade \$1.29 million
- Olympic Park Masterplan works including pavilion and slip lane of \$1.22 million (budget \$2.98 million, is joint Council and open space contribution funded)

Contribution (\$8.41 million)

The contributions from community is expected to be \$8.41 million in the 2023/24 financial year, including \$1.36 million for carry forward projects. Council has cash set aside from prior years' capital contributions for the purpose of improving public open space.

In 2023/24, the contributions will primarily be invested in Council's parks and gardens and playgrounds (\$6.91 million) and building projects (\$1.49 million). The significant projects are:

- Warringal Parklands oval surface renovation \$2.39 million
- \$0.87 million to refurbish Public Toilets in accordance with the Public Toilet Strategy

5.1.3 Capital works program budget 2023/24 detail categories with funding source

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
ARTS COLLECTION									
Public Art Strategy - Design	20	-	-	20	-	20	-	-	-
Arts Collection	30	-	-	30	-	30	-	-	-
TOTAL ARTS COLLECTION	50	-	-	50	-	50	-	-	-
PLANT AND EQUIPMENT									
Ivanhoe Aquatic Pool Plant Replacement Program	115	115	-	-	-	115	-	-	-
Olympic Leisure Centre Pool Plant Replacement Program	40	40	-	-	-	40	-	-	-
WaterMarc Pool Plant Replacement Program	75	75	-	-	-	75	-	-	-
Replacement of Mechanical Plant and Equipment in Major Buildings	100	100	-	-	-	100	-	-	-
Replacement of Mechanical Plant and Equipment, WaterMarc	400	400	-	-	-	400	-	-	-
BMS/Sensory installation monitoring program	150	150	-	-	-	150	-	-	-
Watsonia pool mechanical plant	40	40	-	-	-	20	-	20	-
Capitalisation - Technology Infrastructure Renewal & Innovation	510	510	-	-	-	510	-	-	-
Capitalisation - Smart Buildings & Security	405	405	-	-	-	405	-	-	-
TOTAL PLANT AND EQUIPMENT	1,835	1,835	-	-	-	1,815	-	20	-
FREEHOLD BUILDING									
Air Conditioner									
Air Conditioner Program	250	250	-	-	-	250	-	-	-
Total Building Air Conditioner	250	250	-	-	-	250	-	-	-
Aquatic and Leisure Centres									

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
WaterMarc - Zero Depth Floor Resurfacing	140	140	-	-	-	140	-	-	-
WaterMarc - rectification of waterslide tower structure and internal stairs	25	25	-	-	-	25	-	-	-
Olympic Leisure Centre upgrade, renewal works	50	25	25	-	-	50	-	-	-
Ivanhoe Aquatic & Leisure Centre - Stage 2a Construction	500	125	375	-	-	500	-	-	-
Total Building Aquatic and Leisure Centres	715	315	400	-	-	715	-	-	-
Pavilions									
Olympic Park Program of Projects - Pavilion	500	-	-	500	-	142	-	358	-
Yallambie Park Pavilion Redevelopment	150	-	-	150	-	150	-	-	-
Montmorency Pavilion	1,000	300	700	-	-	-	1,000	-	-
Warringal Park Pavilion	100	-	-	100	-	100	-	-	-
Macleod Park Change Rooms	630	189	441	-	-	630	-	-	-
Seddon Reserve Change Rooms - Design	50	-	-	50	-	-	-	50	-
Greensborough Park Change Room - Design	50	-	-	50	-	50	-	-	-
Total Pavilions	2,480	489	1,141	850	-	1,072	1,000	408	-
Flooring									
Flooring Program	100	100	-	-	-	100	-	-	-
Total Flooring	100	100	-	-	-	100	-	-	-
Climate Action Program - Accelerated									
Climate Action Program - Energy Efficiency enhancements across Council buildings	800	400	400	-	-	800	-	-	-
Solar Program for Leased Buildings	355	-	-	-	355	355	-	-	-
Total Climate Action Program - Accelerated	1,155	400	400	-	355	1,155	-	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Roof									
Roofing Program	200	200	-	-	-	200	-	-	-
Total Roof	200	200	-	-	-	200	-	-	-
Electrical Works									
Electrical Works Program	100	100	-	-	-	100	-	-	-
Total Electrical Works	100	100	-	-	-	100	-	-	-
Fit Out and Refurbishments									
Fit Out and Refurbishment Program	200	200	-	-	-	200	-	-	-
The Centre Ivanhoe Portico - Construction	200	200	-	-	-	200	-	-	-
Local Sporting Facility Upgrade Program	50	25	25	-	-	50	-	-	-
Rosanna Library and Precinct Upgrade	500	500	-	-	-	500	-	-	-
Community Infrastructure Planning & Implementation	200	200	-	-	-	200	-	-	-
Asbestos Removal Program	40	40	-	-	-	40	-	-	-
Substructure and Superstructure Program - Minor Buildings Municipal Wide	150	150	-	-	-	150	-	-	-
Site Infrastructure Program - Minor Buildings Municipal Wide	150	150	-	-	-	150	-	-	-
Heidelberg Theatre Storage Upgrade - Implementation	500	500	-	-	-	500	-	-	-
Greensborough War Memorial - Canteen/Kitchen Upgrade	70	-	70	-	-	70	-	-	-
St Hellier Childcare Centre - Upgrade of Play area	199	50	149	-	-	-	199	-	-
Morobe St Childcare Centre - Upgrade of Play area	198	50	148	-	-	-	198	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Wahroonga Preschool - Renovation of Kitchen and installation of sky lights	70	18	52	-	-	-	70	-	-
Apollo Parkways Preschool - upgrade of play area	181	45	136	-	-	-	181	-	-
Winston Hill Preschool - upgrade of storage rooms, office and kitchen	335	84	251	-	-	-	335	-	-
Fleet Workshop Building Improvements	8	-	8	-	-	8	-	-	-
Montmorency Bowling Club Improvements	700	700	-	-	-	200	500	-	-
Viewbank Scout Hall Renovation - Expansion of storage space and refurbishing indoor bathrooms, including the addition of an accessible bathroom	500	-	500	-	-	500	-	-	-
Centre Ivanhoe Refurbishment	100	100	-	-	-	100	-	-	-
Swipe card access – 226 Upper Heidelberg Road, Ivanhoe	60	-	-	-	60	60	-	-	-
Total Fit Out and Refurbishments	4,411	3,012	1,339	-	60	2,928	1,483	-	-
Access									
Community Facilities Accessibility Improvements	130	65	65	-	-	130	-	-	-
Disability Toilet and access at Rosanna Fire Station House	60	30	30	-	-	60	-	-	-
Disability accessibility improvement at Watsonia Tennis Club changerooms	250	125	125	-	-	250	-	-	-
Total Access	440	220	220	-	-	440	-	-	-
Painting									
Painting Program	100	100	-	-	-	100	-	-	-
Total Painting	100	100	-	-	-	100	-	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Public Toilet									
Refurbish Public Toilets in Accordance with Toilet Strategy	865	-	865	-	-	-	-	865	-
Total Public Toilet	865	-	865	-	-	-	-	865	-
Plumbing									
Plumbing Program	80	80	-	-	-	80	-	-	-
Total Plumbing	80	80	-	-	-	80	-	-	-
Property									
Strategic Property	550	138	412	-	-	550	-	-	-
Total Property	550	138	412	-	-	550	-	-	-
Labour Capitalisation									
Labour cost associated to building capital works projects	374	374	-	-	-	374	-	-	-
Labour Capitalisation - Construction Management of capital works	561	561	-	-	-	561	-	-	-
Total Building Labour Capitalisation	935	935	-	-	-	935	-	-	-
TOTAL FREEHOLD BUILDING	12,381	6,339	4,777	850	415	8,625	2,483	1,273	-
FURNITURE AND FITTINGS									
Leisure Centres Equipment, Fixtures and Fittings Renewal	205	205	-	-	-	205	-	-	-
Community Halls - Replacement of Fixture & Fittings	30	30	-	-	-	30	-	-	-
TOTAL FURNITURE AND FITTINGS	235	235	-	-	-	235	-	-	-
DRAINAGE									
Improvement Design and Construction									
Stormwater Drainage Mitigation Works	1,000	1,000	-	-	-	1,000	-	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Environmental Operations – Wetland Strategic Asset Management Program - Davies St	60	60	-	-	-	60	-	-	-
Depot Environmental Compliance Works Program	1,000	500	500	-	-	1,000	-	-	-
Irvine Rd (drain), Ivanhoe - East - Installation of new GPT - Baileys Billabong Pond -	186	-	-	-	186	-	-	186	-
GPT Design	20	5	15	-	-	20	-	-	-
Total Drainage Improvement Design and Construction	2,266	1,565	515	-	186	2,080	-	186	-
Minor Works and Hot Spots									
Minor Drainage Works. Minor pipe augmentations and associated pit improvements to address localised drainage issues	156	78	78	-	-	156	-	-	-
Drainage Rehabilitation Design	50	50	-	-	-	50	-	-	-
Drainage Rehabilitation Construction	150	150	-	-	-	150	-	-	-
Total Drainage Minor Works and Hot Spots	356	278	78	-	-	356	-	-	-
TOTAL DRAINAGE	2,622	1,843	593	-	186	2,436	-	186	-
PARKS AND GARDENS									
Bridge									
Minor Pedestrian Bridge Renewal Program	40	40	-	-	-	-	-	40	-
Main St - The Circuit to Plenty River	35	35	-	-	-	-	-	35	-
Von-Nida Court, Rosanna Bridge	30	30	-	-	-	-	-	30	-
Partingtons Flat Reserve Bridge	50	50	-	-	-	-	-	50	-
Dalvida Reserve	50	50	-	-	-	-	-	50	-
Warringal Parklands	35	35	-	-	-	-	-	35	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Lakeside Dr - Bridge West to Cleveland Ct/Lakeside Dr - Bonds Rd to Bridge East	40	40	-	-	-	-	-	40	-
Total Parks Bridge	280	280	-	-	-	-	-	280	-
Irrigation and Drainage									
Warringal Parklands Oval Surface - Full Renovation - Construction	2,385	2,385	-	-	-	-	-	2,385	-
Loyola Reserve Drainage Construction	240	72	168	-	-	-	-	240	-
Irrigation renewal Program - James Reserve	150	150	-	-	-	-	-	150	-
Total Irrigation and Drainage	2,775	2,607	168	-	-	-	-	2,775	-
Synthetic Sports Pitches									
Tennis Design	25	12	13	-	-	25	-	-	-
Total Synthetic Sports Pitches	25	12	13	-	-	25	-	-	-
Practice Nets/Cage									
Cricket Nets Renewal - Lower Plenty Oval	30	30	-	-	-	-	-	30	-
Total Practice Nets/Cage	30	30	-	-	-	-	-	30	-
Park Furniture									
Parks Furniture Replacement	51	51	-	-	-	1	-	50	-
Drinking Fountains	30	30	-	-	-	-	-	30	-
Active Recreation Facilities in Open Space	36	-	-	-	36	-	-	36	-
Corporate Signage for Parks	30	30	-	-	-	-	-	30	-
Timber Repurposing Program	200	100	100	-	-	-	-	200	-
Total Park Furniture	347	211	100	-	36	1	-	346	-
Park Fencing									
Park Fencing Replacement Program	51	51	-	-	-	1	-	50	-
Total Park Fencing	51	51	-	-	-	1	-	50	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Retaining Wall									
Renewal of Retaining Walls - Open Space	51	51	-	-	-	1	-	50	-
Total Park Retaining Wall	51	51	-	-	-	1	-	50	-
Park Pathways									
Renewal of existing pathways in parks and reserves	51	51	-	-	-	1	-	50	-
Renewal of feeder trails that connect into shared trails in parks and reserves	51	51	-	-	-	1	-	50	-
Construction of new pathways in parks and reserves	51	-	-	-	51	1	-	50	-
Total Park Pathways	153	102	-	-	51	3	-	150	-
Park Lighting									
Public Lighting Pole Replacement and change to New Technology and/or Solar Powered Lighting in Council Sports Fields identified by condition reports.	20	20	-	-	-	-	-	20	-
Public Lighting Policy Implementation Project - Parks	51	51	-	-	-	-	-	51	-
Malcolm Blair Reserve - Construction	300	150	150	-	-	-	-	300	-
Willinda Park - Design	25	12	13	-	-	-	-	25	-
Total Park Lighting	396	233	163	-	-	-	-	396	-
Parks Other									
Park Refresh Program	103	103	-	-	-	-	-	103	-
Football Goal Post Renewal Program	25	-	25	-	-	-	-	25	-
Sports Club Recycling Bin Program	30	-	30	-	-	-	-	30	-
Parks Depot Building Improvements	120	120	-	-	-	-	-	120	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Nature Play and beautification of playground program	51	-	-	-	51	1	-	50	-
Sports Ground Facilities (Coaches boxes and Scoreboards)	22	11	11	-	-	-	-	22	-
Heidelberg West Business Park Precinct Plan	200	100	100	-	-	-	-	200	-
Ford Park Works - Stage 2 (NELP Funded)	2,060	1,030	1,030	-	-	-	2,060	-	-
Resurface the path around Yulong Reserve and include resting spots - Masterplan development	25	25	-	-	-	-	-	25	-
NJ Telfer Reserve Power Upgrade	185	185	-	-	-	-	-	185	-
Ivanhoe Park Sporting Precinct Plan	300	150	150	-	-	-	-	300	-
Removal & Replacement of retaining wall and fencing around Ivanhoe Tennis Club courts	50	25	25	-	-	-	-	50	-
Total Parks Other	3,171	1,749	1,371	-	51	1	2,060	1,110	-
Labour Capitalisation									
Labour cost associated to parks capital works projects	118	118	-	-	-	118	-	-	-
Labour Capitalisation - Construction Management of capital works	181	181	-	-	-	181	-	-	-
Total Parks Labour Capitalisation	299	299	-	-	-	299	-	-	-
TOTAL PARKS AND GARDENS	7,578	5,625	1,815	-	138	331	2,060	5,187	-
PLAYGROUNDS									
Weidlich Road Reserve	170	170	-	-	-	170	-	-	-
Malcolm Blair Reserve	220	220	-	-	-	220	-	-	-
Glendale Reserve	200	200	-	-	-	200	-	-	-
Yulong Reserve	90	90	-	-	-	10	-	80	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Bolton St Reserve	150	150	-	-	-	-	-	150	-
Larool Ave Reserve	150	150	-	-	-	-	-	150	-
TOTAL PLAYGROUNDS	980	980	-	-	-	600	-	380	-
ROADS, STREETS, BRIDGES									
Bicycle									
Bicycle Facilities Program	80	-	80	-	-	80	-	-	-
Fitzsimons Lane, Lower Plenty – Shared path on west side of road between Rosehill Road and Old Eltham Road	30	-	30	-	-	30	-	-	-
Fitzsimons Lane, Lower Plenty – Railway Road, Briar Hill / Greensborough – Bridge over Plenty River between Railway Road and Poulter Avenue - Seed Funding	200	-	200	-	-	200	-	-	-
Total Roads Bicycle	310	-	310	-	-	310	-	-	-
Footpath									
Footpath Replacement Program	3,000	3,000	-	-	-	2,382	618	-	-
Ratray Road, MON – Footpath from Reichelt Ave to Sherbourne Rd.	150	-	-	-	150	150	-	-	-
Short-footpath connections and new pram ramp installations.	20	-	-	-	20	20	-	-	-
Karingal Drive footpath project between Sherbourne Road/Karingal Drive and Elmo Road.	220	220	-	-	-	220	-	-	-
Total Footpath	3,390	3,220	-	-	170	2,772	618	-	-
Infrastructure for Pedestrians									

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Pedestrian infrastructure improvements - Norman Street, Ivanhoe - Existing POS front of the Station	40	40	-	-	-	40	-	-	-
St James Rd, Rosanna - At Lower Plenty Road - Pedestrian crossing improvements - Design and construction	60	-	-	-	60	60	-	-	-
St James Rd, Rosanna - At Beetham Parade - Pedestrian crossing improvements and intersection modification - Design and construction	60	-	-	-	60	60	-	-	-
Construction of pedestrian operated signals on St Helena Rd north of Allumba Dr - Construction	250	125	125	-	-	250	-	-	-
Total Infrastructure for Pedestrians	410	165	125	-	120	410	-	-	-
Localised Traffic Infrastructure									
Bonds Street and Athelstane Grove intersection, Ivanhoe - Roundabout	100	25	75	-	-	100	-	-	-
Dunvegan Crescent, Macleod - Modify intersection at Wungan Street - Design and construct	30	7	23	-	-	30	-	-	-
Road Reserve Safety Fence Renewal	50	50	-	-	-	50	-	-	-
Traffic calming kerb outstands project on Upper Heidelberg Road, between Salisbury Road and Kenilworth Parade, on west side of UHR.	40	40	-	-	-	40	-	-	-
Total Localised Traffic Infrastructure	220	122	98	-	-	220	-	-	-
Area Wide Treatments									

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Road safety - Area wide treatments - Mountain View Road, Montmorency - between Sherbourne Rd and St Helena Rd	120	30	-	-	90	120	-	-	-
Total Area Wide Treatments	120	30	-	-	90	120	-	-	-
Parking Demand Management									
Parking Management Program	200	200	-	-	-	200	-	-	-
Total Parking Demand Management	200	200	-	-	-	200	-	-	-
Roads to Recovery									
Roads to Recovery	617	617	-	-	-	-	617	-	-
Total Roads to Recovery	617	617	-	-	-	-	617	-	-
Retaining Wall									
Renewal of Retaining Walls - Road Reserve	80	80	-	-	-	80	-	-	-
Total Roads Retaining Wall	80	80	-	-	-	80	-	-	-
Rehabilitation Works									
Infrastructure failures within the road reserve - Traffic Management Device Rehabilitation	50	50	-	-	-	50	-	-	-
Olympic Park Program of Projects - Slip Lane	500	500	-	-	-	500	-	-	-
Infrastructure Maintenance Works - Major Patching across the network	305	305	-	-	-	305	-	-	-
Infrastructure Maintenance Works - Kerb and Channel Replacement	143	143	-	-	-	143	-	-	-
Kerb & Channel Replacement - Minor Works	60	60	-	-	-	60	-	-	-
Laneway Rehabilitation Program	45	45	-	-	-	45	-	-	-
Airlie Road - Para Rd to Kett St, Montmorency	83	83	-	-	-	83	-	-	-
Ajax Court - Setani Cr to Dead End (S), Heidelberg West	27	27	-	-	-	27	-	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Banksia Street - Warringal Pl to Upper Heidelberg Rd, Eaglemont	52	52	-	-	-	52	-	-	-
Burgundy Street - Rosanna Rd to Jika St, Heidelberg	24	24	-	-	-	24	-	-	-
Champion Crescent - Acland Ct to Dianne St, Bundoora	8	8	-	-	-	8	-	-	-
Clarence Street - Corona St to Waterdale Rd, Ivanhoe	17	17	-	-	-	17	-	-	-
Cressy Street - Quinn Way to Dead End (E), Montmorency	46	46	-	-	-	46	-	-	-
Curzon Street - Liberty Pde to Banksia St, Ivanhoe	31	31	-	-	-	31	-	-	-
Eden Avenue - Grace St to Greenwood Dr, Watsonia	29	29	-	-	-	29	-	-	-
Elm Crescent - Carmichael St to King St, Ivanhoe East	17	17	-	-	-	17	-	-	-
Fairview Grove - Richards Av to Dead End (S), Watsonia	4	4	-	-	-	4	-	-	-
Frensham Road - Gabonia Av to Rasheda St, Watsonia	11	11	-	-	-	11	-	-	-
George Court - Para Rd to Cul-De-Sac (W), Greensborough	30	30	-	-	-	30	-	-	-
Gladman Street - Warralong Av to Paton Ct, Greensborough	15	15	-	-	-	15	-	-	-
Grand Boulevard - Marshall Av to Reichelt Av, Montmorency	33	33	-	-	-	33	-	-	-
Greenhill Road - Carnon St to Palmyra Ct, Greensborough	39	39	-	-	-	39	-	-	-
Kokoda Street - Pandanus Ct to Malahang Pde, Heidelberg West	21	21	-	-	-	21	-	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Lincoln Court - Melcombe Rd to Cul-De-Sac (W), Ivanhoe	11	11	-	-	-	11	-	-	-
Louis Street - Ethel St to Phillip Ct, Greensborough	38	38	-	-	-	38	-	-	-
Louis Street - Henry St to Phillip Ct, Greensborough	24	24	-	-	-	24	-	-	-
Malacca Street - Ceram Ct to Timor Pde, Heidelberg West	16	16	-	-	-	16	-	-	-
Manooka Court - Wahroonga Cr to Cul-De-Sac (W), Greensborough	18	18	-	-	-	18	-	-	-
Manton Street - Manton La To Fanning St, Heidelberg	50	50	-	-	-	50	-	-	-
Maud Street - Shaw St to Cul-De-Sac (E), Ivanhoe	20	20	-	-	-	20	-	-	-
McDowell Street - Lyell Pde to Nell St, Greensborough	20	20	-	-	-	20	-	-	-
Melcombe Road - Upper Heidelberg Rd to Oxford Ct, Ivanhoe	19	19	-	-	-	19	-	-	-
Mercedes Court - McCrae Rd to Around Loop, Rosanna	37	37	-	-	-	37	-	-	-
Morwell Avenue - High St to High St, Watsonia	15	15	-	-	-	15	-	-	-
Northern Road - Mologa Rd to Waterdale Rd, Heidelberg West	24	24	-	-	-	24	-	-	-
Outhwaite Road - Marie Av to Waterdale Rd, Heidelberg Heights	18	18	-	-	-	18	-	-	-
Parkview Avenue - Adeline St to McDowell St, Greensborough	41	41	-	-	-	41	-	-	-
Paterson Crescent - Para Rd to Donald St, Greensborough	35	35	-	-	-	35	-	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Ratray Road - Para Rd to Alexander St, Montmorency	40	40	-	-	-	40	-	-	-
Rotherwood Road - #42 Median North to Maltravers Rd, Ivanhoe East	14	14	-	-	-	14	-	-	-
St Helena Road - St Helena Rd to St Helena Rd, St Helena	15	15	-	-	-	15	-	-	-
The Righi - Eagle Ct to Wimbledon Grove, Eaglemont	21	21	-	-	-	21	-	-	-
Wallowa Road - St Helena Rd to Nimary Ct, St Helena	20	20	-	-	-	20	-	-	-
Williams Road - Dawson St to Beaconsfield Rd, Briar Hill	67	67	-	-	-	67	-	-	-
Wiluna Court - Mountain View Rd to Cul-De-Sac (E), Briar Hill	30	30	-	-	-	30	-	-	-
Wimpole Crescent - Liberty Pde to Webb Ct, Bellfield	32	32	-	-	-	32	-	-	-
Yallambie Road - Bimbadeen Cr to Jindalee Av, Yallambie	29	29	-	-	-	29	-	-	-
Yallambie Road - Elonera Av to Jindalee Av, Yallambie	79	79	-	-	-	79	-	-	-
Dawson Road - Beaconsfield Rd to Williams Rd, Briar Hill	18	18	-	-	-	18	-	-	-
Total Rehabilitation Works	2,341	2,341	-	-	-	2,341	-	-	-
Streetscape									
Main Shopping Centre Minor Improvements - outcomes of audit process	51	51	-	-	-	51	-	-	-
Watsonia Town Square - Construct 2a	1,700	-	1,700	-	-	1,700	-	-	-
Rosanna Streetscape completion	100	-	100	-	-	100	-	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Street Lighting Improvement Program	50	50	-	-	-	50	-	-	-
Total Streetscape	1,901	101	1,800	-	-	1,901	-	-	-
Car Park									
Construction of indented Parking along Ambrose Treacy Drive, Bundoora	100	25	75	-	-	100	-	-	-
Yallambie Park - Resurfacing/Crack sealing	132	132	-	-	-	132	-	-	-
Main Road Car Park - Resurfacing	67	67	-	-	-	67	-	-	-
Total Car Park	299	224	75	-	-	299	-	-	-
Labour Capitalisation									
Labour cost associated to road capital works projects	24	24	-	-	-	24	-	-	-
Labour Capitalisation - Construction Management of capital works	36	36	-	-	-	36	-	-	-
Total Roads Labour Capitalisation	60	60	-	-	-	60	-	-	-
TOTAL ROADS, STREETS, BRIDGES	9,948	7,160	2,408	-	380	8,713	1,235	-	-
MOTOR VEHICLES									
Operations Plant- Vehicles (Cars) and Trucks and Plant Purchases (Including EV transition)	4,902	4,902	-	-	-	4,902	-	-	-
TOTAL MOTOR VEHICLES	4,902	4,902	-	-	-	4,902	-	-	-
TOTAL CAPITAL WORKS	40,531	28,919	9,593	900	1,119	27,707	5,778	7,046	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
CARRIED FORWARD PROJECTS									
WaterMarc Pool Plant Management System & Metering Optimizing	310	310	-	-	-	310	-	-	-
Changing Places Facility - WaterMarc	95	95	-	-	-	15	80	-	-
WaterMarc BMS Upgrade/replacement program	200	200	-	-	-	200	-	-	-
TOTAL PLANT AND EQUIPMENT	605	605	-	-	-	525	80	-	-
Freehold Building Access									
Community Facilities Accessibility Improvements	95	47	48	-	-	95	-	-	-
Total Access	95	47	48	-	-	95	-	-	-
Freehold Building Aquatic and Leisure Centres									
WaterMarc Splash Park Resurfacing	220	220	-	-	-	220	-	-	-
Total Building Aquatic and Leisure Centres	220	220	-	-	-	220	-	-	-
Freehold Building Pavilions									
Yallambie Park Change Rooms	334	167	167	-	-	334	-	-	-
Macleod Park Change Rooms	3,216	965	2,251	-	-	1,539	1,677	-	-
Olympic Park Masterplan	1,977	791	791	-	395	557	1,220	200	-
Total Pavilions	5,527	1,923	3,209	-	395	2,430	2,897	200	-
Freehold Building Flooring									

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Streeton Room Flooring	25	25	-	-	-	25	-	-	-
Total Flooring	25	25	-	-	-	25	-	-	-
Freehold Building Climate Action Program - Accelerated									
Climate Action Program - Solar Program Council/Community Buildings	194	-	-	-	194	194	-	-	-
Total Climate Action Program - Accelerated	194	-	-	-	194	194	-	-	-
Freehold Building Fit Out and Refurbishments									
St Hellier St Childcare Yard Works	269	269	-	-	-	72	197	-	-
Greenhills Neighbourhood House Kitchen Upgrade	92	23	69	-	-	92	-	-	-
Centre Ivanhoe Refurbishment	194	194	-	-	-	194	-	-	-
Heidelberg Theatre Storage Upgrade	359	359	-	-	-	359	-	-	-
One Flintoff Building - CCTV Upgrade	73	-	73	-	-	73	-	-	-
Viewbank Scout Hall Toilet Refurb & Storage Shed	184	92	92	-	-	184	-	-	-
Greenhills Community Precinct Plan	50	25	25	-	-	50	-	-	-
East Ivanhoe Preschool Upgrade	2,396	-	1,797	-	599	-	2,396	-	-
Ivanhoe Golf Clubhouse Redevelopment	350	-	350	-	-	268	82	-	-
Jets Studio Renewal	133	33	100	-	-	133	-	-	-
Rosanna Library & Precinct Upgrade	6,041	6,041	-	-	-	4,629	1,412	-	-
Public Toilet Amenities Watsonia	400	400	-	-	-	400	-	-	-
Total Fit Out and Refurbishments	10,541	7,436	2,506	-	599	6,454	4,087	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Freehold Building Major Facilities									
Macleod YMCA Redevelopment - Design	70	35	35	-	-	70	-	-	-
Total Major Facilities	70	35	35	-	-	70	-	-	-
TOTAL FREEHOLD BUILDING	16,672	9,686	5,798	-	1,188	9,488	6,984	200	-
FURNITURE AND FITTINGS									
Leisure Centres Equipment, Fixture & Fitting Renew	105	105	-	-	-	105	-	-	-
TOTAL FURNITURE AND FITTINGS	105	105	-	-	-	105	-	-	-
Minor Pedestrian Bridge Renewal Program	39	39	-	-	-	39	-	-	-
Chelsworth Park Boardwalk	259	259	-	-	-	39	-	220	-
Cleveland Av - Henty Rd to Stawell Rd Culvert	20	20	-	-	-	-	-	20	-
Total Parks Bridge	318	318	-	-	-	78	-	240	-
Parks and Gardens Irrigation and Drainage									
Redmond Court Wetland - Upgrade & Boardwalk Design	1,609	483	1,126	-	-	1,109	-	500	-
Total Irrigation and Drainage	1,609	483	1,126	-	-	1,109	-	500	-
Park and Gardens Park Pathway									
East West Powerline Easement Bike Path (NELP)	300	150	150	-	-	-	300	-	-
Bike Path Design - Banksia to Burke Rd Nth (NELP)	90	-	90	-	-	-	90	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Shared Path Program - Plenty River Trail	222	222	-	-	-	132	-	90	-
Total Park Pathways	612	372	240	-	-	132	390	90	-
Park and Gardens									
Park Other									
Ford Park - Dog Park Improvements	47	-	-	-	47	-	-	47	-
James Reserve Masterplan	70	18	52	-	-	-	-	70	-
Ivanhoe Park Sporting Precinct Plan	20	10	10	-	-	-	-	20	-
Petrie Park & EJ Andrews Reserve Improvements	865	432	433	-	-	865	-	-	-
Total Parks Other	1,002	460	495	-	47	865	-	137	-
TOTAL PARKS AND GARDENS	3,541	1,633	1,861	-	47	2,184	390	967	-
Playgrounds									
Playground Renewal Program	265	265	-	-	-	73	-	192	-
TOTAL PLAYGOUNDS	265	265	-	-	-	73	-	192	-
Roads, Streets, Bridges									
Footpath									
Watsonia Village Town Square Development (NELP)	4,448	-	4,448	-	-	-	4,448	-	-
Karingal Dr, Montmorency New Footpath Sherbourne Rd	170	170	-	-	-	170	-	-	-
Total Footpath	4,618	170	4,448	-	-	170	4,448	-	-
Roads, Streets, Bridges									
Infrastructure for Pedestrians									
Odenwald Road Bridge - Shared Use Zone Improvement	67	67	-	-	-	67	-	-	-
Mountain View & Mayona Road - Pedestrian Safety	110	-	-	-	110	110	-	-	-

Project Description	Proposed Budget 2023/24 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Total Infrastructure for Pedestrians	177	67	-	-	110	177	-	-	-
Roads, Streets, Bridges Streetscapes									
East Ivanhoe Village Precinct Streetscape Renewal	1,288	773	515	-	-	1,288	-	-	-
Street Lighting Program - Upgrade to LED	200	100	100	-	-	200	-	-	-
Total Streetscapes	1,488	873	615	-	-	1,488	-	-	-
TOTAL ROAD, STREETS, BRIDGES	6,283	1,110	5,063	-	110	1,835	4,448	-	-
TOTAL CAPITAL WORKS CARRY FORWARD	27,471	13,404	12,722	-	1,345	14,210	11,902	1,359	-
TOTAL CAPITAL WORKS AND CARRY FORWARD	68,002	42,323	22,315	900	2,464	41,917	17,680	8,405	-

5.1.4 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2027

Year 2 - 2024/25	Proposed Budget 2024/25 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads, street and bridges	12,292	8,017	3,880	-	395	11,674	618	-	-
Drainage	2,406	1,621	595	-	190	2,406	-	-	-
Parks and gardens	6,923	3,588	2,898	-	437	568	2,700	3,655	-
Playground	1,180	1,180	-	-	-	-	-	1,180	-
TOTAL INFRASTRUCTURE	22,801	14,406	7,373	-	1,022	14,648	3,318	4,835	-
PROPERTY									
Freehold building	11,902	6,137	1,615	4,050	100	8,973	-	2,929	-
TOTAL PROPERTY	11,902	6,137	1,615	4,050	100	8,973	-	2,929	-
PLANT & EQUIPMENT									
Motor vehicles	4,901	4,901	-	-	-	4,901	-	-	-
Plant and equipment	1,513	1,513	-	-	-	1,493	-	20	-
Furniture and fittings	235	235	-	-	-	235	-	-	-
TOTAL PLANT & EQUIPMENT	6,649	6,649	-	-	-	6,629	-	20	-
OTHER ASSETS									
Art Collection	150	-	-	150	-	150	-	-	-
TOTAL OTHER ASSETS	150	-	-	150	-	150	-	-	-
TOTAL CAPITAL WORKS	41,502	27,192	8,988	4,200	1,122	30,400	3,318	7,784	-

Year 3 - 2025/26	Proposed Budget 2025/26 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads, street and bridges	7,073	6,438	148	-	487	6,455	618	-	-
Drainage	1,248	956	96	-	196	1,248	-	-	-
Parks and gardens	6,337	4,508	1,692	50	87	2,383	-	3,954	-
Playground	1,209	999	-	-	210	735	-	474	-
TOTAL INFRASTRUCTURE	15,867	12,901	1,936	50	980	10,821	618	4,428	-
PROPERTY									
Freehold building	24,875	8,888	10,837	5,050	100	20,790	3,000	1,085	-
TOTAL PROPERTY	24,875	8,888	10,837	5,050	100	20,790	3,000	1,085	-
PLANT & EQUIPMENT									
Motor vehicles	9,810	9,810	-	-	-	9,810	-	-	-
Plant and equipment	1,021	991	30	-	-	1,021	-	-	-
Furniture and fittings	235	235	-	-	-	235	-	-	-
TOTAL PLANT & EQUIPMENT	11,066	11,036	30	-	-	11,066	-	-	-
OTHER ASSETS									
Art Collection	50	-	-	50	-	50	-	-	-
TOTAL OTHER ASSETS	50	-	-	50	-	50	-	-	-
TOTAL CAPITAL WORKS	51,858	32,825	12,803	5,150	1,080	42,727	3,618	5,513	-

Year 4 - 2026/27	Budget 2026/27 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads, street and bridges	7,703	7,010	300	-	393	7,085	618	-	-
Drainage	1,626	1,328	97	-	201	1,626	-	-	-
Parks and gardens	5,515	4,026	1,352	50	87	2,387	80	3,048	-
Playground	1,250	1,000	-	-	250	1,250	-	-	-
TOTAL INFRASTRUCTURE	16,094	13,364	1,749	50	931	12,348	698	3,048	-
PROPERTY									
Freehold building	11,728	6,043	5,585	-	100	11,728	-	-	-
TOTAL PROPERTY	11,728	6,043	5,585	-	100	11,728	-	-	-
PLANT & EQUIPMENT									
Motor vehicles	11,984	11,984	-	-	-	11,984	-	-	-
Plant and equipment	1,336	1,336	-	-	-	1,336	-	-	-
Furniture and fittings	235	235	-	-	-	235	-	-	-
TOTAL PLANT & EQUIPMENT	13,555	13,555	-	-	-	13,555	-	-	-
OTHER ASSETS									
Art Collection	150	-	-	150	-	150	-	-	-
TOTAL OTHER ASSETS	150	-	-	150	-	150	-	-	-
TOTAL CAPITAL WORKS	41,527	32,962	7,334	200	1,031	37,781	698	3,048	-

5.2 Initiatives program

This section presents a listing of the initiative projects that will be undertaken for the 2023/24 year, classified by expenditure type and funding source. Works are also disclosed as budget 2023/24 or carried forward from prior year 2022/23.

5.2.1 Initiatives Summary

	Proposed Budget 2023/24 \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000
Initiatives	8,262	8,057	-	205
Total initiatives	8,262	8,057	-	205

5.2.2 Initiatives program budget 2023/24 detail categories with funding source

Project Description	Proposed Budget 2023/24 \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000
INITIATIVES				
Our Inclusive and Connected Community				
Reconciliation Action Plan (RAP) Implementation & Barrbunin Beek Activation	171	171	-	-
Request to fund Banyule Open Studios	10	10	-	-
MidSumma Festival	40	40	-	-
Uluru Statement from the Heart	25	25	-	-
Library of Things	24	24	-	-
Total Initiatives Our Inclusive and Connected Community	270	270	-	-
Our Sustainable Environment				
Additional resourcing to deliver Climate Action Program	383	383	-	-
Additional resourcing to deliver Climate Action Program (Transferred to Capital)	(25)	(25)	-	-
Climate Action Program – Business Case On-Site Renewable Energy Generation	50	50	-	-
Dog Waste Bin Staff Resourcing	40	40	-	-
Bicycle Policy - Implementation	200	200	-	-
Benchmark Biodiversity Assessment	30	30	-	-
Nature Day/Play Events	9	9	-	-
Total Initiatives Our Sustainable Environment	687	687	-	-
Our Thriving Local Economy				
Business Concierge Officer	118	118	-	-
North East Link Advocacy Funding	40	40	-	-

Project Description	Proposed Budget 2023/24 \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000
Funding for Beautification of 75 & 80 Silverdale Road, Eaglemont	1	1	-	-
Funding for specific functions and events operated by Heidelberg West Business Park	55	55	-	-
Funding for improvements to the Watsonia IGA carpark	25	25	-	-
Total Our Thriving Local Economy	239	239	-	-
Our Trusted and Responsive Leadership				
Development of Sustainable Procurement Framework	100	100	-	-
Business Intelligence and Reporting Capability	350	350	-	-
Content Manager Upgrade	200	200	-	-
Information Technology Applications Digital Transformation - Customer Experience Platform (CXP)	1,415	1,415	-	-
Information Technology Applications Digital Transformation	180	180	-	-
Information Technology Infrastructure Renewal & Innovation - Future State Initiatives	15	15	-	-
Information Technology Infrastructure Renewal & Innovation - General IT Infrastructure & Services	75	75	-	-
Information Technology Infrastructure Renewal & Innovation - Laptop Replacement	510	510	-	-
Information Technology Infrastructure Renewal & Innovation - Laptop Replacement (Transferred to Capital)	(510)	(510)	-	-
Information Technology Infrastructure Renewal & Innovation	100	100	-	-
Smart Buildings and Security	405	405	-	-
Smart Buildings and Security (Transferred to Capital)	(405)	(405)	-	-
Intranet Modernisation Project (Content Refresh)	100	100	-	-
Middleware project	610	610	-	-
Workforce Mobility Project	65	65	-	-

Project Description	Proposed Budget 2023/24 \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000
Time and Attendance	60	60	-	-
Kindergarten Enrolment	130	130	-	-
ERP Plan & Transition	1,500	1,500	-	-
Asset Management Systems Review & Upgrade	60	60	-	-
Data & Information Management Roadmap	65	65	-	-
Solution Enhancement: Youth Services Program	100	100	-	-
Solution Enhancement: Aged Care Replacement	95	95	-	-
Solution Enhancement: Online Payment	50	50	-	-
Solution Enhancement: eInvoices	60	60	-	-
Solution Enhancement: Online Timesheets Authority	65	65	-	-
Additional Council Communication EFT	71	71	-	-
Total Our Trusted and Responsive Leadership	5,466	5,466	-	-
Our Valued Community Assets and Facilities				
Ivanhoe Library and Cultural Hub - Resource	153	153	-	-
Total Our Valued Community Assets and Facilities	153	153	-	-
Our Well-Built City				
Construction Management of capital works projects	1,651	1,651	-	-
Construction Management of capital works projects (transferred to Capital)	(1,248)	(1,248)	-	-
Transport Technical Assessment	400	195	-	205
Urban Design and Landscape Guidelines	50	50	-	-
Council Asset Level of Service Review	117	117	-	-

Project Description	Proposed Budget 2023/24 \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000
Traffic Control Study - Bell Street, Upper Heidelberg Rd to Waterdale Road	40	40	-	-
Total Our Well-Built City	1,010	805	-	205
TOTAL INITIATIVES	7,825	7,620	-	205
CARRY FORWARD PROJECTS				
Our Inclusive and Connected Community				
Disability Website Development	102	102	-	-
Indigenous Calendar	8	8	-	-
Total Our Inclusive and Connected Community	110	110	-	-
Our Trusted and Responsive Leadership				
Corporate Planning System	100	100	-	-
Procurement Action for Social Enterprise Policy	87	87	-	-
Total Our Trusted and Responsive Leadership	187	187	-	-
Our Valued Community Assets and Facilities				
Rosanna Parklands Masterplan	50	50	-	-
Total Our Valued Community Assets and Facilities	50	50	-	-
Our Well-Built City				
Heritage Strategy Review	20	20	-	-
Heidelberg Structure Plan Review & PSA	20	20	-	-
Operations Asset Management Plan	50	50	-	-
Total Our Well-Built City	90	90	-	-
TOTAL CARRY FORWARD PROJECTS	437	437	-	-
TOTAL INITIATIVES AND CARRY FORWARDS	8,262	8,057	-	205

6. Performance Indicators

6.1 Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

6.1.1 Targeted performance indicators - Service

Indicator	Measure	Note	Actual 2021/22	Forecast 2022/23	Target 2023/24	Target Projections			Trend +/-
						2024/25	2025/26	2026/27	
Governance									
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	59	59	59	60	60	60	+
Roads									
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	97.47%	97.00%	97.00%	97.00%	97.00%	97.00%	o
Statutory planning									
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made	3	76.50%	75.00%	76.00%	78.00%	80.00%	80.00%	+
Waste management									
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	52.03%	52.00%	52.00%	52.00%	52.00%	52.00%	o

6.1.2 Targeted performance indicators - Financial

Indicator	Measure	Note	Actual 2021/22	Forecast 2022/23	Target 2023/24	Target Projections			Trend +/-
						2024/25	2025/26	2026/27	
Liquidity									
Working Capital	Current assets / current liabilities	5	242%	231%	246%	261%	230%	203%	-
Obligations									
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	6	110%	152%	259%	138%	166%	140%	o
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	7	68%	69%	69%	68%	68%	69%	o
Efficiency									
Expenditure level	Total expenses / no. of property assessments	8	\$ 2,911	\$ 2,920	\$ 3,045	\$ 3,053	\$ 3,075	\$ 3,132	+

Key to Forecast Trend:

- + increase in Council's overall targets
- o maintaining Council's overall targets
- decrease in Council's overall targets

Notes to targeted performance indicators

1. Satisfaction with community consultation and engagement

Council has a continued focus on increasing engagement with community and key stakeholders.

2. Sealed local roads below the intervention level

Steady State and regular Federal funding for road maintenance, will enable Council to maintain last year's results.

3. Planning applications decided within the relevant required time

Current target is to be maintained with a greater focus on quality service rather than quantity.

4. Kerbside collection waste diverted from landfill

Council's conservative target is 52% as the introduction of glass container deposit scheme in late 2023 will lower the diversion rate. Glass weight makes up about 30% of recyclables.

5. Working Capital

Working Capital is an indicator of how easily Council can cover its liabilities that are to fall due over the next 12 months. Council is expected to remain in a strong working capital position over the next 4 years. A working capital of over 100% is considered financially sustainable.

6. Asset renewal

This indicator shows the extent of Council's asset renewal and upgrade expenditure compared to its depreciation levels. A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 indicates that assets may be deteriorating faster than they are being renewed. Council's average 'asset renewal' over the four years of the budget is 176.25%.

7. Rates concentration

This indicates the extent of Council's reliance on rate revenue to fund all of Council's ongoing services. This trend indicates Council's reliance on rates is holding relatively steady.

8. Expenditure level

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of expenditure suggests an improvement in organisational efficiency.

6.2 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2021/22	Forecast 2022/23	Budget 2023/24	2024/25	Projections 2025/26	2026/27	Trend +/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	9	-2.05%	-3.47%	-3.78%	-0.93%	0.59%	0.59%	+
Liquidity									
Unrestricted cash	Unrestricted cash / current liabilities	10	154.71%	145.65%	162.63%	176.51%	162.99%	137.29%	o
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	11	19.25%	17.96%	16.35%	14.87%	13.43%	11.98%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		11.25%	2.43%	2.26%	2.17%	2.11%	2.05%	+
Indebtedness	Non-current liabilities / own source revenue		15.56%	14.48%	13.40%	12.18%	10.82%	9.49%	+
Stability									
Rates effort	Rate revenue / CIV of rateable properties in the municipality	12	0.21%	0.18%	0.20%	0.21%	0.22%	0.22%	o
Efficiency									
Revenue level	General rates and municipal charges / no. of property assessments	13	\$1,927	\$1,681	\$1,741	\$1,789	\$1,832	\$1,875	-

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to financial performance indicators

9. Adjusted underlying result

This is an indicator of the Council's ability to sustainably self-fund its operating result, to enable Council to continue to provide its core services and meet its objectives. It is calculated by taking Council's total comprehensive result less income generated from capital grants and capital contributions.

10. Unrestricted Cash

This is an indicator of the broad objective that sufficient cash is free of restrictions and available to pay bills as and when they fall due. Council's liquidity position will continue at a high level, reflecting our continued sustainable financial operations.

11. Debt compared to rates

The trend of these indicators reflects Council's reducing reliance on debt. Over the next four years Council will continue to pay down existing debt while rate revenue will continue to rise in line with the rate cap.

12. Rates effort

This is an indicator of the broad objective that the rating level should be based on the community's capacity to pay. Low or decreasing level of rates suggest an improvement in the rating burden for ratepayers.

Note: Council policy is not to estimate future movements in property values and assume that they will hold steady from the most recent CIV figures.

13. Revenue level

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of rates suggests an improvement in organisational efficiency.

Note: There was a drop from actual revenue level 2021/22 to forecast revenue level 2022/23 due to the separation of waste rates from general rates. Waste rates are excluded from this indicator.

7. Proposal to Lease Land

Banyule City Council acting under s.115(3) of the *Local Government Act 2020*, gives notice of its proposal to lease the land for the property type and terms as outlined in the table below.

leases		
Address	Property type	lease term
21A Talbot Street, Greensborough	Community	20 years
118 Karringal Drive, Greensborough	Telecommunications	20 years
1/50 Chapman Street, Macleod	Telecommunications	20 years
2/50 Chapman Street, Macleod	Telecommunications	20 years
67-71 Liberty Parade, Bellfield	Service Utility Electricity	20-30 years
20 Liat Way, Greensborough	Community	5 years plus 5-year option

8. Banyule City Council Fees and charges schedule – 2023/24

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to goods and services provided during the 2023/24 year.

Notes: Statutory fees are set under the relevant legislation and regulations. Statutory fees will be indexed and/or increased in accordance with applicable legislation and regulations.

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Assets & City Services							
Operations							
Weighbridge (public)							
Up to 5 tonnes	Taxable	C	tonne	20.00	21.00	1.00	5.00
5 tonne - 10 tonne	Taxable	C	tonne	21.00	22.00	1.00	4.76
10 tonne - 20 tonne	Taxable	C	tonne	33.00	35.00	2.00	6.06
Over 20 tonnes	Taxable	C	tonne	43.00	45.00	2.00	4.65
Recycling/Waste Station							
Banyule residents (general waste)	Taxable	C	per m3	140.00	150.00	10.00	7.14
Other residents (general waste)	Taxable	C	per m3	145.00	155.00	10.00	6.90
Banyule residents (green waste)	Taxable	C	per m3	80.00	85.00	5.00	6.25
Other residents (green waste)	Taxable	C	per m3	85.00	90.00	5.00	5.88
Organic Waste (minimum Weighbridge charge \$20)	Taxable	C	tonne	210.00	230.00	20.00	9.52

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
General/Rubble (minimum Weighbridge charge \$20)	Taxable	C	tonne	340.00	360.00	20.00	5.88
Administration Cost for forgetting TARE Off (Weighbridge) (min. 20kg)	Taxable	C	per event	80.00	80.00	-	-
Replacement Weighbridge Card	Taxable	C	each	20.00	20.00	-	-
Mattresses	Taxable	C	each	35.00	40.00	5.00	14.29
Gas Cylinders up to 9kg	Taxable	C	each	10.00	10.00	-	-
Gas Cylinders over 9kg	Taxable	C	each	15.00	15.00	-	-
Fire Extinguishers	Taxable	C	each	15.00	15.00	-	-
Solar panels (if available)	Taxable	C	per kg	15.00	20.00	5.00	33.33
E-waste - Non NTCRS (residents)	Taxable	C	per m3	150.00	150.00	-	-
E-waste - Non NTCRS (non residents)	Taxable	C	per m3	155.00	155.00	-	-
Scrap metal (residents)	Taxable	C	per m3	100.00	100.00	-	-
Scrap metal (non residents)	Taxable	C	per m3	105.00	105.00	-	-
Motorcycle tyres	Taxable	C	each	10.00	15.00	5.00	50.00
Tractor tyres - Small	Taxable	C	each	75.00	80.00	5.00	6.67
Tractor tyres - Large	Taxable	C	each	90.00	95.00	5.00	5.56
Small car tyres - with rim	Taxable	C	each	15.00	20.00	5.00	33.33
Small car tyres -without rim	Taxable	C	each	10.00	15.00	5.00	50.00
Large car/4WD tyres – with rim	Taxable	C	each	20.00	25.00	5.00	25.00
Large car/4WD tyres without rim	Taxable	C	each	15.00	20.00	5.00	33.33
Small truck tyres	Taxable	C	each	25.00	30.00	5.00	20.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Medium truck tyres	Taxable	C	each	35.00	40.00	5.00	14.29
Large truck tyres	Taxable	C	each	60.00	65.00	5.00	8.33
Fridge	Taxable	C	each	40.00	40.00	-	-
Large (or commercial) fridge degassing	Taxable	C	per item	100.00	105.00	5.00	5.00
Hot Water Service	Taxable	C	each	25.00	25.00	-	-
Reusable Cloth Nappy (if available only – limited to Banyule Cloth Nappy Workshop course attendees for the 12 month period post course – maximum 4 items)	Taxable	C	per item	30.00	35.00	5.00	16.67
Green cone	Taxable	C	each	192.00	195.00	3.00	1.56
Graffiti cleaning	Taxable	C	each	Quote	Quote	N/A	N/A
Drainage cleaning systems	Taxable	C	each	Quote	Quote	N/A	N/A
Account customers (industrial) - Putrescible	Taxable	C	per tonne	335.00	360.00	25.00	7.46
Rubble - Banyule residents	Taxable	C	per tonne	340.00	355.00	15.00	4.41
Rubble - Other residents	Taxable	C	per tonne	335.00	360.00	25.00	7.46
General Waste Rubble	Taxable	C	per tonne	340.00	360.00	20.00	5.88
Organics Only	Taxable	C	per tonne	210.00	230.00	20.00	9.52
Kerbside Collections							
Hard Waste							
Additional hard waste collection (if available)	Taxable	C	per m3	150.00	150.00	-	-
Additional hard waste - mattresses (if available)	Taxable	C	per item	65.00	65.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Additional domestic fridge or air-conditioner compressor collection (if available)	Taxable	C	per item	80.00	80.00	-	-
Kerbside Waste Services							
Standard Kerbside Waste Charge - Non Rateable Properties	Exempt	C	weekly / fortnightly	250.00	265.00	15.00	6.00
Non Standard Surcharge - 240L Rubbish	Exempt	C	fortnightly	200.00	210.00	10.00	5.00
Non Standard Surcharge - 240L FOGO	Exempt	C	weekly	105.00	110.00	5.00	4.76
Downsize kerbside bin <12 months since upsizing	Exempt	C	per item	80.00	90.00	10.00	12.50
Charge for a gravity lock fitted bin organics – 240L (bin only not collection)	Taxable	C	per item	110.00	125.00	15.00	13.64
Charge for supply of a gravity lock fitted bin organics – 120L (bin only not collection)	Taxable	C	per item	110.00	125.00	15.00	13.64
Charge for supply of a gravity lock fitted bin – rubbish – 120L (bin only not collection)	Taxable	C	per item	110.00	125.00	15.00	13.64
Charge for supply of a gravity lock fitted bin recyclables – 120L (bin only not collection)	Taxable	C	per item	110.00	125.00	15.00	13.64
Charge for supply of a gravity lock fitted bin recyclables – 240L (bin only not collection)	Taxable	C	per item	110.00	125.00	15.00	13.64

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
80L MGB Contaminated bin collection - construction waste/other	Taxable	C	per collection	215.00	220.00	5.00	2.33
120L MGB Contaminated bin collection - construction waste/other	Taxable	C	per collection	202.95	220.00	17.05	8.40
140L MGB Contaminated bin collection - construction waste/other	Taxable	C	per collection	295.00	320.00	25.00	8.47
240L MGB Contaminated bin collection - construction waster/other	Taxable	C	per collection	340.00	370.00	30.00	8.82
At call collection of 140L MGB (if available – domestic material – no rubble or construction material – max weight 90kg)	Taxable	C	per collection	30.00	30.00	-	-
At call collection of 240L MGB (if available – domestic material – no rubble or construction material - max weight 90kg)	Taxable	C	per collection	35.00	35.00	-	-
Contaminated waste collection service	Taxable	C	per annum	1,520.00	1,650.00	130.00	8.55
Asbestos contamination clean up	Taxable	C	per clean-up	Costs + 25%	Cost Recovery + 25%	N/A	N/A
Kerbside Waste Services (with special consideration)							
Additional bin - 140L Rubbish	Exempt	C	fortnightly	200.00	210.00	10.00	5.00
Additional bin - 240L Rubbish	Exempt	C	fortnightly	290.00	300.00	10.00	3.45
Additional bin - 120L FOGO	Exempt	C	weekly	150.00	155.00	5.00	3.33
Additional bin - 240L FOGO	Exempt	C	weekly	200.00	210.00	10.00	5.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Additional bin - 240L Recycle	Exempt	C	fortnightly	140.00	145.00	5.00	3.57
Alternate Week Collection - 140L Rubbish	Exempt	C	fortnightly	390.00	400.00	10.00	2.56
Alternate Week Collection - 240L Rubbish	Exempt	C	fortnightly	490.00	500.00	10.00	2.04
Alternate Week Collection - 240L Recycle	Exempt	C	fortnightly	290.00	310.00	20.00	6.90
Kerbside Waste Services (Subject to availability/site assessment)							
Commercial waste - 240L Rubbish	Taxable	C	weekly	600.00	700.00	100.00	16.67
Commercial waste - 120L FOGO	Taxable	C	weekly	160.00	175.00	15.00	9.38
Commercial waste - 240L FOGO	Taxable	C	weekly	300.00	330.00	30.00	10.00
Commercial waste - 240L Recycle	Taxable	C	fortnightly	210.00	230.00	20.00	9.52
Assets & Infrastructure (construction)							
Other							
Private works	Taxable	C	each	Quote	Quote	N/A	N/A
Occupation road pavement/protruding materials/cranes - per week	Exempt	C	per m2	12.80	12.80	-	-
Asset Protection Inspection Permit- (Frontage - One Block only) consists of 3 Inspections included (Prior commencement, Mid works and End of works Inspection)	Exempt	C	each	323.00	323.00	-	-
Asset Protection Inspection Permit (For 2 block Dwellings)	Exempt	C	each	492.00	492.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
consists of 3 Inspections included (Prior commencement, Mid works and End of works Inspection)							
Additional Services (per call out plus phone calls) - STANDARD FEE (applies to 1 and 2 Blocks)	Exempt	C	each	123.00	123.00	-	-
2-5 unit development (Range 415-480)	Exempt	C	each	422-425	422.00-425.00	-	-
Between \$1,000,001 and \$2,500,000	Exempt	C	each	611-763	611.00-763.00	-	-
Between \$2,500,001 and \$5,000,000	Exempt	C	each	1,018-1,221	1,018.00-1,221.00	-	-
Between \$5,000,001 and \$7,500,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
Between \$7,500,001 and \$10,000,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
Between \$10,000,001 and \$15,000,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
Between \$15,000,001 and \$20,000,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
Between \$20,000,001 and \$25,000,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
Between \$25,000,001 and \$30,000,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Between \$30,000,001 and \$35,000,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
Between \$35,000,001 and \$40,000,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
Between \$40,000,001 and \$45,000,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
Between \$45,000,001 and \$50,000,000	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
\$50,000,001 plus	Exempt	C	each	Quote Dependent on Plans	Quote Dependent on Plans	N/A	N/A
Reinstatement							
Traffic Control - TBA (VIC ROADS)	Exempt	C	per day	322.90	322.90	-	-
Asphalt reinstatement - local roads	Exempt	C	per m2	261.40	261.40	-	-
Asphalt reinstatement - main roads	Exempt	C	per m2	461.25	461.25	-	-
Footpath reinstatement	Exempt	C	per m2	246.00	246.00	-	-
Crossing reinstatement - Private	Exempt	C	per m2	312.65	312.65	-	-
Crossing reinstatement - Commercial	Exempt	C	per m2	358.75	358.75	-	-
Kerb & channel reinstatement - concrete	Exempt	C	per lin/mtre	240.90	240.90	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Kerb & channel reinstatement - dressed bluestone new materials	Exempt	C	per lin/mtre	517.65	517.65	-	-
Kerb & channel reinstatement - dressed bluestone reuse materials	Exempt	C	per lin/mtre	389.50	389.50	-	-
Spoon drain - concrete	Exempt	C	per lin/mtre	256.25	256.25	-	-
Spoon drain - bluestone	Exempt	C	per lin/mtre	389.50	389.50	-	-
Nature strip reinstatement	Exempt	C	per m2	312.65	312.65	-	-
Traffic Control - TBA (local roads only)	Exempt	C	each	112.35	112.35	-	-
Permits							
Application Fee (For Road Opening Permits)	Exempt	C	each	112.00	112.00	-	-
Works other than minor works (more than 8 sqm)							
Works NOT conducted on, or on any part of, the roadway, shoulder or pathway							
Arterial road	Exempt	S	each	447.25	447.25	-	-
Municipal road on which speed limit is 50km or more	Exempt	S	each	348.05	348.05	-	-
Municipal road on which speed limit is less than 50km	Exempt	S	each	88.90	88.90	-	-
Works conducted on, or on any part of, the roadway, shoulder or pathway							
Arterial road	Exempt	S	each	639.80	639.80	-	-
Municipal road on which speed limit is 50km or more	Exempt	S	each	638.30	638.30	-	-
Municipal road on which speed limit is less than 50km	Exempt	S	each	348.05	348.05	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Minor works (less than 8 sqm)							
Works conducted on, or on any part of, the roadway, shoulder or pathway							
Arterial road	Exempt	S	each	236.95	236.95	-	-
Municipal road on which speed limit is 50km or more	Exempt	S	each	236.95	236.95	-	-
Municipal road on which speed limit is less than 50km	Exempt	S	each	236.95	236.95	-	-
Works NOT conducted on, or on any part of, the roadway, shoulder or pathway							
Arterial road	Exempt	S	each	140.70	140.70	-	-
Municipal road on which speed limit is 50km or more	Exempt	S	each	88.90	88.90	-	-
Municipal road on which speed limit is less than 50km	Exempt	S	each	88.90	88.90	-	-
Drainage tapping pipe/pit inspection (each) - Inclusive of 3 inspections + \$120 per extra inspection	Exempt	C	each	319.00	319.00	-	-
Development & Drainage							
Development & Drainage Engineering							
Applications and Assessments							
Stormwater Legal point of discharge applications	Exempt	S	per application	149.40	149.40	-	-
Application to construct over a drainage and sewerage easement	Exempt	C	per application	280.90	292.70	11.80	4.20
Determination of applicable flood level	Exempt	S	per application	302.20	302.20	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Assessment of Engineering Plans as part of Planning Permits - Up to 2 units	Taxable	C	per application	192.45	200.55	8.10	4.21
Assessment of Engineering Plans as part of Planning Permits - 3 to 5 units	Taxable	C	per application	509.00	509.00	-	-
Assessment of Engineering Plans as part of Planning Permits - 6 to 10 units	Taxable	C	per application	707.45	707.45	-	-
Assessment of Engineering Plans as part of Planning Permits - 11 to 20 units	Taxable	C	per application	910.30	910.30	-	-
Assessment of Engineering Plans as part of Planning Permits - Over 20 units	Taxable	C	per application	1,108.00	1,108.00	-	-
Assessment of Engineering Plans as part of Planning Permits - All Industrial / Mixed Use & Commercial Developments	Taxable	C	per application	707.45	707.45	-	-
Assessment of Engineering Plans as part of Planning Permits - Subdivisions	Exempt	C	per application	0.75% of works	0.75% of works	N/A	N/A
Plan check (engineering component of planning application)	Exempt	C	per application	Quote	Quote	N/A	N/A
Asset Plan Search	Exempt	C	per request	109.25	109.25	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Community Wellbeing							
Leisure, Recreation & Culture Services							
The Centre Ivanhoe – Great Hall Charges							
Monday – Thursday only. Friday. Saturday & Sunday price on application on 03 9490 4300							
School and Community Groups - Up to 8hr hire - theatre style seating	Taxable	C	per day	2,770.00	2,880.00	110.00	3.97
Corporate - Exhibition - Room Hire only (up to 8 hours hire)	Taxable	C	per day	3,648.00	3,800.00	152.00	4.17
Corporate - Up to 8hr hire - theatre style seating	Taxable	C	per day	3,648.00	3,800.00	152.00	4.17
Other Rooms							
Streeton Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	1,720.00	1,790.00	70.00	4.07
McCubbin Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	1,110.00	1,155.00	45.00	4.05
Conder Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	880.00	915.00	35.00	3.98

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Withers Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	830.00	865.00	35.00	4.22
Ivanhoe Golf Course							
Concession Fee							
Junior 9 holes	Taxable	C	9 holes	15.00	15.60	0.60	4.00
Junior 18 holes	Taxable	C	18 holes	19.00	19.80	0.80	4.21
Pensioners 9 holes	Taxable	C	9 holes	21.50	22.50	1.00	4.65
Pensioner 18 holes	Taxable	C	18 holes	26.00	27.00	1.00	3.85
12 month pensioner 5 day membership	Taxable	C	18 holes	695.00	723.00	28.00	4.03
Senior 9 holes	Taxable	C	9 holes	23.50	24.50	1.00	4.26
Senior 18 holes	Taxable	C	18 holes	29.00	30.00	1.00	3.45
12 month senior 5 day membership	Taxable	C	18 holes	795.00	825.00	30.00	3.77
Students (under 21) weekdays	Taxable	C	18 holes	27.00	28.00	1.00	3.70
12 month afternoon off peak 5 day membership	Taxable	C	18 holes	569.00	590.00	21.00	3.69

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Twilight 4 month membership (available between Oct-Feb)	Taxable	C	18 holes	399.00	413.00	14.00	3.51
Full Fee							
Adult 9 holes	Taxable	C	9 holes	26.00	27.00	1.00	3.85
Adult 9 holes weekends	Taxable	C	9 holes	27.00	28.00	1.00	3.70
Adult 18 holes	Taxable	C	18 holes	35.00	36.50	1.50	4.29
Adult 18 holes weekends	Taxable	C	18 holes	36.00	37.50	1.50	4.17
12 month 7 day membership	Taxable	C	18 holes	1,389.00	1,450.00	61.00	4.39
12 month 5 day membership	Taxable	C	18 holes	1,019.00	1,060.00	41.00	4.02
12 month 7 day membership - Direct debit (per week)	Taxable	C	18 holes	30.40	31.70	1.30	4.28
Seasonal Sporting Clubs Usage							
Ground Hire Charges							
A Grade Summer (per team)	Taxable	C	per term	618.00	643.95	25.95	4.20
A Grade Winter (per team)	Taxable	C	per term	1,215.00	1,266.05	51.05	4.20
B Grade Summer (per team)	Taxable	C	per term	518.00	539.75	21.75	4.20
B Grade Winter (per team)	Taxable	C	per term	1,095.00	1,141.00	46.00	4.20

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
C Grade Summer (per team)	Taxable	C	per term	425.00	442.85	17.85	4.20
C Grade Winter (per team)	Taxable	C	per term	1,020.00	1,062.85	42.85	4.20
D Grade Summer (per team)	Taxable	C	per term	335.00	349.05	14.05	4.19
D Grade Winter (per team)	Taxable	C	per term	925.00	963.85	38.85	4.20
A Grade Summer (per team) - Women and Veteran A Grade Summer (per team) - Junior	Taxable	C	per term	309.00	322.00	13.00	4.21
A Grade Winter (per team) - Women and veteran	Taxable	C	per term	607.50	633.00	25.50	4.20
B Grade Summer (per team) - Women and veteran	Taxable	C	per term	259.00	269.90	10.90	4.21
B Grade Winter (per team) - Women and veteran	Taxable	C	per term	547.50	570.50	23.00	4.20
C Grade Summer (per team) - Women and veteran	Taxable	C	per term	212.50	221.40	8.90	4.19
C Grade Winter (per team) - Women and veteran	Taxable	C	per term	510.00	531.40	21.40	4.20
D Grade Summer (per team) - Women and veteran	Taxable	C	per term	167.50	174.55	7.05	4.21

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
D Grade Winter (per team) - Women and veteran	Taxable	C	per term	462.50	481.90	19.40	4.19
A Grade Summer (per team) - Junior	Taxable	C	per term	61.80	64.40	2.60	4.21
A Grade Winter (per team) - Junior	Taxable	C	per term	121.50	126.60	5.10	4.20
B Grade Summer (per team) - Junior	Taxable	C	per term	51.80	54.00	2.20	4.25
B Grade Winter (per team) - Junior	Taxable	C	per term	109.50	114.10	4.60	4.20
C Grade Summer (per team) - Junior	Taxable	C	per term	42.50	44.30	1.80	4.24
C Grade Winter (per team) - Junior	Taxable	C	per term	102.00	106.30	4.30	4.22
D Grade Summer (per team) - Junior	Taxable	C	per term	33.50	34.90	1.40	4.18
D Grade Winter (per team) - Junior	Taxable	C	per term	92.50	96.40	3.90	4.22
Note: The above charges have been reduced by 50% for women and veteran teams and 90% for junior teams.							
Pavilion Hire Charges							
A Grade Winter Full Use	Taxable	C	per pavilion	1,310.15	1,365.20	55.05	4.20

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
B Grade Winter Full Use	Taxable	C	per pavilion	1,015.00	1,057.65	42.65	4.20
C Grade Winter Full Use	Taxable	C	per pavilion	730.00	760.65	30.65	4.20
D Grade Winter Full Use	Taxable	C	per pavilion	467.00	486.60	19.60	4.20
A Grade Summer Full Use	Taxable	C	per pavilion	1,310.00	1,365.00	55.00	4.20
B Grade Summer Full Use	Taxable	C	per pavilion	1,015.00	1,057.65	42.65	4.20
C Grade Summer Full Use	Taxable	C	per pavilion	730.00	760.65	30.65	4.20
D Grade Summer Full Use	Taxable	C	per pavilion	465.00	484.55	19.55	4.20
A Grade Winter Shared Use	Taxable	C	per pavilion	658.00	685.65	27.65	4.20
B Grade Winter Shared Use	Taxable	C	per pavilion	507.00	528.30	21.30	4.20
C Grade Winter Shared Use	Taxable	C	per pavilion	367.00	382.40	15.40	4.20
D Grade Winter Shared Use	Taxable	C	per pavilion	237.00	246.95	9.95	4.20
A Grade Summer Shared Use	Taxable	C	per pavilion	657.00	684.60	27.60	4.20
B Grade Summer Shared Use	Taxable	C	per pavilion	507.00	528.30	21.30	4.20
C Grade Summer Shared Use	Taxable	C	per pavilion	368.00	383.45	15.45	4.20
D Grade Summer Shared Use	Taxable	C	per pavilion	237.00	246.95	9.95	4.20
Other							
Turf wicket	Taxable	C	per ground	3,345.00	3,485.50	140.50	4.20

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Commercial - 12 Month Fee	Taxable	C	per ground	4,040.00	4,209.70	169.70	4.20
Casual hire charges – ovals	Taxable	C	per booking	245.00	255.30	10.30	4.20
Ivanhoe Aquatic Banyule							
Administration							
Joining fee	Taxable	C	one off	82.00	85.00	3.00	3.66
Suspension - 7 days	Taxable	C	per week	5.00	5.00	-	-
Aquatic Package							
12 months	Taxable	C	per annum	672.60	700.00	27.40	4.07
12 months - concession	Taxable	C	per annum	470.80	490.00	19.20	4.08
Direct debit	Taxable	C	per fortnight	25.95	27.00	1.05	4.05
Direct debit - concession	Taxable	C	per fortnight	18.15	19.00	0.85	4.68
Casual							
Swim/Spa/Sauna - family	Taxable	C	per visit	18.45	19.30	0.85	4.61
Swim/Spa/Sauna	Taxable	C	per visit	7.15	7.50	0.35	4.90
Swim/Spa/Sauna - concession	Taxable	C	per visit	5.10	5.30	0.20	3.92
Child swim	Taxable	C	per visit	4.30	4.50	0.20	4.65
Group fitness - Boomers	Taxable	C	per visit	7.60	7.90	0.30	3.95
Group fitness/Gym pass	Taxable	C	per visit	18.75	19.50	0.75	4.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Group fitness/Gym pass - concession	Taxable	C	per visit	13.20	13.70	0.50	3.79
Personal Training							
Introduction - 3 pack	Taxable	C	per 3 visits	103.00	108.00	5.00	4.85
Casual 1:1 30 minutes	Taxable	C	per session	53.00	55.50	2.50	4.72
Casual 1:1 60 minutes	Taxable	C	per session	84.75	89.00	4.25	5.01
Results pack 1:1 30 minutes (10 sessions)	Taxable	C	per multi pass	476.85	500.00	23.15	4.85
Results pack 1:1 30 minutes (10 sessions) - non member	Taxable	C	per multi pass	529.80	556.00	26.20	4.95
Results pack 1:1 60 minutes (10 sessions)	Taxable	C	per multi pass	762.90	800.00	37.10	4.86
Results pack 1:1 60 minutes (10 sessions) - non member	Taxable	C	per multi pass	847.70	890.00	42.30	4.99
Casual 2:1 30 minutes	Taxable	C	per person	39.75	41.50	1.75	4.40
Casual 2:1 60 minutes	Taxable	C	per person	63.55	66.50	2.95	4.64
Complete Package							
Travel pass - 7 days	Taxable	C	per week	30.35	32.00	1.65	5.44
12 months	Taxable	C	per annum	1,220.80	1,270.00	49.20	4.03

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
12 months - concession	Taxable	C	per annum	854.55	889.00	34.45	4.03
1 month - Boomers	Taxable	C	1 month	70.75	73.80	3.05	4.31
3 month - Boomers	Taxable	C	3 months	201.80	210.00	8.20	4.06
6 month - Boomers	Taxable	C	6 months	384.60	400.00	15.40	4.00
12 months - PHIT/Boomers	Taxable	C	per annum	732.45	762.00	29.55	4.03
Direct debit	Taxable	C	per fortnight	46.95	49.00	2.05	4.37
Direct debit - concession	Taxable	C	per fortnight	32.90	34.50	1.60	4.86
Direct debit - PHIT/Boomers	Taxable	C	per fortnight	28.20	29.50	1.30	4.61
Banyule City Council staff - 12 months	Taxable	C	per year	610.40	635.00	24.60	4.03
Banyule City Council staff - payroll	Taxable	C	per fortnight	23.60	24.70	1.10	4.66
New beginnings 30	Taxable	C	per week	65.40	68.50	3.10	4.74
New beginnings 60	Taxable	C	per week	93.90	98.00	4.10	4.37
Programs							
School groups instructor (45 mins session)	GST free	C	per lesson	42.65	44.50	1.85	4.34
Learn to Swim/Squad (1 x class/session per week)	GST free	C	per fortnight	32.45	34.00	1.55	4.78

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Learn to Swim/Squad - Concession (1 x class/session per week)	GST free	C	per fortnight	29.30	30.50	1.20	4.10
Learn to Swim/Squad (2 x classes/sessions per week)	Taxable	C	per additional hours	16.20	17.00	0.80	4.94
Learn to Swim/Squad - Concession (2 x classes/sessions per week)	Taxable	C	per additional hours	14.65	15.30	0.65	4.44
Private 1:1 Swim Lessons	GST free	C	per lesson	41.90	43.80	1.90	4.53
Multi Pass							
Swim/Spa/Sauna 20 pass	Taxable	C	per multi pass	129.25	135.00	5.75	4.45
Swim/Spa/Sauna 20 pass - concession	Taxable	C	per multi pass	91.75	96.00	4.25	4.63
Child swim 10 pass	Taxable	C	per multi pass	38.45	40.00	1.55	4.03
Complete package 20 pass	Taxable	C	per multi pass	337.10	352.00	14.90	4.42
Complete package 20 pass - concession	Taxable	C	per multi pass	237.90	248.00	10.10	4.25
Other							
Room hire	Taxable	C	various	Quote	Quote	N/A	N/A
Birthday parties (1-19 children)	Taxable	C	per person	Quote	Quote	N/A	N/A
Birthday parties (20+ children)	Taxable	C	per person	Quote	Quote	N/A	N/A
Inflatable	Taxable	C	per booking	Quote	Quote	N/A	N/A
Lane hire regular fee	Taxable	C	per hour	Quote	Quote	N/A	N/A
Lane hire casual fee	Taxable	C	per hour	Quote	Quote	N/A	N/A
Small Studio hire	Taxable	C	per hour	Quote	Quote	N/A	N/A
Large Studio hire	Taxable	C	per hour	Quote	Quote	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Halls for Hire - Private/Community							
Grace Park, Greensborough Senior Citizens, Ivanhoe Senior Citizens, Macleod Community Hall, Warringal Senior Citizens, Watsonia Community Hall, Briar Hill Community Hall & Old Shire Offices.							
Bond on all above	GST N/A	C	per booking	300.00	300.00	-	-
Private Groups - regular	Taxable	C	per hour	34.80	36.20	1.40	4.02
Private Groups - casual	Taxable	C	per hour	43.50	45.20	1.70	3.91
Senior citizens utilities charge	Taxable	C	per hour	4.50	5.00	0.50	11.11
Community Groups - regular	Taxable	C	per hour	27.00	28.00	1.00	3.70
Community Groups - casual	Taxable	C	per hour	34.50	35.80	1.30	3.77
Bundoora & Petrie Park Community Hall							
Bond on all above	GST N/A	C	per booking	300.00	300.00	-	-
Private Groups - regular	Taxable	C	per hour	18.50	19.20	0.70	3.78
Private Groups - casual	Taxable	C	per hour	21.50	22.30	0.80	3.72
Senior citizens utilities charge	Taxable	C	per hour	15.00	15.50	0.50	3.33
Community Groups - regular	Taxable	C	per hour	18.00	18.70	0.70	3.89
Community Groups - casual	Taxable	C	per hour	300.00	300.00	-	-
Hawdon Street - Meeting Room & Macorna Street Community Centre							
Bond on all above	GST N/A	C	per booking	300.00	300.00	-	-
Private Groups - regular	Taxable	C	per hour	18.00	18.50	0.50	2.78
Private Groups - casual	Taxable	C	per hour	21.00	21.50	0.50	2.38
Community Groups - regular	Taxable	C	per hour	15.00	15.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Community Groups - casual	Taxable	C	per hour	18.00	18.00	-	-
Halls for Hire - Functions							
Macleod Community Hall, Lower Plenty & Warringal Senior Citizens							
Functions – bond on all above	GST N/A	C	per booking	500.00	500.00	-	-
Friday, Saturday & Sunday - private functions	Taxable	C	per booking	75.00	78.00	3.00	4.00
Old Shire Office							
Functions – bond on all above	GST N/A	C	per booking	500.00	500.00	-	-
Friday, Saturday & Sunday - private functions	Taxable	C	per booking	75.00	78.00	3.00	4.00
Bundoora & Petrie Park Community Hall							
Functions – bond on all above	GST N/A	C	per booking	500.00	500.00	-	-
Friday, Saturday & Sunday - private functions	Taxable	C	per booking	105.00	109.50	4.50	4.29
Rotunda Hire							
Heidelberg Park or Greensborough War Memorial	Taxable	C	per booking	50.00	52.00	2.00	4.00
Olympic Leisure Centre							
Administration							
Joining fee	Taxable	C	one off	50.00	52.00	2.00	4.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Suspension - 7 days	Taxable	C	per week	5.00	5.00	-	-
Complete Package							
Banyule City Council staff - 12 months	Taxable	C	per year	432.75	451.00	18.25	4.22
Banyule City Council staff - payroll	Taxable	C	per fortnight	16.60	17.30	0.70	4.22
3 months	Taxable	C	3 months	245.70	255.50	9.80	3.99
6 months	Taxable	C	6 months	467.90	487.00	19.10	4.08
12 months	Taxable	C	per annum	891.55	927.50	35.95	4.03
3 months - concession	Taxable	C	3 months	163.90	170.50	6.60	4.03
6 months - concession	Taxable	C	6 months	327.70	341.00	13.30	4.06
12 months - concession	Taxable	C	per annum	624.00	649.00	25.00	4.01
1 month - Boomers	Taxable	C	1 month	47.35	49.50	2.15	4.54
3 month - Boomers	Taxable	C	3 months	135.30	141.00	5.70	4.21
6 month - Boomers	Taxable	C	6 months	257.40	268.00	10.60	4.12
12 months - Boomer/PHIT	Taxable	C	per annum	490.35	510.00	19.65	4.01
Direct debit	Taxable	C	per fortnight	34.35	36.00	1.65	4.80

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Direct debit - concession	Taxable	C	per fortnight	24.00	25.00	1.00	4.17
Direct debit - Boomers/PHIT	Taxable	C	per fortnight	18.95	20.00	1.05	5.54
Casual							
Swim/Spa/Sauna	Taxable	C	per visit	5.00	5.20	0.20	4.00
Swim/Spa/Sauna - concession	Taxable	C	per visit	3.60	3.80	0.20	5.56
Swim/Spa/Sauna - family	Taxable	C	per visit	13.00	13.60	0.60	4.62
Child Swim	Taxable	C	per visit	2.95	3.10	0.15	5.08
Group fitness pass	Taxable	C	per visit	11.40	11.90	0.50	4.39
Group fitness pass - concession	Taxable	C	per visit	8.00	8.30	0.30	3.75
Gym pass	Taxable	C	per visit	16.00	16.80	0.80	5.00
Gym pass - concession	Taxable	C	per visit	11.30	11.80	0.50	4.42
Group fitness pass - Boomers	Taxable	C	per visit	7.05	7.30	0.25	3.55
Personal Training							
Introduction - 3 pack	Taxable	C	per multi pass	103.00	108.00	5.00	4.85
Results pack 1:1 30 minutes (10 sessions)	Taxable	C	per multi pass	476.85	500.00	23.15	4.85
Results pack 1:1 30 minutes (10 sessions) - non member	Taxable	C	per multi pass	529.80	556.00	26.20	4.95

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Results pack 1:1 60 minutes (10 sessions)	Taxable	C	per multi pass	762.90	800.00	37.10	4.86
Results pack 1:1 60 minutes (10 sessions) - non member	Taxable	C	per multi pass	847.70	890.00	42.30	4.99
1:1 30 minutes - direct debit	Taxable	C	per session	65.40	69.00	3.60	5.50
1:1 60 minutes - direct debit	Taxable	C	per session	93.90	99.00	5.10	5.43
Programs							
Learn to Swim/Squad (1 x class/session per week)	GST free	C	per fortnight	29.30	30.50	1.20	4.10
Learn to Swim/Squad - Concession (1 x class/session per week)	GST free	C	per fortnight	26.40	27.50	1.10	4.17
Private 1:1 Swim Lessons	GST free	C	per fortnight	41.90	43.90	2.00	4.77
School groups instructor (45 mins session)	GST free	C	per lesson	42.65	44.50	1.85	4.34
Multi Pass							
Complete package 20 pass	Taxable	C	per multi pass	280.95	290.00	9.05	3.22
Complete package 20 pass - concession	Taxable	C	per multi pass	147.90	154.00	6.10	4.12
Boomers group fitness 10 pass	Taxable	C	per multi pass	65.50	68.00	2.50	3.82

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Swim/Spa/Sauna 20 pass	Taxable	C	per multi pass	93.70	98.00	4.30	4.59
Swim/Spa/Sauna 20 pass - concession	Taxable	C	per multi pass	65.50	68.00	2.50	3.82
Facility Hire							
Single court - indoor peak	Taxable	C	per hour	47.05	49.00	1.95	4.14
Single court - indoor off peak	Taxable	C	per hour	35.25	36.90	1.65	4.68
Badminton court	Taxable	C	per hour	22.05	23.00	0.95	4.31
Multipurpose room hire	Taxable	C	various	Quote	Quote	N/A	N/A
Banyule Netball Stadium							
Facility Hire							
Upper room hire - community program	Taxable	C	per hour	40.20	42.00	1.80	4.48
Upper room hire - regular (10+ weeks)	Taxable	C	per hour	46.15	48.00	1.85	4.01
Upper room hire - casual	Taxable	C	per hour	50.25	52.50	2.25	4.48
Lower room hire - community program	Taxable	C	per hour	28.20	29.50	1.30	4.61
Lower room hire - regular (10+ weeks)	Taxable	C	per hour	35.35	37.00	1.65	4.67

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Lower room hire - casual	Taxable	C	per hour	41.40	43.20	1.80	4.35
Mezzanine room hire - community program	Taxable	C	per hour	33.40	35.00	1.60	4.79
Mezzanine room hire - regular (10+ weeks)	Taxable	C	per hour	41.40	43.20	1.80	4.35
Mezzanine room hire - casual	Taxable	C	per hour	46.65	48.90	2.25	4.82
Single indoor court - casual user	Taxable	C	per hour	62.75	65.80	3.05	4.86
Single indoor court - off peak (10am-3pm Monday-Friday)	Taxable	C	per hour	43.95	46.00	2.05	4.66
Single indoor court - regular user (10+ weeks)	Taxable	C	per hour	53.30	55.80	2.50	4.69
Single outdoor court - casual user	Taxable	C	per hour	26.65	27.90	1.25	4.69
Single outdoor court - regular user (10+ weeks)	Taxable	C	per hour	31.35	32.80	1.45	4.63
Programs							
Group fitness class	Taxable	C	per class	11.40	12.00	0.60	5.26
WaterMarc							
Administration							
Joining fee	Taxable	C	once	99.00	99.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Full Access							
12 month membership paid in full	Taxable	C	per annum	1,393.80	1,294.80	(99.00)	(7.10)
12 month membership paid in full - concession	Taxable	C	per annum	1,201.40	1,102.40	(99.00)	(8.24)
12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	24.90	24.90	-	-
12 month 'no commitment' membership (weekly direct debit) - concession	Taxable	C	per week	21.20	21.20	-	-
Senior - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	17.00	17.50	0.50	2.94
Senior - 12 month membership paid in full	Taxable	C	per annum	884.00	909.60	25.60	2.90
Teen - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	16.50	17.00	0.50	3.03
Teen - 12 month membership paid in full	Taxable	C	per annum	858.00	882.60	24.60	2.87

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Partner Health (minimum 10 people) - 12 month membership (weekly direct debit)	Taxable	C	per week	22.40	22.40	-	-
Family (minimum 2 people) - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per person	22.40	22.40	-	-
Aquatic Access							
12 month membership paid in full	Taxable	C	per annum	904.80	915.20	10.40	1.15
12 month membership paid in full - concession	Taxable	C	per annum	728.00	728.00	-	-
12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	17.40	17.60	0.20	1.15
12 month 'no commitment' membership (weekly direct debit) - concession	Taxable	C	per week	14.00	14.00	-	-
Casual Aquatic							
Pool - adult	Taxable	C	per visit	8.50	8.80	0.30	3.53
Pool - concession	Taxable	C	per visit	6.70	7.00	0.30	4.48

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Pool - child	Taxable	C	per visit	6.40	6.60	0.20	3.13
Pool - family	Taxable	C	per visit	26.10	27.20	1.10	4.21
Pool 20 pass - adult	Taxable	C	per multi pass	152.20	158.40	6.20	4.07
Pool 20 pass - concession	Taxable	C	per multi pass	122.30	125.70	3.40	2.78
Pool 20 pass - child	Taxable	C	per multi pass	116.80	118.80	2.00	1.71
Pool - supervising adult	Taxable	C	per visit	3.00	3.00	-	-
Pool & waterslide - adult	Taxable	C	per visit	19.40	20.20	0.80	4.12
Pool & waterslide - concession	Taxable	C	per visit	15.60	16.20	0.60	3.85
Pool & waterslide - child	Taxable	C	per visit	14.40	15.00	0.60	4.17
Pool & waterslide - family	Taxable	C	per visit	57.90	60.30	2.40	4.15
Upgrade to waterslide - adult	Taxable	C	per visit	11.00	11.40	0.40	3.64
Upgrade to waterslide - concession	Taxable	C	per visit	9.00	9.30	0.30	3.33
Upgrade to waterslide - child	Taxable	C	per visit	8.20	8.50	0.30	3.66
Single waterslide	Taxable	C	per visit	5.40	5.60	0.20	3.70
Spa/sauna/steam - adult	Taxable	C	per visit	14.60	15.20	0.60	4.11

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Spa/sauna/steam - concession	Taxable	C	per visit	11.70	12.20	0.50	4.27
Spa/sauna/steam 20 pass - adult	Taxable	C	per multi pass	263.10	273.60	10.50	3.99
Spa/sauna/steam 20 pass - concession	Taxable	C	per multi pass	211.00	219.60	8.60	4.08
Casual Health & Fitness							
Group fitness class	Taxable	C	per session	19.00	19.70	0.70	3.68
Group fitness class - concession	Taxable	C	per session	15.20	15.70	0.50	3.29
Gym visit	Taxable	C	per visit	24.90	24.90	-	-
Gym visit - concession	Taxable	C	per visit	21.20	21.20	-	-
Group fitness 20 pass	Taxable	C	per multi pass	361.00	374.30	13.30	3.68
Group fitness 20 pass - concession	Taxable	C	per multi pass	288.80	298.30	9.50	3.29
Personal Training							
1:1 30 minutes - weekly direct debit	Taxable	C	per session	62.00	49.00	(13.00)	(20.97)
1:1 60 minutes - weekly direct debit	Taxable	C	per session	93.00	75.00	(18.00)	(19.35)

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
2:1 30 minutes - weekly direct debit	Taxable	C	per session	79.50	64.00	(15.50)	(19.50)
2:1 60 minutes - weekly direct debit	Taxable	C	per session	119.25	98.00	(21.25)	(17.82)
Programs							
Learn to swim child	Taxable	C	per lesson	19.40	20.20	0.80	4.12
Learn to swim preschool (non parent involvement)	Taxable	C	per lesson	19.40	20.20	0.80	4.12
Learn to swim adult	Taxable	C	per lesson	21.50	22.40	0.90	4.19
Learn to swim preschool - 3rd child	Taxable	C	per lesson	17.50	18.20	0.70	4.00
School learn to swim - 1:6 ratio	Taxable	C	per child per lesson	12.60	13.10	0.50	3.97
School learn to swim - 1:8 ratio	Taxable	C	per child per lesson	10.20	10.70	0.50	4.90
School learn to swim - 1:10 ratio	Taxable	C	per child per lesson	9.00	9.40	0.40	4.44
School learn to swim - 1:12 ratio	Taxable	C	per child per lesson	8.20	8.50	0.30	3.66
Child Minding							
Childcare casual 1 child - 90 min	Taxable	C	per session	10.30	10.80	0.50	4.85

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Childcare casual 2 children - 90 min	Taxable	C	per session	12.90	13.50	0.60	4.65
Occasional care casual 1 child - 90 min	Taxable	C	per session	23.50	24.50	1.00	4.26
Occasional care casual 2 children - 90 min	Taxable	C	per session	29.70	30.90	1.20	4.04
Facility Hire							
50m lane hire - casual	Taxable	C	per hour	122.00	126.30	4.30	3.52
25m lane hire - casual	Taxable	C	per hour	87.50	90.60	3.10	3.54
1/3 warm water program pool hire - commercial	Taxable	C	per hour	80.70	83.50	2.80	3.47
1/3 warm water program pool hire - community group/s	Taxable	C	per hour	41.30	42.70	1.40	3.39
Full pool hire - 50m - community/schools	Taxable	C	per hour	408.00	505.20	97.20	23.82
Swim club - 50m - peak - all inclusive	Taxable	C	per hour	60.10	62.20	2.10	3.49
Swim club - 25m - peak - all inclusive	Taxable	C	per hour	52.00	53.80	1.80	3.46
Swim club - 50m - off peak - all inclusive	Taxable	C	per hour	56.80	58.80	2.00	3.52

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Swim club - 25m - off peak - all inclusive	Taxable	C	per hour	49.90	51.60	1.70	3.41
Occasional care room	Taxable	C	per hire	90.20	93.40	3.20	3.55
Wellbeing Studio	Taxable	C	per hire	116.30	120.40	4.10	3.53
Party room	Taxable	C	per hire	60.90	63.00	2.10	3.45
Meeting room - 1 room	Taxable	C	per hire	40.20	41.60	1.40	3.48
Group Fitness Studio	Taxable	C	per hire	138.00	142.80	4.80	3.48
Other							
Locker hire	Taxable	C	per hire	4.00	4.00	-	-
Birthday parties - min 12 children	Taxable	C	per child	32.10	33.50	1.40	4.36
One Flintoff Room Hire							
All Rooms- Ibbott, Hawdon, Olympia, Bakewell, Beale, Griffin, Grimshaw							
Internal user – room set	Taxable	C	per room	50.00	52.00	2.00	4.00
Internal user - administration fee	Taxable	C	per hire	50.00	52.00	2.00	4.00
Community Group user - Bond	GST N/A	C	per hire	300.00	300.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Community Group user - room hire 1	Taxable	C	per hour	26.00	27.00	1.00	3.85
Community Group user - room hire 2 rooms	Taxable	C	per hour	46.00	46.00	-	-
Community Group user - room hire 3 rooms	Taxable	C	per hour	67.00	67.00	-	-
Community Group user - room set	Taxable	C	per hire	50.00	52.00	2.00	4.00
Community Group user - administration fee/Cancellation	Taxable	C	per hire	50.00	52.00	2.00	4.00
Commercial user - Bond	GST N/A	C	per hire	300.00	300.00	-	-
Commercial user - room hire	Taxable	C	per hour	45.00	45.00	-	-
Commercial user - room hire 2 rooms	Taxable	C	per hour	80.00	80.00	-	-
Commercial user - room hire 3 rooms	Taxable	C	per hour	118.00	118.00	-	-
Commercial user - room set	Taxable	C	per hire	52.00	54.00	2.00	3.85
Commercial user - administration fee	Taxable	C	per hire	52.00	54.00	2.00	3.85
Other Leisure Programs							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Hot Air Ballooning							
Annual landing fee	Taxable	C	per year	650.00	650.00	-	-
Outdoor Trainers							
Seasonal fee - 6 months	Taxable	C	6 months	593.00	593.00	-	-
Monthly fee	Taxable	C	per month	130.00	130.00	-	-
Weekly fee	Taxable	C	per week	45.50	45.50	-	-
Willinda Park Athletics Track							
Banyule schools	Taxable	C	per booking	168.00	168.00	-	-
Non Banyule schools	Taxable	C	per booking	324.50	324.50	-	-
Combined primary school sports	Taxable	C	per booking	324.50	324.50	-	-
Combined secondary school sports	Taxable	C	per booking	664.00	664.00	-	-
Training sessions	Taxable	C	per hour	87.00	87.00	-	-
Bond - equivalent to hire fee	GST N/A	C	per booking	equivalent to the highest charge	equivalent to the highest charge	-	-
Festivals							
Twilight Sounds							
Commercial food vendor	Taxable	C	per stall	195.85	296.05	100.20	51.16

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Commercial coffee/drink & snacks vendor	Taxable	C	per stall	153.10	252.00	98.90	64.60
Community food vendor	Taxable	C	per stall	87.65	184.60	96.95	110.61
Community coffee vendor	Taxable	C	per stall	87.65	184.60	96.95	110.61
Power fee for ALL stall holders & Food Vendors	Taxable	C	per stall	94.30	N/A	N/A	N/A
Kids ArtyFarty Festival							
Commercial food stall	Taxable	C	per stall	343.35	273.80	(69.55)	(20.26)
Commercial coffee vendor	Taxable	C	per stall	256.25	226.25	(30.00)	(11.71)
Community food stall	Taxable	C	per stall	112.75	123.85	11.10	9.84
Community coffee vendor	Taxable	C	per stall	87.10	123.85	36.75	42.19
Community market stall	Taxable	C	per stall	67.65	29.55	(38.10)	(56.32)
Power fee for stall holders to be included in permit above	Taxable	C	per stall	94.30	94.30	-	-
Carols by Candlelight							
Commercial food vendor	Taxable	C	per stall	160.90	296.05	135.15	84.00
Commercial coffee vendor	Taxable	C	per stall	112.75	252.00	139.25	123.50
Community food vendor	Taxable	C	per stall	61.50	184.60	123.10	200.16

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Community coffee vendor	Taxable	C	per stall	87.10	184.60	97.50	111.94
Community market stall	Taxable	C	per stall	47.15	48.55	1.40	2.97
Power fee for stall holders to be included in permit above	Taxable	C	per stall	94.30	94.30	-	-
Malahang Festival							
Commercial food vendor	Taxable	C	per stall	174.25	273.78	99.53	57.12
Commercial coffee/drink & snacks vendor	Taxable	C	per stall	128.10	226.24	98.14	76.61
Community food vendor	Taxable	C	per stall	28.70	123.86	95.16	331.57
Community coffee vendor	Taxable	C	per stall	28.70	123.86	95.16	331.57
Commercial market stall	Taxable	C	per stall	84.05	86.57	2.52	3.00
Community market stall	Taxable	C	per stall	28.70	29.56	0.86	3.00
Power fee for ALL stall holders & Food Vendors	Taxable	C	Per stall	94.30	N/A	N/A	N/A
Power fee for Stallholders ONLY (must be under 2x10amp)	Taxable	C	per stall	-	50	50	N/A
Eco Festival							
Commercial food vendor	Taxable	C	per stall	195.85	273.78	77.93	39.79

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Commercial coffee/drink & snacks vendor	Taxable	C	per stall	153.10	226.24	73.14	47.77
Community food vendor	Taxable	C	per stall	87.65	123.86	36.21	41.31
Community coffee vendor	Taxable	C	per stall	87.65	123.86	36.21	41.31
Commercial market stall	Taxable	C	per stall	-	86.57	86.57	N/A
Community market stall	Taxable	C	per stall	-	29.56	29.56	N/A
Power fee for ALL stall holders & Food Vendors	Taxable	C	per stall	94.30	N/A	N/A	N/A
Power fee for Stallholders ONLY (must be under 2x10amp)	Taxable	C	per stall	-	50.00	50.00	N/A
Events							
Exhibitions							
Entry fee	Taxable	C	per entry	36.00	35.00	(1.00)	(2.78)
Health & Aged Services							
Aged and Disability Services							
Subsidised CHSP Services							
Property Maintenance/Home Maintenance - low fee range	GST Free	C	per hour	17.80	18.00	0.20	1.12

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Property Maintenance/Home Maintenance - medium fee range	GST Free	C	per hour	26.60	27.00	0.40	1.50
Property Maintenance/Home Maintenance - high fee range	GST Free	C	per hour	71.00	72.40	1.40	1.97
Home Care/Domestic Assistance - low fee range	GST Free	C	per hour	8.90	8.90	-	-
Home Care/Domestic Assistance - medium fee range	GST Free	C	per hour	17.80	17.80	-	-
Home Care/Domestic Assistance - high fee range	GST Free	C	per hour	53.30	53.30	-	-
Social Support - low fee range	GST Free	C	per session	19.80	19.80	-	-
Social Support - medium fee range	GST Free	C	per session	26.60	26.60	-	-
Social Support - high fee range	GST Free	C	per session	70.55	70.55	-	-
Personal Care - low fee range	GST Free	C	per hour	6.15	6.15	-	-
Personal Care - medium fee range	GST Free	C	per hour	17.50	17.50	-	-
Personal Care - high fee range	GST Free	C	per hour	52.50	52.50	-	-
Delivered Meals - low fee range	GST Free	C	per meal	8.90	9.00	0.10	1.12

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Delivered Meals - medium fee range	GST Free	C	per meal	17.70	17.95	0.25	1.41
Delivered Meals - high fee range	GST Free	C	per meal	35.50	36.20	0.70	1.97
Respite Care/Flexible Respite - low fee range	GST Free	C	per hour	8.75	8.75	-	-
Respite Care/Flexible Respite - medium fee range	GST Free	C	per hour	17.50	17.50	-	-
Respite Care/Flexible Respite - high fee range	GST Free	C	per hour	52.50	52.50	-	-
Home Care/Domestic Assistance - linkages	GST Free	C	per hour	19.80	19.80	-	-
Home Modifications - low fee range	GST Free	C	per hour	17.80	18.00	0.20	1.12
Home Modifications - medium fee range	GST Free	C	per hour	26.60	27.00	0.40	1.50
Home Modifications - high fee range	GST Free	C	per hour	71.00	72.40	1.40	1.97
Social Support Individual - low fee range	GST Free	C	per hour	8.90	9.00	0.10	1.12
Social Support Individual - medium fee range	GST Free	C	per hour	17.80	18.05	0.25	1.40

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Social Support Individual - high fee range	GST Free	C	per hour	53.30	54.35	1.05	1.97
Social Support Individual - group fee range	GST Free	C	per activity	5.10	5.10	-	-
Personal Care - linkages	GST Free	C	per hour	19.50	19.50	-	-
Respite Care - linkages	GST Free	C	per hour	19.50	19.50	-	-
Full Cost Recovery							
Personal Care	Taxable	C	per hour	76.20	76.20	-	-
Respite Care/Flexible Respite	Taxable	C	per hour	76.20	76.20	-	-
Home Care/Domestic Assistance	Taxable	C	per hour	76.20	76.20	-	-
Property Maintenance/Home Maintenance	Taxable	C	per hour	128.00	133.40	5.40	4.22
Property maintenance - materials charge	Taxable	C	per year	Quote	Quote	N/A	N/A
Property maintenance - tip fee charge	Taxable	C	per session	Quote	Quote	N/A	N/A
Delivered Meals	Taxable	C	per meal	34.25	35.70	1.45	4.23
Social Support (Planned Activity Group)	Taxable	C	per session	71.00	74.00	3.00	4.23

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Social Support plus transport	Taxable	C	per session	108.40	112.95	4.55	4.20
Home Modifications	Taxable	C	per hour	128.00	133.40	5.40	4.22
Social Support Individual	Taxable	C	per hour	77.30	80.55	3.25	4.20
Delivered Meal - home care package - delivery fee	Taxable	C	per activity	12.70	13.25	0.55	4.33
Subsidised HACC PYP Services							
Property Maintenance/Home Maintenance - low fee range	GST free	C	per hour	17.80	18.00	0.20	1.12
Property Maintenance/Home Maintenance - medium fee range	GST free	C	per hour	26.60	27.00	0.40	1.50
Property Maintenance/Home Maintenance - high fee range	GST free	C	per hour	71.00	72.40	1.40	1.97
Home Care/Domestic Assistance - low fee range	GST free	C	per hour	8.90	9.00	0.10	1.12
Home Care/Domestic Assistance - medium fee range	GST free	C	per hour	17.80	18.05	0.25	1.40
Home Care/Domestic Assistance - high fee range	GST free	C	per hour	53.30	54.35	1.05	1.97
Social Support - low fee range	GST free	C	per session	19.80	20.00	0.20	1.01

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Social Support - medium fee range	GST free	C	per session	26.60	27.00	0.40	1.50
Social Support - high fee range	GST free	C	per session	70.55	71.95	1.40	1.98
Personal Care - low fee range	GST free	C	per hour	6.75	6.80	0.05	0.74
Personal Care - medium fee range	GST free	C	per hour	17.80	18.05	0.25	1.40
Personal Care - high fee range	GST free	C	per hour	53.30	54.35	1.05	1.97
Delivered Meals - low fee range	GST free	C	per meal	8.90	9.00	0.10	1.12
Delivered Meals - medium fee range	GST free	C	per meal	17.80	18.05	0.25	1.40
Delivered Meals - high fee range	GST free	C	per meal	35.50	36.20	0.70	1.97
Respite Care/Flexible Respite - low fee range	GST free	C	per hour	17.80	9.00	0.10	1.12
Respite Care/Flexible Respite - medium fee range	GST free	C	per hour	17.80	18.05	0.25	1.40
Respite Care/Flexible Respite - high fee range	GST free	C	per hour	53.30	54.35	1.05	1.97
*Special consideration fees may apply with individual assessment							
Environmental Health							
Domestic Water Management							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Permit to install a septic tank system	Exempt	C	when requested	405.00	420.00	15.00	3.70
Permit to alter an existing septic tank system	Exempt	C	when requested	345.00	355.00	10.00	2.90
Food Act Registration							
Other							
Transfer of food act registration (includes transfer inspection)	Exempt	C	when transferred	50% of that premises' annual registration fee (not applied during renewal periods)	50% of that premises' annual registration fee (not applied during renewal periods)	N/A	N/A
Plan Submission for Assessment & report and Progress inspection	Exempt	C	when requested	246.00	255.00	9.00	3.66
Additional assessment fee (follow up of non-compliances)	Exempt	C	when required	175.00	180.00	5.00	2.86
Request for pre-purchase inspection & report - within 5 working days	Taxable	C	when requested	293.00	303.00	10.00	3.41
Request for pre-purchase inspection & report - within 10 working days	Taxable	C	when requested	193.00	200.00	7.00	3.63

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Inspection of unregistered premises & report	Taxable	C	when requested	216.00	225.00	9.00	4.17
Food Act Registration - Food Premises (Part 6 Division 3)							
Commercial Operator							
Class 1 premises - 3rd party audited	Exempt	C	per year	583.00	600.00	17.00	2.92
Class 2 premises - 3rd party audited	Exempt	C	per year	583.00	600.00	17.00	2.92
Template FSP	Exempt	C	per year	822.00	846.00	24.00	2.92
Limited processes 3A	Exempt	C	per year	552.00	568.00	16.00	2.90
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
For each person employed in excess of 5, add for each additional person	Exempt	C	per year	10% of the base fee	10% of the base fee	various	various
Community Group Operator							
Class 1 premises - 3rd party audited	Exempt	C	per year	172.00	176.00	4.00	2.33
Template FSP	Exempt	C	per year	172.00	176.00	4.00	2.33
Limited processes 3A	Exempt	C	per year	219.00	224.00	5.00	2.28
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Where the community group operated premises only operates for 6 calendar months of the year e.g. cricket/football clubs	Exempt	C	per year	50% of the classification fee	50% of the classification fee	Various	Various
Additional Fees							
Where a proprietor holds more than 1 registration at the same premises a 50% fee applies to the consecutive registrations additional to the highest risk registration.	Exempt	C	per year	50% of 2nd total fee	50% of 2nd total fee	Various	Various
Where a proprietor holds a fixed class 2 and 3 premises registration and operates a portable food premises 50% fee of the risk classification applies to the consecutive registrations. New Registration/change of ownership received Oct-Dec will be charged ¼ plus 1 year (15months) registration fee	Exempt	C	per year	50% of the classification fee	50% of the classification fee	Various	Various
Where a proprietor holds a fixed premises notification and operates a portable food premises the full portable fee for that risk classification applies.	Exempt	C	per year	100% of classification fee (portable)	100% of classification fee (portable)	Various	Various
Where a non-statutory inspection report has been conducted (on an unregistered	Exempt	C	when required	N/A	N/A	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
premises) and the premises deemed compliant the applicable fee will be deducted from the initial registration fee.							
Food Act Registration - Portable Food Premises (Part 6 Division 4)							
Mobile Food Premises - Commercial Operator							
Class 1 premises - 3rd party audited	Exempt	C	per year	583.00	600.00	17.00	2.92
Class 2 premises - 3rd party audited	Exempt	C	per year	583.00	600.00	17.00	2.92
Template FSP	Exempt	C	per year	822.00	846.00	24.00	2.92
Limited processes 3A	Exempt	C	per year	552.00	568.00	16.00	2.90
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Mobile Food Premises - Community Group Operator							
Class 1 premises - 3rd party audited	Exempt	C	per year	172.00	176.00	4.00	2.33
Class 2 premises - 3rd party audited	Exempt	C	per year	172.00	176.00	4.00	2.33
Template FSP	Exempt	C	per year	252.00	258.00	6.00	2.38
Limited processes 3A	Exempt	C	per year	219.00	224.00	5.00	2.28
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Temporary Food Premises - Commercial Operator							
Class 1 premises	Exempt	C	per year	295.00	304.00	9.00	3.05
Class 2 premises	Exempt	C	per year	426.00	440.00	14.00	3.29
Class 3 premises	Exempt	C	per year	295.00	304.00	9.00	3.05
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Where the commercial/community group operator requests the registration for a period of less than 1 year to operate on a short-term basis (e.g. only operates for 1 event like a community festival)	Exempt	C	per year	25% of the classification fee (portable)	25% of the classification fee (portable)	Various	Various
Temporary Food Premises - Community Group Operator							
Class 1 premises	Exempt	C	per year	91.00	92.00	1.00	1.10
Class 2 premises	Exempt	C	per year	129.00	132.00	3.00	2.33
Class 3 premises	Exempt	C	per year	85.00	86.00	1.00	1.18
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Vending Machines - Commercial Operator							
Class 2 premises	Exempt	C	per year	120.00	124.00	4.00	3.33
Class 3 premises	Exempt	C	per year	98.00	100.00	2.00	2.04

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Vending Machines - Community Group Operator							
Class 2 premises	Exempt	C	per year	48.00	49.00	1.00	2.08
Class 3 premises	Exempt	C	per year	37.00	38.00	1.00	2.70
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Where a proprietor has a number of components (e.g. more than one food vending machine) for each additional component, this applies to both Commercial and Community Group Operators.	Exempt	C	per year	50% of classification fee	50% of classification fee	Various	Various
Health Services							
Administration							
Record recovery/refund process and associated administrative tasks	Exempt	C	when required	34.00	35.00	1.00	2.94
Immunisation Service							
Sale of Vaccines							
Sale of vaccines - public	Taxable	C	per vaccine	Purch Price + \$22.00 oncost (rounded)	Purch Price + \$22.00 oncost (rounded)	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Sale of vaccines - commercial	Taxable	C	per vaccine	Purch Price + \$22.00 oncost (rounded)	Purch Price + \$22.00 oncost (rounded)	N/A	N/A
Immunisation administrative process/Immunisation record update	Taxable	C	per record	34.00	33.00	-	-
Site Fees							
Onsite visit for commercial vaccinations surcharge (where applicable)	Taxable	C	per visit	A surcharge of \$30 per person less than 20 clients total (cost of vaccine plus oncost)	A surcharge of \$30 per person less than 20 clients total (cost of vaccine plus oncost)	N/A	N/A
Public Health and Wellbeing Act Premises							
Other Fees and Additional Services							
Transfer of public health and wellbeing act registration	Exempt	C	when transferred	50% of that premises' annual registration fee (not applied during	50% of that premises' annual registration fee (not applied during renewal periods)	Various	Various

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
				renewal periods)			
Plans Submission & report and progress Inspection for public health and wellbeing assessment and pre-registration inspections (beauty and other treatment premises)	Exempt	C	when requested	197.00	204.00	7.00	3.55
Plans Submission & report and progress Inspection for public health and wellbeing assessment & pre-registration inspections (prescribed accommodation)	Exempt	C	when required	343.00	355.00	12.00	3.50
Plans Submission & report and progress Inspection for public health and wellbeing assessment & pre-registration inspections (rooming houses only)	Exempt	C	when required	421.00	435.00	14.00	3.33
Request for an inspection of registered premises prior to	Taxable	C	when requested	265.50	275.00	9.50	3.58

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
purchase (e.g. solicitor/pre purchase inspection) within 5 working days							
Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 10 working days	Taxable	C	when requested	174.00	180.00	6.00	3.45
Requirement for non-statutory inspection & report (unregistered premises)	Taxable	C	when requested	176.00	182.00	6.00	3.41
Registration							
Hairdressing premises / Makeup application (New premises only)	Exempt	C	per year	224.00	229.00	5.00	2.23
Ear piercing premises	Exempt	C	per year	222.00	229.00	7.00	3.15
Beauty premises	Exempt	C	per year	222.00	229.00	7.00	3.15
Skin penetration (incl Tattooing, Body Piercing, Electrolysis etc - excludes ear piercing)	Exempt	C	per year	322.00	332.00	10.00	3.11
Colonic irrigation premises	Exempt	C	per year	322.00	332.00	10.00	3.11

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Prescribed accommodation premises (up to 20 beds) (excluding rooming houses)	Exempt	C	per year	322.00	332.00	10.00	3.11
Every additional bed thereafter	Exempt	C	per year	4.10	4.20	0.10	2.44
Prescribed accommodation premises (rooming house)	Exempt	C	per year	374.00	386.00	12.00	3.21
Where a Proprietor conducts more than one Public Health and Wellbeing Act activity at the same premises a 50% fee applies to the consecutive activities additional to the highest risk activity	Exempt	C	per year	The highest risk classification as base fee plus 50% for each consecutive activity	The highest risk classification as base fee plus 50% for each consecutive activity	Various	Various
Where a public health and wellbeing act registered premises holds a Food Act registration	Exempt	C	per year	Full Food Act Registration fee will apply	Full Food Act Registration fee will apply	Various	Various
Where a non-statutory inspection and report has been conducted (unregistered premises) and premises deemed compliant the applicable fee will be deducted from the initial registration fee.	Exempt	C	when required	N/A	N/A	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Aquatic facility registration (base fee including 1 pool)	Exempt	C	per year	205.00	205.00	-	-
Where there is an additional pool, spa (the facility has more than 1 pool or spa)	Exempt	C	per year	113.00	113.00	-	-
Youth & Family Services							
Child Care Centres							
Joyce Avenue & St Hellier Street							
Full time care	GST free	C	per week	537.60	537.60	-	-
Daily care	GST free	C	per day	123.50	123.50	-	-
Morobe Street							
Full time care	GST free	C	per week	477.65	477.65	-	-
Daily care	GST free	C	per day	107.65	107.65	-	-
Children Services Community Centres							
Montmorency Children's Centre							
Montmorency children's centre - Weekday AM	Taxable	C	per session	45.00	46.60	1.60	3.56
Montmorency children's centre - Weekday PM	Taxable	C	per session	40.00	41.40	1.40	3.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Montmorency children's centre - Weekday evenings	Taxable	C	per hour	15.00	15.50	0.50	3.33
Montmorency children's centre - Saturday	Taxable	C	per hour	18.00	18.65	0.65	3.61
Other Locations							
68 Macorna Street, Watsonia North	Taxable	C	per hour	25.60	25.60	-	-
56 Gabonia Avenue, Watsonia	Taxable	C	per year	132.00	132.00	-	-
7 Cameron Parade, Bundoora	Taxable	C	per year	124.85	124.85	-	-
Jets Studios							
Event equipment and staff (audio-visual hire with 2 staff) - 4 hour min	Taxable	C	per 4 hours	411.42	428.70	17.28	4.20
Facilitated Rehearsal Room Hire - 4 hour min	Taxable	C	per 4 hours	205.71	214.35	8.64	4.20
Entire Venue - 4 hour min	Taxable	C	per 4 hours	440.00	458.50	18.50	4.20
Entire Venue (Out of Hours) - 4 hour min	Taxable	C	per 4 hours	880.00	916.95	36.95	4.20
Unfacilitated Rehearsal Room Hire - 4 hour min	Taxable	C	per 4 hours	40.00	41.70	1.70	4.25

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Unfacilitated Rehearsal Room Hire (Out of Hours) - 4 hour min	Taxable	C	per 4 hours	411.36	428.65	17.29	4.20
Facilitated Studio Recording with Engineer - 4 hour min	Taxable	C	per 4 hours	220.00	229.25	9.25	4.20
Facilitated Studio Recording with Engineer (Out of Hours) - 4 hour min	Taxable	C	per 4 hours	440.00	458.50	18.50	4.20
Facilitated Support - additional hours as required after 4 hour min	Taxable	C	per 4 hours	51.40	53.55	2.15	4.18
Preschools							
Administration							
Enrolment fee	GST free	C	Yearly	37.00	37.00	-	-
Audrey Brooks							
4 year old kindergarten	GST free	C	per term	507.00	507.00	-	-
3 year old kindergarten	GST free	C	per term	379.00	379.00	-	-
Olympic Village							
4 year old kindergarten	GST free	C	per term	507.00	507.00	-	-
3 year old kindergarten	GST free	C	per term	379.00	379.00	-	-
Volunteers Awards							
Tickets							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Ticket to function – subsidised	Taxable	C	per ticket	15.00	15.00	-	-
Shop 48							
Tenancy Fees							
Per desk - Tier 1	Taxable	C	per annum	3,900.00	3,900.00	-	-
Per desk - Tier 2	Taxable	C	per annum	4,700.00	4,700.00	-	-
Per desk - Tier 3	Taxable	C	per annum	5,500.00	5,500.00	-	-
Room Hire							
One off use	GST Free	C	per hour	18.00	18.75	0.75	4.17
Ongoing	GST Free	C	per hour	12.50	13.00	0.50	4.00
Bellfield Community Hub							
Hall Hire							
Bond on all above	GST N/A	C	per booking	300.00	300.00	-	-
Private Groups - regular	Taxable	C	per hour	34.00	35.45	1.45	4.26
Private Groups - casual	Taxable	C	per hour	42.50	44.30	1.80	4.24
Community Groups - regular	Taxable	C	per hour	15.00	15.65	0.65	4.33
Community Groups - casual	Taxable	C	per hour	18.00	18.75	0.75	4.17
Bellfield Community Hub – Rooms 1, 2 and 3 - Regular - Community	Taxable	C	per hour	15.00	15.65	0.65	4.33

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Bellfield Community Hub – Rooms 1, 2 and 3 - Regular - Private	Taxable	C	per hour	34.00	35.45	1.45	4.26
Bellfield Community Hub – Rooms 1, 2 and 3 - Casual - Community	Taxable	C	per hour	18.00	18.75	0.75	4.17
Bellfield Community Hub – Rooms 1, 2 and 3 - Casual - Private	Taxable	C	per hour	42.50	44.30	1.80	4.24
Bellfield Community Hub – Training Room - Regular - Community	Taxable	C	per hour	15.00	15.65	0.65	4.33
Bellfield Community Hub – Training Room - Regular - Private	Taxable	C	per hour	34.00	35.45	1.45	4.26
Bellfield Community Hub – Training Room - Casual - Community	Taxable	C	per hour	18.00	18.75	0.75	4.17
Bellfield Community Hub – Training Room - Casual - Private	Taxable	C	per hour	42.50	44.30	1.80	4.24
Bellfield Community Hub – Consulting Suites 1 and 2 - Casual - Community	Taxable	C	per hour	15.00	15.65	0.65	4.33

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Bellfield Community Hub – Consulting Suites 1 and 2 - Casual - Private	Taxable	C	per hour	34.00	35.45	1.45	4.26
City Development							
City Futures							
Property							
Property Services							
General Fees							
Discontinued road or reserves annual occupancy fees	Taxable	C	per address	\$113 or 10% of market value whichever is greater	118.00	5.00	4.42
Right of way (road) discontinuance application fee	Taxable	C	per application	135.80	141.50	5.70	4.20
Rent/Licence fee - Category two	Taxable	C	per property	333.15	347.15	14.00	4.20
Swipe card replacement fee	Taxable	C	per address	51.25	53.40	2.15	4.20
Notes: *minimum fees \$110 or 10 % of market value whichever is the greater discounts may apply based on tier levels (tier 1: 60%, tier 2: 30% and tier 3: 0%)							
Strategic Planning & Urban Design							
Planning Scheme Amendment Fees							
Regulation 6(1) to consider a request	Exempt	S	per request	3,096.20	3,096.20	-	-
Regulation 6(2)(i) to consider up to and including 10 submissions	Exempt	S	per defined number of submissions	15,345.60	15,345.60	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Regulation 6(2)(ii) to consider 11 to (and including) 20 submissions	Exempt	S	per defined number of submissions	30,661.20	30,661.20	-	-
Regulation 6(2)(iii) to consider submissions that exceed 20	Exempt	S	per defined number of submissions	40,986.80	40,986.80	-	-
Regulation 6(3) to adopt	Exempt	S	per request	488.50	488.50	-	-
Regulation 6(4) to request approval	Exempt	S	per request	488.50	488.50	-	-
Regulation 7 to request the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act	Exempt	S	per request	4,058.10	4,058.10	-	-
Regulation 8 to request the Minister to prepare an amendment to a planning scheme exempted from the requirements prescribed under section 20A of the Act	Exempt	S	per request	977.00	977.00	-	-
Regulation 14 for a combined permit application and planning scheme amendment	Exempt	S	per application/request	Variable	Variable	N/A	N/A
Transport							
Transport Engineering							
Parking Management							
Parking meter fees	Taxable	C	per day	Up to \$16.00	Up to \$17.00	1	6.25

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Parking fees per hour	Taxable	C	per hr	up to \$5.00	up to \$5.50	0.50	10.00
Resident schemes/first permit	Exempt	C	per annum	N/A	N/A	N/A	N/A
Resident schemes/second permit	Exempt	C	per annum	30.00	31.00	1.00	3.33
First visitor permit	Exempt	C	per annum	45.00	46.50	1.50	3.33
First visitor permit (concession)	Exempt	C	per annum	10.00	10.35	0.35	3.50
Second visitor permit	Exempt	C	per annum	65.00	66.00	1.00	1.54
Disabled permits	Exempt	C	per annum	Free	Free	N/A	N/A
Replacement disabled motorist permit (subject to discretion)	Exempt	C	as required	10.00	10.00	-	-
Traffic Infringements							
(Discretionary fines) up to 0.5 penalty units	Exempt	S	per infringement	\$161.00 until 1st of July and will be increased by State Government	\$92.00 until 1st of July and will be increased by State Government	N/A	N/A
(Road rules Victoria)	Exempt	S	per infringement	\$81.00 and \$161.00 until 1st of July and will be increased by State Government	\$92.00 and \$185.00 until 1st of July and will be increased by State Government	N/A	N/A
Work Zone							
Name blade directional signage request	Exempt	C	per sign	137.35	150.00	12.65	9.21

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Works zone sign	Taxable	C	per sign	141.45	150.00	8.55	6.04
Works zone request - outside business or within mixed use zone - per space per day	Taxable	C	per space per day	13.05	13.50	0.45	3.45
Works zone request - within a residential zone - per space per day	Taxable	C	per space per day	7.55	7.70	0.15	1.99
Works zone request - on paid parking areas	Taxable	C	per space per day	(Hours of restriction) * (Hourly fee) By negotiation	(Hours of restriction) * (Hourly fee) By negotiation	N/A	N/A
Assessment and approval of Traffic Management Plans	Taxable	C	per application	44.10	45.00	0.90	2.04
Planning & Building							
Development Planning							
Planning Permit Application - Planning and Environment Act 1987 Regulation 9 Section 47							
(Class 1) Use only	Exempt	S	per application	1,337.70	1,337.70	-	-
(Class 2) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated	Exempt	S	per application	202.90	202.90	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
cost of development is \$10,000 or less							
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) - Relating to Class 3-6							
(Class 3) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000	Exempt	S	per application	649.80	649.80	-	-
(Class 4) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000	Exempt	S	per application	1,307.60	1,307.60	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Class 5) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000	Exempt	S	per application	1,412.80	1,412.80	-	-
(Class 6) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000	Exempt	S	per application	1,518.00	1,518.00	-	-
(Class 7) VicSmart application if the estimated cost of development is \$10,000 or less	Exempt	S	per application	202.90	202.90	-	-
(Class 8) VicSmart application if the estimated cost of	Exempt	S	per application	435.90	435.90	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
development is more than \$10,000							
(Class 9) VicSmart application to subdivide or consolidate land	Exempt	S	per application	202.90	202.90	-	-
(Class 11) To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Exempt	S	per application	1,164.80	1,164.80	-	-
(Class 12) To develop land (other than a class 4, class 5, class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Exempt	S	per application	1,570.60	1,570.60	-	-
(Class 13) To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Exempt	S	per application	3,464.40	3,464.40	-	-
(Class 14) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than	Exempt	S	per application	8,830.10	8,830.10	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
\$5,000,000 and not more than \$15,000,000							
(Class 15) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Exempt	S	per application	26,039.50	26,039.50	-	-
(Class 16) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000	Exempt	S	per application	58,526.80	58,526.80	-	-
(Class 17) To subdivide an existing building (other than a class 9 permit)	Exempt	S	per application	1,337.70	1,337.70	-	-
(Class 18) To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Exempt	S	per application	1,337.70	1,337.70	-	-
(Class 19) To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Exempt	S	per application	1,337.70	1,337.70	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Class 20) Subdivide land (other than a class 9, class 16, class 17 or class 18 permit)	Exempt	S	per 100 lots created	1,337.70	1,337.70	-	-
(Class 21) To: a) create, vary or remove a restriction within the meaning of the <i>Subdivision Act 1988</i> ; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Exempt	S	per application	1,337.70	1,337.70	-	-
(Class 22) A permit not otherwise provided for in the regulation	Exempt	S	per application	1,337.70	1,337.70	-	-
(Class 13) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than	Exempt	S	per application	1,337.70	1,337.70	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
\$2,000,000 but not more than \$5,000,000							
(Class 10) VicSmart application to subdivide or consolidate land (other than a class 7, class 8 or class 9 permit)	Exempt	S	per application	1,337.70	1,337.70	-	-
Planning Permit Application Advertising							
Fixed rate for installation of up to two signs on site and notices to up to 12 adjoining properties	Taxable	C	per application	473.55	500.00	26.45	5.59
Per owner or occupier	Taxable	C	per property notified	16.60	20.00	3.40	20.48
Notification signage	Taxable	C	per first sign per application	197.85	197.85	-	-
Per additional notification sign	Taxable	C	per additional sign per application	25.10	40.00	14.90	59.36
Notice in local paper	Taxable	C	per application	Cost recovery + 10% administration fee	Cost recovery + 10% administration fee	N/A	N/A
Prescribed Fees - Planning and Environment (Fees) Regulations 2016							
(Regulation 7) For requesting the Minister to prepare an amendment to a planning	Exempt	S	per application	4,058.10	4,058.10	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
scheme exempted from the requirements referred to in section 20(4) of the Act.							
(Regulation 8) For requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act.	Exempt	S	per application	977.00	977.00	-	-
(Regulation 10) For combined permit applications	Exempt	S	per application	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Regulation 12) Amend an application for a permit or an application to amend a permit	Exempt	S	per application	a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11	a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below ... c) If an application to	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Regulation 12) Amend an application for a permit or an application to amend a permit (continued)				and any additional fee under c) below ... c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the	amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit		
(Regulation 12) Amend an application for a permit or an application to amend a permit (continued)							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
				amended class of permit			
(Regulation 13) For a combined application to amend permit	Exempt	S	per application	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	N/A	N/A
(Regulation 14) For a combined permit and planning scheme amendment	Exempt	S	per application	Under section 96A(4)(a) of the Act: The sum of the highest of the	Under section 96A(4)(a) of the Act: The sum of the highest of the fees which	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
				fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made		
(Regulation 15) For a certificate of compliance	Exempt	S	per application	330.70	330.70	-	-
(Regulation 16) For an agreement to a proposal to amend or end an agreement under section 173 of the Act	Exempt	S	per application	668.80	668.80	-	-
(Regulation 17) For a planning certificate for an application not made electronically	Exempt	S	per application	22.60	22.60	-	-
(Regulation 17) For a planning certificate for an application made electronically	Exempt	S	per application	7.30	7.30	-	-
(Regulation 18) Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority,	Exempt	S	per application	330.70	330.70	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Minister, public authority or municipal council							
Procedural Applications							
Single Dwelling – application to amend endorsed plans for building and works to a single dwelling which has their own title	Exempt	C	per application	205.00	300.00	95.00	46.34
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$10,000 or less	Exempt	C	per application	312.65	530.00	217.35	69.52
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$10,001 - \$100,000	Exempt	C	per application	645.75	850.00	204.25	31.63
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$100,001 - \$1,000,000	Exempt	C	per application	1,019.90	1,020.00	0.10	0.01
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$1,000,000 or more	Exempt	C	per application	1,563.15	1,420.00	(143.15)	(9.16)
Requests for extension of time on planning permits (first request)	Exempt	C	per application	384.40	384.40	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Requests for extension of time on planning permits (second and subsequent requests)	Exempt	C	per application	473.55	473.55	-	-
Request for consent under Section 173 Agreement	Exempt	C	per application	473.55	620.00	146.45	30.93
Subdivision Fees - Subdivision (Fees) Regulations 2016							
(Regulation 6) For certification of a plan of subdivision	Exempt	S	per application	177.40	177.40	-	-
(Regulation 7) Alteration of plan under section 10(2) of the Act	Exempt	S	per application	112.70	112.70	-	-
(Regulation 8) Amendment of certified plan under section 11(1) of the Act	Exempt	S	per application	142.80	142.80	-	-
(Regulation 9) Checking of engineering plans	Exempt	S	per application	0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Regulation 10) Engineering plans prepared by Council	Exempt	S	per application	3.5% of the cost of works proposed in the engineering plan (maximum fee)	3.50% of the cost of works proposed in the engineering plan (maximum fee)	N/A	N/A
(Regulation 11) Supervision of works	Exempt	S	per application	2.5% of the estimated cost of construction of the works (maximum fee)	2.50% of the estimated cost of construction of the works (maximum fee)	N/A	N/A
Administration							
Retrieval of file(s) from offsite storage (2015 and earlier)	Exempt	C	per application	67.65	80.00	12.35	18.26
Inspection fees (second and subsequent)	Exempt	C	per application	171.20	171.20	-	-
Condition plan approval fee (second and subsequent)	Taxable	C	per application	135.30	220.00	84.70	62.60
Bond or guarantee administration fee	GST N/A	C	per application	561.70	561.70	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Preparation of a Section 173 Agreement	Taxable	C	per request	1,127.50	1,200.00	72.50	6.43
Peer review of Section 173 Agreements not prepared by Council – Administration fee (in addition to fees charged by Council's solicitor)	Taxable	C	per request	229.60	250.00	20.40	8.89
Copies of a planning permit (hard copy file)	Exempt	C	each	51.25	51.25	-	-
Copies of a planning permit (electronic file)	Exempt	C	each	20.50	20.50	-	-
Copies of endorsed plans (hard copy file)	Exempt	C	each	82.00	82.00	-	-
Copies of endorsed plans (electronic file)	Exempt	C	each	20.50	20.50	-	-
Other							
"In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to the removal of vegetation	Exempt	S	per application	206.40	206.40	-	-
"In-principle" fee reduction for all planning permit and planning permit amendment applications	Exempt	S	per application	101.50	101.50	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
that relate to the pruning of vegetation							
"In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to sponsorship signage on Council land proposed by community clubs	Exempt	S	per application	202.90	202.90	-	-
Planning Advice							
Property Information Request	Exempt	C	per application	140.45	150.00	9.55	6.80
Pre-application advice for minor applications (by written correspondence)	Taxable	C	per application	140.45	300.00	159.55	113.60
Pre-application advice for major applications (by written correspondence)	Taxable	C	per application	280.85	700.00	419.15	149.24
(Optional) Pre-application meeting (in conjunction with written advice)	Taxable	C	per application	140.45	150.00	9.55	6.80
(Optional) Subsequent pre-application advice (by written correspondence)	Taxable	C	per application	140.45	150.00	9.55	6.80
Planning Permit Amendment - Planning and Environment Act 1987 Regulation 11 Section 72							
(Class 1) Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	Exempt	S	per application	3,464.40	3,464.40	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Class 2) Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit.	Exempt	S	per application	202.90	202.90	-	-
(Class 3) Amendment to a class 2 permit	Exempt	S	per application	202.90	202.90	-	-
(Class 4) Amendment to a class 3 permit	Exempt	S	per application	638.80	638.80	-	-
(Class 5) Amendment to a class 4 permit	Exempt	S	per application	1,307.60	1,307.60	-	-
(Class 6) Amendment to a class 5 or class 6 permit	Exempt	S	per application	1,412.80	1,412.80	-	-
(Class 7) Amendment to a class 7 permit	Exempt	S	per application	202.90	202.90	-	-
(Class 8) Amendment to a class 8 permit	Exempt	S	per application	435.90	435.90	-	-
(Class 9) Amendment to a class 9 permit	Exempt	S	per application	202.90	202.90	-	-
(Class 10) Amendment to a class 10 permit	Exempt	S	per application	202.90	202.90	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Class 11) Amendment to a class 11 permit	Exempt	S	per application	1,164.80	1,164.80	-	-
(Class 12) Amendment to a class 12 permit	Exempt	S	per application	1,570.60	1,570.60	-	-
(Class 13) Amendment to a class 13, 14, 15 or 16 permit	Exempt	S	per application	3,464.40	3,464.40	-	-
(Class 14) Amendment to a class 17 permit	Exempt	S	per application	1,337.70	1,337.70	-	-
(Class 15) Amendment to a class 18 permit	Exempt	S	per application	1,337.70	1,337.70	-	-
(Class 16) Amendment to a class 19 permit	Exempt	S	per application	1,337.70	1,337.70	-	-
(Class 17) Amendment to a class 20 permit	Exempt	S	per 100 lots created	1,337.70	1,337.70	-	-
(Class 18) Amendment to a class 21 permit	Exempt	S	per application	1,337.70	1,337.70	-	-
Planning Infringements							
Planning Infringement penalty - Individual	Exempt	C	per consent	909.00	909.00	-	-
Planning Infringement penalty - Company	Exempt	C	per consent	1,818.00	1,818.00	-	-
Planning Infringement penalty - Reminder notice	Exempt	C	per consent	26.20	26.20	-	-
Building Services (BPI)							
Administration							
Copy of plans/documents (residential)	Taxable	C	per property	120.00	126.00	6.00	5.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Copy of plans/documents (commercial)	Taxable	C	per property	250.00	262.50	12.50	5.00
Amendment fee	Taxable	C	per permit	350.00	350.00	-	-
Dispensation advertising fee	Taxable	C	per property	120.00	126.00	6.00	5.00
Building permit time extension	Taxable	C	per permit	360.00	370.00	1.00	2.78
Building Authority Fees							
Building enquiry/information fees	Exempt	S	per consent	N/A	N/A	N/A	N/A
Report & consent - Dispensation	Exempt	S	per consent	294.70	294.70	-	-
Report & consent - Section 29A	Exempt	S	per consent	86.40	86.40	-	-
Lodgement fees	Exempt	S	per permit	123.70	123.70	-	-
Swimming pool and spa barrier - registration fee	Exempt	S	per property	32.30	32.30	-	-
Swimming pool and spa barrier - compliance certificate	Exempt	S	per property	20.75	20.75	-	-
Domestic Minor Building Works (Up to \$ 16,000 value of work)							
Demolition - Class 1 (maximum 1 inspection)	Taxable	C	per permit	650.00	685.00	35.00	5.38
Demolition - Class 2 to 9 (maximum 1 inspection)	Taxable	C	per permit	1,500.00	1,575.00	75.00	5.00
Minor works (sheds, verandas, pergolas, carports, timber decks)	Taxable	C	per permit	650.00	685.00	35.00	5.38

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
on properties in Banyule (maximum 2 inspections)							
Minor works (sheds, verandas, pergolas, carports, timber decks) on properties in outside Banyule (maximum 2 inspections)	Taxable	C	per permit	1,500.00	1,575.00	75.00	5.00
Dwelling - Additions or Alterations							
Owner builder - Up to \$150,000	Taxable	C	per permit	1,750.00	1,840.00	90.00	5.14
Owner builder - \$151,000 to \$200,000	Taxable	C	per permit	2,210.00	2,325.00	115.00	5.20
Owner builder - \$201,000 to \$300,000	Taxable	C	per permit	2,550.00	2,700.00	15.00	5.88
Owner builder - \$301,000 to \$400,000	Taxable	C	per permit	3,315.00	3,500.00	185.00	5.58
Owner builder - \$401,000 to \$500,000	Taxable	C	per permit	3,800.00	3,990.00	19.00	5.00
Owner builder - \$501,000 to \$600,000	Taxable	C	per permit	4,395.00	4,615.00	22.00	5.01
Owner builder - \$601,000 to \$700,000	Taxable	C	per permit	4,950.00	5,200.00	25.00	5.05
Owner builder - \$701,000 to \$800,000	Taxable	C	per permit	5,500.00	5,775.00	275.00	5.00
Registered builder - Up to \$150,000	Taxable	C	per permit	1,450.00	1,525.00	75.00	5.17
Registered builder - \$151,000 to \$200,000	Taxable	C	per permit	1,840.00	1,935.00	95.00	5.16
Registered builder - \$201,000 to \$300,000	Taxable	C	per permit	2,120.00	2,230.00	11.00	5.19
Registered builder - \$301,000 to \$400,000	Taxable	C	per permit	2,760.00	2,900.00	14.00	5.07

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Registered builder - \$401,000 to \$500,000	Taxable	C	per permit	3,185.00	3,350.00	165.00	5.18
Registered builder - \$501,000 to \$600,000	Taxable	C	per permit	3,650.00	3,832.50	182.50	5.00
Registered builder - \$601,000 to \$700,000	Taxable	C	per permit	3,950.00	4,150.00	200.00	5.06
Registered builder - \$701,000 to \$800,000	Taxable	C	per permit	4,500.00	4,725.00	225.00	5.00
Dwelling - New							
Registered builder - Up to \$400,000	Taxable	C	per permit	2,300.00	2,415.00	115.00	5.00
Registered builder - \$401,000 to \$600,000	Taxable	C	per permit	2,580.00	2,709.00	129.00	5.00
Registered builder - \$601,000 to \$800,000	Taxable	C	per permit	3,800.00	3,990.00	190.00	5.00
Registered builder - \$801,000 to \$1,000,000	Taxable	C	per permit	4,530.00	4,760.00	230.00	5.08
Registered builder - Over \$1,000,000	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor	N/A	N/A
Owner builder - Up to \$400,000	Taxable	C	per permit	2,875.00	3,020.00	145.00	5.04
Owner builder - \$401,000 to \$600,000	Taxable	C	per permit	3,350.00	3,520.00	17.00	5.07
Owner builder - \$601,000 to \$800,000	Taxable	C	per permit	4,185.00	4,400.00	215.00	5.14
Owner builder - \$801,000 to \$1,000,000	Taxable	C	per permit	5,500.00	5,775.00	275.00	5.00
Owner builder - Over \$1,000,000	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Other Constructions							
Unit Development	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor	N/A	N/A
Commercial buildings	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor	N/A	N/A
Other							
Swimming Pools	Taxable	C	per permit	1,080.00	1,190.00	110.00	10.19
Works greater than \$100,000 value	Taxable	C	per permit	560.00	580.00	2.00	3.57
Building permit time extension	Taxable	C	per permit	360.00	370.00	1.00	2.78
Municipal Laws							
Animal Management							
Animal business registration application	Exempt	C	per premises	215.00	215.00	-	-
Registration full fee dogs + state levy below	Exempt	C	per year	118.50	118.50	-	-
Registration reduced fee category dogs + state levy below	Exempt	C	per year	39.50	39.50	-	-
Registration fee puppy under 6 months microchipped + state levy below	Exempt	C	per year	40.50	40.50	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Registration fee for dogs registered prior to 11 April 2013, microchipped or desexed + state levy below	Exempt	C	per year	39.50	39.50	-	-
Registration fee restricted, declared dangerous or menacing dogs + state levy below	Exempt	C	per year	125.00	125.00	-	-
State government levy dogs	Exempt	S	per year	4.10	4.10	-	-
Replacement registration tag	Exempt	C	as required	6.00	6.00	-	-
Transfer of registration from another Municipality	Exempt	C	as required	6.00	6.00	-	-
Registration full fee cats + state levy below	Exempt	C	per year	100.50	100.50	-	-
Registration reduced fee category cats + state levy below	Exempt	C	per year	33.50	33.50	-	-
Registration fee kitten under 6 months microchipped + state levy below	Exempt	C	per year	33.50	33.50	-	-
Registration fee for cats registered prior to 11 April 2013, microchipped or desexed + state levy below	Exempt	C	per year	33.50	33.50	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
State Government levy cats	Exempt	S	per year	4.10	4.10	-	-
Inspection of animal record	Exempt	C	per record	30.50	30.50	-	-
Keeping of animals (more than prescribed number)	Exempt	C	per year	51.00	51.00	-	-
Pet registration for a foster animal - Dog or Cat	Exempt	C	per year	5.00	5.00	-	-
State Government Levy Domestic Animal Businesses	Exempt	S	per year	2.00	2.00	-	-
Dog pound rehoming	Exempt	C	maximum (8 days) held	308.00	308.00	-	-
Filming Fees							
Filming application fee	Exempt	C	per application	165.00	165.00	-	-
Filming/Commercial Photography - full day (first day)	Exempt	C	per day	770.00	770.00	-	-
Filming/Commercial Photography - full day (subsequent days)	Exempt	C	per day	385.00	385.00	-	-
Filming/Commercial Photography - half day (first day)	Exempt	C	per half day	385.00	385.00	-	-
Filming/Commercial Photography - half day (subsequent days)	Exempt	C	per half day	192.50	192.50	-	-
Students film	Exempt	C	per day	-	-	-	-
Essential Vehicles and Crew Parking Permits - first day (Cost per 8 bays)	Exempt	C	per day per 8 bays	160.00	160.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Essential Vehicles and Crew Parking Permits - subsequent days (Cost per 8 bays)	Exempt	C	per day per 8 bays	80.00	80.00 - 82.50	-	-
Filming permit inspection fee - during business hours	Exempt	C	per inspection	145.00	145.00	-	-
Filming permit inspection fee - outside of business hours	Exempt	C	per inspection	380.00	380.00	-	-
Unit Base Fee - per day (if applicable)	Exempt	C	per day	550.00	550.00	-	-
Local Law Permits							
Chairs and tables	Exempt	C	per annum	225.50	225.50	-	-
Signs and A-Frames	Exempt	C	per annum	205.00	205.00	-	-
Goods on footpaths	Exempt	C	per annum	277.00	277.00	-	-
Real estate advertising portable signs	Exempt	C	per annum	600.00	600.00	-	-
Busking per day	Exempt	C	per day	30.00	30.00	-	-
Itinerant traders per day	Exempt	C	per day	1,525.00	1,525.00	-	-
Approved charity bin site	Exempt	C	per annum	200.00	200.00	-	-
Burning off per event	Exempt	C	per event	157.50	157.50	-	-
Skips beyond size/time per site	Exempt	C	per day	23.00	23.00	-	-
Shipping containers / pods	Exempt	C	per day	29.00	29.00	-	-
Camping/caravan permits per month (over 3 months)	Exempt	C	per month	182.50	182.50	-	-
Occupation permit application fee	Exempt	C	each	84.00	84.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Occupation permit inspection fee - during business hours	Exempt	C	per inspection	145.00	145.00	-	-
Occupation permit Inspection fee - outside of business hours	Exempt	C	per inspection	580.00	580.00	-	-
Occupation rates	Exempt	C	Sq Meters per week	7.50	7.50 - 7.70	-	-
Infringement debt collection fees	Exempt	C	per infringement	26.15	26.15	-	-
Occupation permit fee	Exempt	C	each	161.00	161.00	-	-
Release Fees							
Derelict vehicles & impoundment costs	Exempt	C	each	560.70	560.70	-	-
Shopping trolleys	Exempt	C	per item	50.00	50.00	-	-
A - Frames & impoundment costs	Exempt	C	per item	200.00	200.00	-	-
Miscellaneous small items & impoundment costs	Exempt	C	per item	180.00	180.00	-	-
Miscellaneous large items & impoundment costs	Exempt	C	per item	245.00	245.00	-	-
Construction Management							
Occupation permit application fee on Council land	Exempt	C	each	84.00	84.00	-	-
Occupation permit inspection fee - during business hours	Exempt	C	per inspection	145.00	145.00	-	-
Occupation permit Inspection fee - outside of business hours	Exempt	C	per inspection	58.00	58.00	-	-
Occupation rates	Exempt	C	Sq Meters per week	7.50	7.50	-	-
Park access fee	Exempt	C	Per Access	160.00	160.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Reserved parking fees	Exempt	C	Per bay	15.00	15.00	-	-
Occupation permit fee	Exempt	C	each	161.00	161.00	-	-
Construction Management Plan Submission \$250 per lodgement	Exempt	C	per application	0.00	250.00	250.00	N/A
Where a fee is greater than \$60, the first \$50 of each fee is considered the application fee. Permits may require certain conditions and the normal public liability insurance cover required is \$10 million.							
Corporate Services							
Governance & Communications							
(Provision of prescribed accounts and records as listed in Part 10 Local Government Regulations 1990)							
Freedom of Information Act							
Administration							
Application fee (set by government)	Exempt	S	per application	30.10	30.10	-	-
Documents access charge	Exempt	S	per hour	22.50	22.50	-	-
Documents access charge	Exempt	S	per 1/4 hour	5.60	5.60	-	-
Document search charge	Exempt	S	per hour	22.50	22.50	-	-
Document search charge	Exempt	S	per 1/4 hour	5.60	5.60	-	-
Non colour photocopying (A4 or part thereof)	Exempt	S	per page	0.20	0.20	-	-
Finance & Procurement							
Administration							
Certificates							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Urgent land information certificate processing fee	Taxable	C	per certificate	75.00	80.00	5.00	6.66
Land information certificate (set by state government)	Exempt	S	per certificate	29.00	29.00	-	-
Debt Collection							
Accounts Receivable - Legal collection fee (including Complaint)	Exempt	S	per account			N/A	N/A
Accounts Receivable - Company Search	Taxable	C	per account	27.50	30.00	2.50	9.09
Accounts Receivable - Letter of Demand	Taxable	C	per account	15.00	20.00	5.00	33.33
Accounts Receivable – Field Call	Taxable	C	per account	110.00	115.00	5.00	4.55
Rates - Legal collection fee (including Complaint)	Exempt	S	per assessment			N/A	N/A
Rates - Field Call	Taxable	C	per assessment	110.00	115.00	5.00	4.55
Rates – Letter of Demand	Taxable	C	per assessment	15.00	20.00	5.00	33.33
Rates – Title Search	Taxable	C	per assessment	27.50	30.00	2.50	9.09
Rates – Company Search	Taxable	C	per assessment	27.50	30.00	2.50	9.09
Special Rates - Legal collection fee (including Complaint)	Exempt	S	per assessment			N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Proposed Budget 2023/24 Freq	Budget 2022/23 Fees & Charges	Proposed Budget 2023/24 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Special Rates - Field Call	Taxable	C	per assessment	110.00	115.00	5.00	4.55
Special Rates – Letter of Demand	Taxable	C	per assessment	15.00	20.00	5.00	33.33
Special Rates – Title Search	Taxable	C	per assessment	27.50	30.00	2.50	9.09
Special Rates – Company Search	Taxable	C	per assessment	27.50	30.00	2.50	9.09
Special Rates – Mortgagee Letter	Taxable	C	per assessment	15.00	20.00	5.00	33.33
General Fees							
Rate Notice Reproduction fee	Taxable	C	per issue	15.40	20.00	4.60	29.87
Accounts Receivable - Dishonoured payment administration fee	Exempt	C	per dishonour	15.40	16.00	0.60	3.90
Rates - Dishonoured payment administration fee	Exempt	C	per dishonour	15.40	16.00	0.60	3.90
Special Rates - Dishonoured payment administration fee	Exempt	C	per dishonour	15.40	16.00	0.60	3.90
Accounts Receivable - Dishonoured payment administration Fee - Aged Care	Exempt	C	per dishonour	5.15	5.00	(0.15)	(2.91)

Final Report

Banyule

Economic Development Strategy 2023-2028



Acknowledgement of Country

Banyule City Council is proud to acknowledge the Wurundjeri Woi-wurrung people as traditional custodians of the land and we pay respect to all Aboriginal and Torres Strait Elders, past, present and emerging, who have resided in the area and have been an integral part of the region's history.

Our community is made up of diverse cultures, beliefs, abilities, bodies, sexualities, ages and genders. We are committed to access, equity, participation and rights for everyone: principles which empower, foster harmony and increase the wellbeing of an inclusive community

The Banyule City Council Economic Development Strategy was prepared by Urban Enterprise in collaboration with Banyule City Council.

Authors of this report are:

- Mike Ruzzene, Director
- Tayler Neale, Senior Consultant

urban
enterprise





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Executive Summary

Overview

The Banyule Economic Development Strategy provides Council with a five-year plan to support economic activity and sustained growth for the municipality. The document provides long-term economic development strategies and objectives, aligning with the Banyule 2041 Community Vision, as well as short-term deliverables for Council to implement.

The information in this Strategy is informed by independent research and analysis, as well as consultation with industry representatives, community groups, businesses, Council and Government stakeholders.

Banyule

Banyule is situated in Melbourne's north-eastern suburbs, between seven and 21 kilometres from the Melbourne CBD, and forms part of the northern metropolitan region. The municipality has a range of strategic locational attributes, including close proximity to Melbourne's CBD, Melbourne airport, rail access and proximity to open space and major trails in the Yarra Valley Parklands.

Banyule is renowned for its established activity centres and shopping precincts, which are dispersed across the municipality. These areas service both residents and visitors, supporting local consumer spend and providing local employment opportunities, primarily through retail, hospitality, professional services businesses and commercial office spaces. As such, they provide an important social, economic and infrastructure role for the municipality.

The municipality also includes major employment precincts that support a range of businesses and support services for residents

Macroeconomic Influences



COVID-19 and Business Recovery



Remote and Flexible Working Arrangements



Workforce Shortages



Demand for Co-Working Spaces



Growing Demand for Health Care



Transition of Retail



Manufacturing



Environmental Sustainability and Circular Economy



Rise in Renewable Energy

Key Demographic and Economic Trends

Population and Dwelling Growth



129,387

Current Population

+35,869 Population Change
2021 - 2041



53,989

Current Dwellings

+12,814 Dwellings Change
2021 - 2041

Key economic indicators

Total Output



\$9.7 B

- 1. Health Care and Social Assistance 27%
- 2. Construction 15%
- 3. Manufacturing 7%

Regional Export Value



\$2.4 B

- 1. Health Care and Social Assistance 64%
- 2. Manufacturing 10%
- 3. Transport, Postal and Warehousing 5%

Local Jobs



48,413

- 1. Health Care and Social Assistance 37%
- 2. Education and Training 10%
- 3. Retail 9%



2.6%

Unemployment Rate
December 2022
Heidelberg West 6.3%
Greater Melbourne 3.9%



11,016

Registered Businesses
66% Non-Employing



780,000

Total Visitors



\$277 M

Visitor Expenditure

Daytrip Visitor



75%

of Total Visitors

\$102

Avg. Spend per Trip

Overnight Visitor



25%

of Total Visitors

\$859

Avg. Spend per Trip

Strategic Considerations

COVID-19 Recovery & Business Support



The Banyule economy is in a fragile position as it emerges from the significant economic, social and health impacts associated with the COVID-19 pandemic. Although the effects of the pandemic have been substantial for the local economy, this also presents a number of opportunities, particularly in relation to economic recovery.

La Trobe National Employment & Innovation Cluster



The La Trobe NEIC will play an important role in Banyule's economic future, making it a critical focus for Council's economic development unit going forward.

Activity Centres



The Economic Development Strategy will need to consider the employment and business role of Banyule's activity centres and consider how they may develop to capture greater business activity in the future. Consideration should also be given to a precinct-based approach to the management of the activity centre network to align with Council's investigation of a place-based framework for its service delivery.

Labour Force, Skills & Training



Many businesses and organisations in Banyule face issues both accessing and retaining a skilled local workforce, particularly in key industries such as health, education, hospitality and retail. Providing a highly skilled local labour force could be achieved through a combination of workforce attraction from outside the municipality, upskilling the local labour force through education and training and attracting resident workers who are currently employed outside the municipality.

Inclusive Employment



Local Governments have a strong role in supporting an inclusive, socially sustainable economy. Banyule currently operates a successful suite of inclusive employment initiatives and services, which should be strengthened and promoted through the Economic Development Strategy.

Visitor Economy



Banyule's existing visitor economy is relatively small and immature, however, there is strong growth potential due to its unique characteristics. The delivery of quality visitor infrastructure, services and amenity will improve the visitor experience, enhance the perception of Banyule for visitors and increase spend opportunities. Opportunities also exist to expand the municipality's open space and trails network to better connect visitors to Banyule.

Environmental Sustainability



Consultation highlighted a widespread desire to grow the economy in a sustainable manner that minimises environmental impacts. There is an opportunity for 'green' business practices through promotion of renewable energy and circular economy practices that minimises waste and increase efficiencies of inputs. Banyule is well placed to harness the benefits of the circular economy philosophy across all sectors, with Council playing a lead role in promoting, attracting and supporting a sustainable business base.

Economic Development Framework

The following economic development framework includes the key themes and strategic directions for the Banyule economy. This is used to identify the project opportunities and future actions for Council to achieve desired economic outcomes.

Themes and Directions



Theme

1

2

3

A Dynamic & Supported Business Community

Support and grow the business community to generate industry growth and successful economic outcomes

Workforce Growth, Attraction & Diversity

Providing a diverse and ready local labour force that have an opportunity to work locally.

A Prosperous National Employment Cluster

Promote the development of the La Trobe NEIC and ensure the Banyule economy is a key beneficiary of the cluster's future economic success.

Strategic Directions

1.1

Promote business recovery and resilience

1.2

Support business investment and attraction

1.3

Improve business networking, engagement and collaboration

1.4

Reduce legislative and regulatory burdens on business

2.1

Attract and develop a 'job ready' local labour force to meet industry needs

2.2

Ensure workforce supply and diversity

2.3

Support procurement activity that generates social, economic and environmental outcomes

2.4

Activate and support social enterprise in Banyule

3.1

Support completion of planning for the cluster

3.2

Understand the future role of HWBP and ensure its sustainability

3.3

Facilitate growth of the health and food industries

Priority for Action

- Business Support & Assistance
- Business Attraction
- Business Networking
- Business Communication

- Workforce Investigation
- Workforce Gap Analysis
- Housing Strategy
- Workplace Diversity & Inclusion

- Planning & Advocacy
- HWBP Masterplan
- HWBP Renewable Energy Feasibility Study



4

Thriving & Vibrant Activity Centres

Activate and improve activity centres throughout Banyule to support a range of uses, increase visitation and usage and deliver benefits to residents, workers, businesses and visitors.

4.1

A coordinated and strategic approach to the activity centre network

4.2

Support a diversity of uses including retail, hospitality and commercial

4.3

Support and enable Traders' Associations to activate and enhance activity centres using an outcomes-based approach

- Neighbourhood Activity Centre Strategy
- Placemaking Program
- Activity Centre Governance Model Review & Implementation



5

A Desirable Destination For Visitors

Facilitate the growth of the visitor economy by leveraging Banyule's unique natural and economic assets and enhancing the visitor experience.

5.1

Enhance visitor amenity, infrastructure and services

5.2

Improve opportunities to expand and enhance the night-time economy

5.3

Promote and protect Banyule's existing tourism assets and activities

- Visitor Economy Strategy
- Night-time Economy Activation Program



6

An Environmentally Sustainable Local Economy

Create an innovative and environmentally sustainable economy that generates growth opportunities and influences future strategic investments.

6.1

Support the development of a sustainable and circular 'green' economy

6.2

Build business resilience to current and future climate impacts

- Business Support

Introduction

Overview and Purpose

The Banyule Economic Development Strategy provides Council with a five-year plan to support economic activity and sustained growth for the municipality. The document provides long-term economic development strategies and objectives, aligning with the Banyule 2041 Community Vision, as well as short-term deliverables for Council to implement.

The information in this Strategy is informed by independent research and analysis, as well as consultation with industry representatives, community groups, businesses, Council and Government stakeholders

The Process

The approach to the Economic Development Strategy is summarised below.

T1. Strategy Approach

Strategic Context	Review and assess local, regional and state objectives and priorities relevant to economic development.
Economic Research and Analysis	Profile Banyule's economy and assess industry and employment specialisations and areas of advantage. Assess trends that are influencing Banyule's economy including macroeconomic conditions, growth and land use change, technological and environmental changes and innovations.
Consultation	Engage with local business, industry and community representatives, as well as local and state Government stakeholders to discuss issues, economic development priorities and opportunities.
Issues and Opportunities	Identify and discuss issues and opportunities for Banyule's economy, and prioritise those to be addressed, facilitated and investigated in the Strategy.
Background Report	Prepare a Background Report that summarises research, analysis and consultation.
Strategic Framework + Economic Development Strategy	Prepare a 5-year Strategy that includes an economic vision, objectives, action and implementation plan.

Council's Economic Development Achievements

Banyule's Economic Development unit has achieved a range of outcomes since the last Economic Development Strategy was prepared, including:

- Continued to support our 11 main retail precincts through our award winning Special Rate and Charge Program. (Mainstreet Award, 2016)
- Supported local businesses in response to the pandemic through educational webinars, business development programs, networking events and regular communication.
- Developed an award winning Rediscover Local campaign aimed to boost the local economy by encouraging residents and businesses to shop locally. (Mainstreet Award, 2021)
- Launched a Rediscover Local website and social media channels to promote the Banyule businesses events and attractions.
- Supported business growth and connections via training, workshops and events, including our popular Women in Business Luncheon.
- Developed and implemented the COVID-19 Business Grants Program where a grant funding pool of \$960,000 supported over 250 Banyule business, creating 39.7 new FTE and keeping over 250 employees in jobs.
- Ignited 87 start ups through the COVID-19 business Grant Program.
- Encouraged outdoor dining during COVID via implementation of parklets, outdoor activations and expanded footpath trading permits.
- Introduced the Business Concierge Service to streamline the permit approvals for small businesses
- Formalised the Heidelberg West Business Park Association Committee, which now has over 140 members representing the business park.
- Developed the new-look Banyule Business website
- Enhanced our communication reach through the growth of social media followers and monthly newsletter subscribers.
- Delivered the Banyule Best Biz Awards that celebrates business excellence as voted by the community
- Partnered with NORHTLink to recognize and reward outstanding business in Banyule through the Northern Business Achievement Awards.
- Partnered with NORTHLink to support food based and manufacturing businesses in Banyule and supported the development of the North and West Melbourne Data Analytics Hub.
- Delivered an LED replacement program to businesses across several activity centres.
- Designed and constructed streetscape improvements to retail centres including Rosanna, East Ivanhoe and Montmorency.
- Partnered with the Brotherhood of St Laurence to support refugee and migrant women establish small businesses in Banyule
- Participated in the Jobs Victoria Jobs Advocates program
- Established Council's Inclusive Employment Program
- Drove the La Trobe National Employment and Innovation Cluster advocacy with key stakeholders in the precinct.
- Advocated to NELP and LXRP to drive best outcomes for the business community.

Strategic Context

Regional Context

Banyule has a range of strategic locational attributes, including close proximity to Melbourne’s CBD, Melbourne airport, rail access and proximity to open space and major trails in the Yarra Valley Parklands.

Key features of Banyule’s transport connections include:

- Hurstbridge Rail Line which provides Zone 1 access to the Melbourne CBD
- Heidelberg and Upper Heidelberg Road (key north-south arterials) and Bell Street (a key east-west arterial)
- The Metropolitan Ring Road defines the northern border of Banyule and provides accessibility to western Melbourne, and with the planned North East Link, will have a future connection to the Eastern Freeway
- Heidelberg and Bundoora have been included in the proposed 90km Suburban Rail Loop

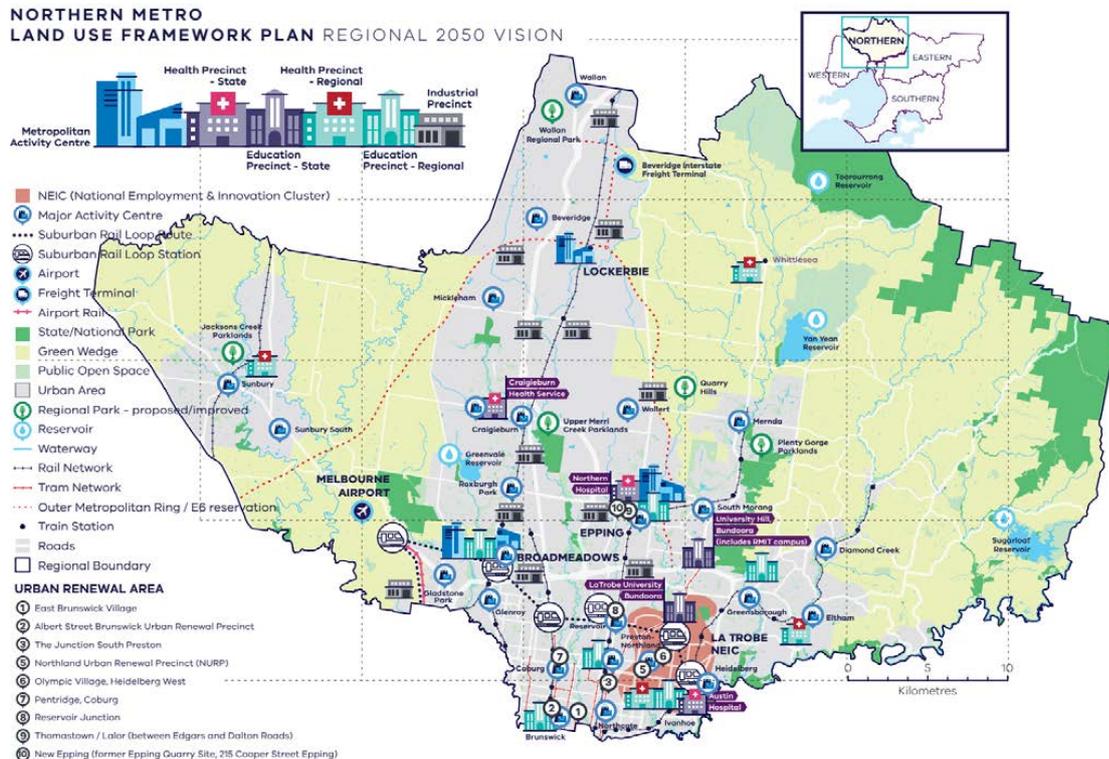
Banyule has three river corridors which provide high amenity environments for residents, these include the Yarra River, Plenty River and Darebin Creek. These corridors impact on transport connectivity but also add to residential amenity by reducing through traffic in residential neighbourhoods.

Banyule forms part of the State Government’s Northern Metropolitan Region, along with Hume, Whittlesea, Moreland, Darebin, Nillumbik and part of Mitchell.

By 2050 the Northern Metro Region will experience significant planned change including:

- Confirmation of the region as Victoria’s interstate and international gateway
- The La Trobe NEIC as the region’s economic focal point supported by a network of vibrant and attractive activity centres
- Strong employment growth in food and beverage, health and manufacturing and
- Improved housing, transport and recreation outcomes

F1. Regional 2050 Vision, Northern Metro



City Shaping Investment and Infrastructure

There is a significant level of public and private sector infrastructure projects that are planned, underway, or have recently been completed in Banyule.

Key infrastructure projects generate positive flow-on impacts for the local economy, providing economic stimulus throughout planning, design and construction phases, as well as deliver economic, employment and community benefits once complete and operational.

The following summarises the large infrastructure projects impacting Banyule.



North East Link – the North East Link is a proposed 26-kilometre highway that will connect the Metropolitan Ring Road at Greensborough with the Eastern Freeway at Bulleen. The \$17 billion project also includes significant upgrades to the existing road network, as well as the construction of a new dedicated busway and a series of walking and cycling paths.



Hurstbridge Line Duplication – this project includes building new train stations at Greensborough and Montmorency, and duplicating the rail track between Greensborough and Montmorency and between Diamond Creek and Wattle Glen, to allow more trains to run more often.



La Trobe University City of the Future – La Trobe is planning a \$5 billion campus transformation, focussing on the evolution of an existing campus into a “multi-precinct” offering by creating residential, commercial, retail and amenity across the site. The project is expected to deliver significant economic opportunities within Banyule across a number of industries including construction and education.



Bellfield Renewal Precinct - Bellfield comprises three decommissioned school sites that will include a new community hub, market and social housing, large green corridors throughout the site, integration with both the new community facility and Ford Park, water sensitive urban design interventions, a pedestrian-friendly environment, and a residential and retail offering.

Policy Context

A range of relevant strategic documents and policies were reviewed to identify the potential implications for the Banyule economy. This included state, regional and local documents listed below.

Relevant Documents

State-Wide Documents

- DJPR Strategic Plan, 2019-2023
- Yuma Yirramboi Strategy (Invest in Tomorrow) 2022
- DJPR Visitor Economy Recovery and Reform Plan, 2021
- Invest Victoria International Investment Strategy
- Recycling Victoria: A New Economy, 2020

Regional Documents

- Northern Metropolitan Partnership Priorities 2017
- Melbourne Industrial and Commercial Land Use Plan
- Latrobe NEIC Draft Framework Plan
- Plan Melbourne 2017-2050
- Northern Horizons 2020

Local Documents

- Banyule Economic Development Plan 2015-2020
- Banyule Community Vision 2041
- Arts and Culture Strategic Plan
- Banyule Inclusive Local Jobs Strategy & Action Plan 2020-2025
- Banyule Social Enterprise Strategy & Action Plan 2020-2025
- Heidelberg Structure Plan
- Ivanhoe Structure Plan

The key policy document informing the Economic Development Strategy is the Banyule Community Vision 2041. The vision statement for the document seeks to identify Banyule as follows:

“We in Banyule are a thriving, sustainable inclusive and connected community. We are engaged, we belong and we value and protect our environment.”

Whilst all themes are important for Banyule’s future, the “thriving local economy” theme sets the directions for economic development, which is driven by the following objective:

“A thriving, resilient, socially responsible, local and integrated economy that encourages, supports and advocates for a diverse range of businesses and entrepreneurship, providing local investment and employment opportunities.”

The policy review highlighted the importance of business development and support at a local level, particularly in relation to training, networking, facilitating business growth, attraction and investment.

Addressing inequalities of access to employment, as well as ensuring access to key services, infrastructure and diverse housing to meet resident needs were also identified as critical inputs to economic development.

A number of policy documents highlighted the link between workforce development and positive economic and social outcomes. In particular, ensuring local job seekers are supported and provided with the relevant skills and qualifications, and local employment outcomes are supported were considered crucial to supporting the local workforce.

Ensuring environmental sustainability is at the core of all future economic development practices was also a common theme within the policy review.



Macroeconomic Influences



COVID-19 and Business Recovery

COVID-19 has already had a significant impact on the global and national economy, as restrictions on business and travel impacted local communities and businesses. As Victoria continues to adapt its COVID-19 response and recovery efforts, it is likely that the pandemic will have an ongoing impact on the state and local economy.



Demand for Co-Working Spaces

Co-working spaces provide critical support infrastructure often required for small businesses. Demand for co-working spaces is growing, driven by a combination of tech and creative start-ups, the re-location of businesses away from the CBD, the growth in home-based businesses and rise in remote working arrangements.



Remote and Flexible Working Arrangements

COVID-19 has accelerated the rise of remote working, particularly for employees that work in traditional 'office-based' industries (including professional and financial services), that now have greater flexibility to work outside the office environment.

This has had a significant impact on Banyule, as professional scientific and technical services is a significant employer within the municipality.



Growing Demand for Health Care

As the population ages, there is growing demand for health care across Victoria and Australia. Given this demand, Health Care and Social Assistance is projected to make the largest contribution to employment growth in Victoria over the next five years, which will have implications for workforce demand in Banyule, particularly given the existing strength of the municipality's health industry.



Workforce Shortages

Workforce shortages and limited access to a skilled 'job ready' labour is often a key barrier to business growth and can adversely impact the operations of key industries. This is monitored across Australia by the National Skills Commission, which has identified an increase in recruitment difficulty for employers in 2021, particularly for higher skilled occupations. This is the result of skills shortages across a variety of industries and trades, particularly in the hospitality, construction (inc. tradespeople), agriculture, childcare and aged care sectors.



Transition of Retail

The unprecedented events since 2020 have resulted in a rapid and likely permanent shift in retail buyer behaviour; resulting in a major increase in online retail purchases. In addition, a shift towards regionalisation and 'shop local' campaigns has seen consumers access goods closer to their home and spend on products that are sourced or produced locally.

Retail centres and strips are increasingly adopting a 'place-based' approach to expand the role of strips to include civic and recreational destinations for communities. Traders, community groups and local residents are working with local councils to improve 'place-making' initiatives to promote a mix of retail and amenities. This aims to better leverage existing community assets such as public open space, recreation and civic spaces, which aims to increase foot traffic and community dwellers, with a view to benefitting retailers and retail strips.



Manufacturing

Manufacturing is critical to Australia's economy and is a vital part of responding during a crisis such as the COVID-19 pandemic. Manufacturing has been a key part of Australia's COVID-19 response, particularly in responding to the global supply-chain impacts, and the need to produce certain goods locally.



Environmental Sustainability and Circular Economy

Both the Victorian and Federal Governments have committed to reducing emissions by legislating a long-term target for emission reductions. Businesses are also transitioning to more environmentally sustainable practices (i.e. circular economy), particularly as consumer demand is increasingly influenced by the environmental impact of goods and services. In response, the promotion and adoption of environmentally sustainable practices is playing an increasing role within economic development and influencing how Local Governments operate.



Rise in Renewable Energy

The energy sector is experiencing change both nationally and globally as new technologies emerge, combined with government commitments to sustainable practices. As a result, there is increased demand for investment in new, clean energy technologies and products to increase energy efficiency and reduce emissions. Given the high energy usage for some of Banyule's key industries, including health and manufacturing, there is scope for local industry to explore opportunities to leverage the transition to renewable energy.

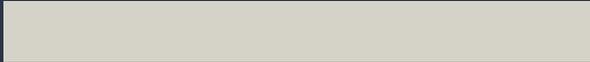


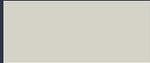


Banyule's Economy

Economic Snapshot

Key Indicators 2021

Total Output  **\$9.7B**

Regional Export Value  **\$2.4B**

 **48,413**
Local Jobs

Top Industries 2021

By Output



1. Health Care and Social Assistance (27%)
2. Construction (15%)
3. Manufacturing (7%)

By Exports



1. Health Care and Social Assistance (64%)
2. Manufacturing (10%)
3. Transport, Postal and Warehousing (5%)

By Employment



1. Health Care and Social Assistance (37%)
2. Education and Training (10%)
3. Retail (9%)

Employment Profile

 **3.7%**

Unemployment Rate
Greater Melbourne 5.4%

 **+2,061**

Local Jobs Growth (0.9% p.a.)
Victoria 1.9% p.a.

25% Job Containment Rate (2016)

71% Total Commuting Out
*Melbourne 21%
Darebin 8%*

Business Profile

11,016 Registered Businesses

+184 1-Year Growth

Business Count by Industry

1. Construction (20%)
2. Professional, Scientific and Technical Services (17%)
3. Rental, Hiring and Real Estate Services (11%)
4. Health Care and Social Assistance (10%)

66% Non-Employing Businesses

32% Small to Medium Businesses (1-19 Employees)

Visitor Economy 2019



780,000
Total Visitation

*Domestic Daytrip 75%
Domestic Overnight 25%*

\$277m

Total Expenditure
*Domestic Daytrip \$102
Domestic Overnight \$859*



Average Length of Stay 3 nights per overnight visitor

Economic Contribution

\$161m Output
1.4%

864 Jobs
2%

15



Industry Specialisations

The economy (i.e. employment, output and exports) is driven by the industry specialisations shown below, which demonstrate Banyule’s areas of strength and competitive advantages.

Combined, these industry specialisations make up a significant share of total jobs and output. As such, they are fundamental to the function and productivity of the local economy. Focusing on and developing these specialisations also provide flow-on benefits for other supporting and complementary industries and will help achieve business and employment outcomes.

T2. Industry Specialisations

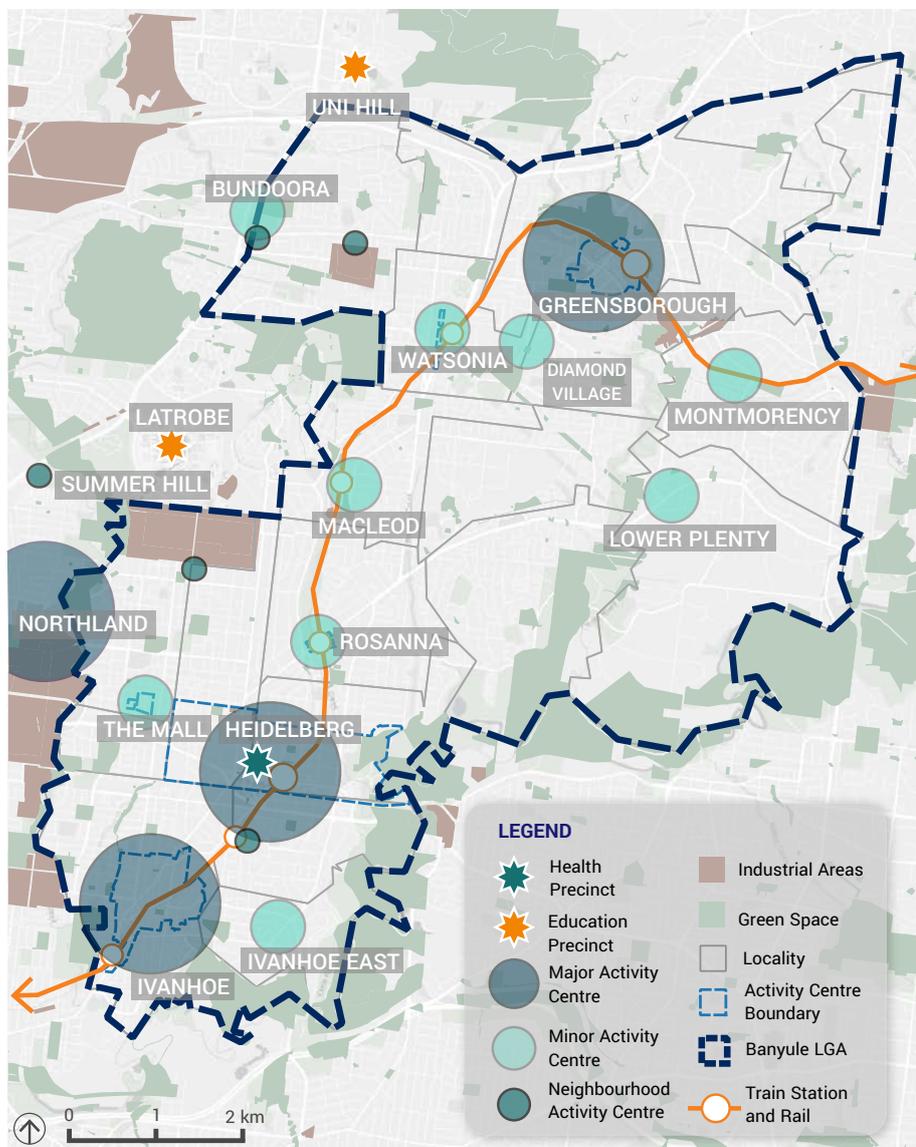
Specialisation	Key Sectors	Economic Contribution
Health	Health Care & Social Assistance <ul style="list-style-type: none"> Health care and social assistance is the largest industry in Banyule across all key economic indicators and represents a key sector of specialisation for the municipality. The medical precinct in Heidelberg is a significant driver of the local economy and is the main focus for employment in the local health industry 	36% Jobs 25% Output 63% Exports
Knowledge Intensive Industries	Professional, Scientific & Technical Services; Education & Training; Public Administration & Safety <ul style="list-style-type: none"> The professional services industry is primarily supported by small enterprises, often operating as home-based businesses, and represents a potential growth industry for Banyule, particularly given some of the recent macroeconomic trends as well as Banyule’s strategic location in proximity to the Melbourne CBD. Education and training is the second largest industry in Banyule in terms of employment and is primarily supported by the preschool and school education sub-sector 	21% Jobs 17% Output 10% Exports
Industrial	Manufacturing; Transport; Postal & Warehousing; Wholesale Trade; Construction <ul style="list-style-type: none"> Banyule’s manufacturing industry is supported by three key industrial precincts including Bundoora, Greensborough and Heidelberg West. These precincts are experiencing a transition phase, in-line with a broader national trend, away from large-scale traditional manufacturing to more technical and advanced manufacturing. 	18% Jobs 31% Output 18% Exports
Population Serving Industries	Retail Trade; Accommodation & Food Services <ul style="list-style-type: none"> Despite suffering a moderate decline over the past five years, the retail industry is still considered a significant contributor to the local Banyule economy. The various activity centres throughout the municipality support a large number of businesses and jobs within Banyule, and will continue to do so in the face of a range of external pressures 	14% Jobs 7% Output 3.3% Exports

Spatial Economy

Banyule is renowned for its established activity centres and shopping precincts, which are dispersed across the municipality. These areas service both residents and visitors, supporting local consumer spend and providing local employment opportunities, primarily through retail, hospitality, professional services businesses and commercial office spaces. As such, they provide an important social, economic and infrastructure role for the municipality.

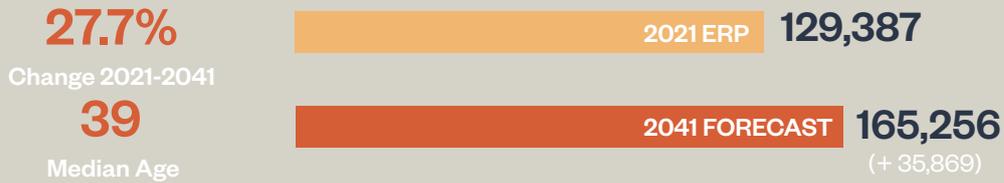
The municipality also includes key commercial corridors, health and education precincts that delivers key services to residents and supports economic activity and local employment. A visual representation of the major activity centres, employment precincts and other key assets for Banyule is illustrated below.

F2. Banyule Activity Centres & Employment Precincts



Population & Demographics

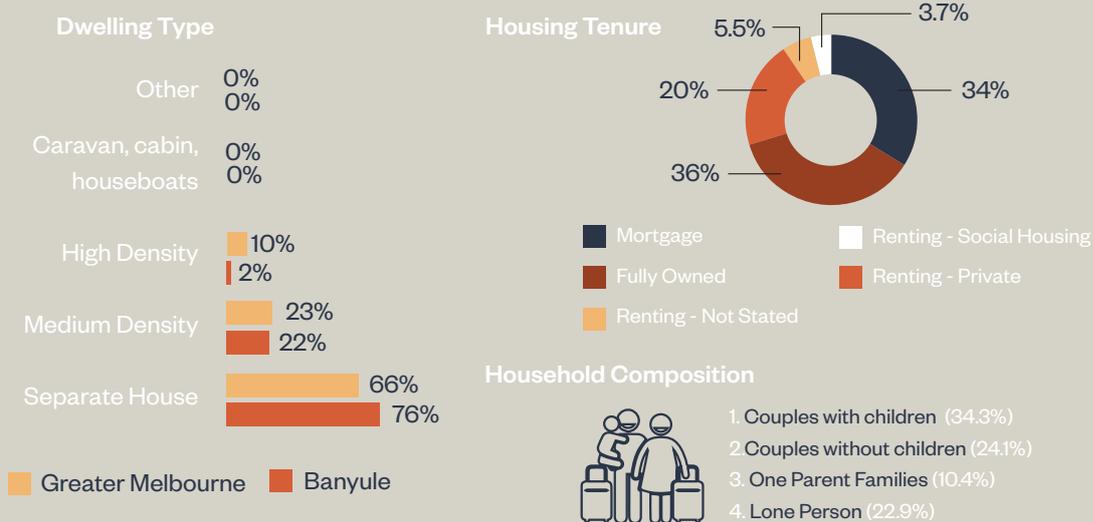
Population



Social Economic Profile



Housing and Dwelling Profile



Property Market Indicators





Population & Demographic Trends

The population and demographic profile within Banyule has implications for the municipality's future. This provides the following opportunities and challenges for the local economy:



Age

The largest age cohorts in Banyule currently are parents and homebuilders (35-49 years), followed by the young workforce (25-34 years). These age cohorts play an important role in contributing to the local labour force. Banyule's population is also expected to shift towards an older age profile, which is likely to increase demand on services including the need for better health and aged care facilities.



Socioeconomic profile

The socio-economic profile of Banyule shows that residents have a high degree of wealth in certain areas, typified by income, employment, occupation, and home ownership. This is contrasted by pockets of disadvantage in other areas. This contrasting profile will impact Council's focus to help sustain affluence as well as provide opportunities to reduce inequality through quality services, infrastructure, and amenity.



Housing

The future rate of dwelling growth aligns with the expected population growth, which is critical to support existing and new residents. Dwelling growth will be driven by medium to high density development, primarily in Ivanhoe, Heidelberg, and Greensborough.

Facilitating housing diversity and density in proximity to Banyule's activity centres will be important to economic and liveability outcomes for residents, as well as create flow-on benefits for local builders, tradespeople and construction workers. Given the recent substantial price growth in Banyule, ensuring an appropriate level of affordable housing is available should also be a priority for Council. Affordable housing will support resident attraction from diverse backgrounds that will support economic and social outcomes in Banyule.



Strategic Considerations

Strategic Considerations

COVID-19 Recovery & Business Support



The Banyule economy is in a fragile position as it emerges from the significant economic, social and health impacts associated with the COVID-19 pandemic. Although the effects of the pandemic have been substantial for the local economy, this also presents a number of opportunities, particularly in relation to economic recovery.

La Trobe National Employment & Innovation Cluster



The La Trobe NEIC will play an important role in Banyule's economic future, making it a critical focus for Council's economic development unit going forward.

Activity Centres



The Economic Development Strategy will need to consider the employment and business role of Banyule's activity centres and consider how they may develop to capture greater business activity in the future. Consideration should also be given to a precinct-based approach to the management of the activity centre network to align with Council's investigation of a place-based framework for its service delivery.

Labour Force, Skills & Training



Many businesses and organisations in Banyule face issues both accessing and retaining a skilled local workforce, particularly in key industries such as health, education, hospitality and retail. Providing a highly skilled local labour force could be achieved through a combination of workforce attraction from outside the municipality, upskilling the local labour force through education and training and attracting resident workers who are currently employed outside the municipality.

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Local Governments have a strong role in supporting an inclusive, socially sustainable economy. Banyule currently operates a successful suite of inclusive employment initiatives and services, which should be strengthened and promoted through the Economic Development Strategy.

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Environmental Sustainability



Consultation highlighted a widespread desire to grow the economy in a sustainable manner that minimises environmental impacts. There is an opportunity for 'green' business practices through promotion of renewable energy and circular economy practices that minimises waste and increase efficiencies of inputs. Banyule is well placed to harness the benefits of the circular economy philosophy across all sectors, with Council playing a lead role in promoting, attracting and supporting a sustainable business base.

21

Economic Development Framework

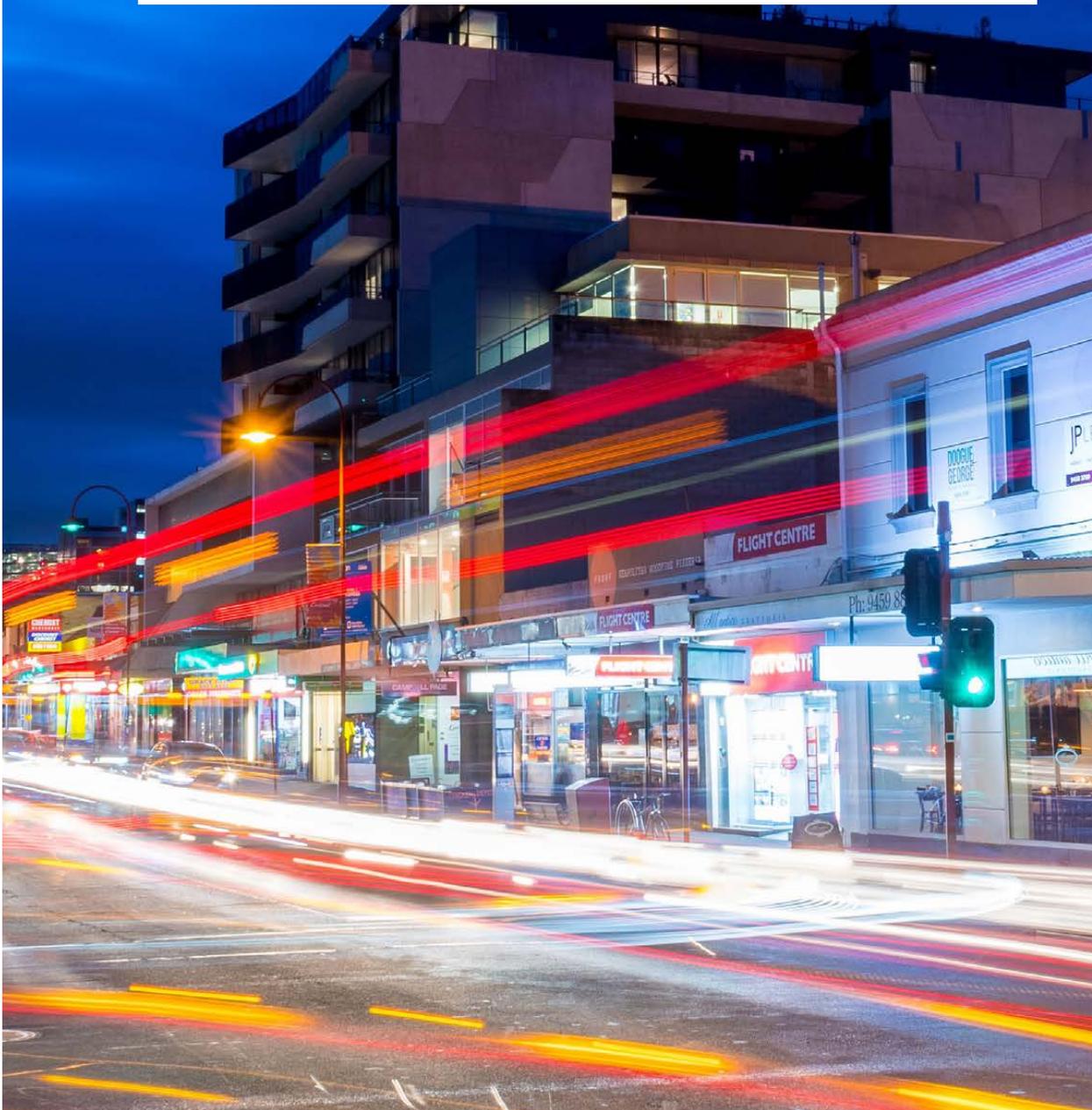
The outcomes of this Economic Development Strategy will align with the Banyule Community Vision 2041:

“Banyule is a thriving, sustainable and inclusive local economy that supports a diverse business base and provides investment and employment opportunities for all.”

Vision

Objectives

1. Support and grow the local business base
2. Provide a diverse and job ready local labour force
3. Promote the development and growth of the La Trobe NEIC
4. Activate and improve the activity centre network
5. Facilitate the growth of the local visitor economy
6. Create an innovative and environmentally sustainable economy



Themes and Directions

The following economic development framework includes the key themes and strategic directions for the Banyule economy. This is used to identify the project opportunities and future actions for Council to achieve desired economic outcomes.



Theme

1

2

3

A Dynamic & Supported Business Community

Support and grow the business community to generate industry growth and successful economic outcomes

Workforce Growth, Attraction & Diversity

Providing a diverse and ready local labour force that have an opportunity to work locally.

A Prosperous National Employment Cluster

Promote the development of the La Trobe NEIC and ensure the Banyule economy is a key beneficiary of the cluster's future economic success.

Strategic Directions

1.1

Promote business recovery and resilience

1.2

Support business investment and attraction

1.3

Improve business networking, engagement and collaboration

1.4

Reduce legislative and regulatory burdens on business

2.1

Attract and develop a 'job ready' local labour force to meet industry needs

2.2

Ensure workforce supply and diversity

2.3

Support procurement activity that generates social, economic and environmental outcomes

2.4

Activate and support social enterprise in Banyule

3.1

Support completion of planning for the cluster

3.2

Understand the future role of HWBP and ensure its sustainability

3.3

Facilitate growth of the health and food industries

Priority for Action

- Business Support & Assistance
- Business Attraction
- Business Networking
- Business Communication

- Workforce Investigation
- Workforce Gap Analysis
- Housing Strategy
- Workplace Diversity & Inclusion

- Planning & Advocacy
- HWBP Masterplan
- HWBP Renewable Energy Feasibility Study



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Thriving & Vibrant Activity Centres

Activate and improve activity centres throughout Banyule to support a range of uses, increase visitation and usage and deliver benefits to residents, workers, businesses and visitors.

4.1

A coordinated and strategic approach to the activity centre network

4.2

Support a diversity of uses including retail, hospitality and commercial

4.3

Support and enable Traders' Associations to activate and enhance activity centres using an outcomes-based approach

- Neighbourhood Activity Centre Strategy
- Placemaking Program
- Activity Centre Governance Model Review & Implementation



5

A Desirable Destination For Visitors

Facilitate the growth of the visitor economy by leveraging Banyule's unique natural and economic assets and enhancing the visitor experience.

5.1

Enhance visitor amenity, infrastructure and services

5.2

Improve opportunities to expand and enhance the night-time economy

5.3

Promote and protect Banyule's existing tourism assets and activities

- Visitor Economy Strategy
- Night-time Economy Activation Program



6

An Environmentally Sustainable Local Economy

Create an innovative and environmentally sustainable economy that generates growth opportunities and influences future strategic investments.

6.1

Support the development of a sustainable and circular 'green' economy

6.2

Build business resilience to current and future climate impacts

- Business Support

Theme 1

Dynamic & Supported Business Community

Support and grow the business community to generate industry growth and successful economic outcomes

Overview

A core role for Council's economic development unit is to provide targeted business support to ensure the business base is able to strengthen and grow the local economy. Given the substantial impacts felt across the Banyule economy due to the COVID-19 pandemic, the provision of business support is particularly important over the short to medium term. Ensuring businesses have the tools to adapt, recover and grow in the long-term is critical to sustaining a prosperous business base.

As well, Banyule's business base is primarily (98%) non-employing or fewer than 20 employees (ie small-medium enterprises). Smaller businesses typically require additional support as they lack the resources to maximise growth opportunities or generate employment outcomes.

Strategic Directions

- 1.1: Promote business recovery and resilience
- 1.2: Support business investment and attraction
- 1.3: Improve business networking, engagement and collaboration
- 1.4: Reduce legislative and regulatory burdens on business

Indicators of Success

- Provide short and long term support to the business base through a variety of avenues
- Extend the business concierge program to continue providing planning permit support to small businesses
- Develop and maintain an up-to-date business database



Strategic Directions



1.1: Promote Business Recovery and Resilience

The Banyule economy is in a recovery phase as it emerges from the economic, social and health impacts associated with the COVID-19 pandemic. At the peak of the pandemic, Banyule lost more than 1,400 jobs and \$60 million in economic output as a result of government-imposed lockdowns placed on Melbourne.

Although the effects of the pandemic have been substantial for the local economy, this also presents a number of opportunities, particularly in relation to economic recovery. Recent Council efforts have been focused on business and economic recovery, in response to the COVID-19 restrictions that have impacted many businesses, particularly those industries (e.g. retail, personal services and hospitality) that are consumer facing and rely on population movements.

As the economy continues to transition out of the pandemic there should be a short-term focus on supporting the existing business base to grow the local economy. However, business support should not only focus on short-term recovery, but also ensure businesses have the capabilities to overcome future external shocks.

This should include the provision of business development assistance for activities such as:

- Marketing;
- Financial management;
- Business planning; and
- Accessing grants.



1.2: Support Business Investment and Attraction

Local Council's role in economic development includes the core activities to support existing industries and promote business growth and investment. These are typically facilitated through regular and meaningful engagement, with a view to helping businesses overcome specific challenges and providing a conducive environment to achieve positive business and employment outcomes.

Ensuring the existing (and future) business base has the tools to adapt, recover and grow in the long term is critical to fostering a thriving business community. Streamlining regulatory processes, ensuring appropriate commercial land and facilities and identifying business attraction activities targeting businesses that support Council's economic development agenda are important actions to ensure Council facilitates business investment and attraction within the municipality.

Providing a supportive environment for the small business community is a key priority for Council, given that the number of SMEs, which currently represent 98% of the business base, is expected to grow (particularly home-based businesses) in response to the rise in remote working and relocation of businesses from the CBD.

The provision of adequate employment land will also support future business investment and attraction. Council should consider undertaking a review of the municipality's employment land to identify opportunities to increase the supply of specialised employment land and encourage ongoing development of new office space.



1.3: Enhance Business Networking, Engagement and Collaboration

Building a connected and engaged business base helps facilitate industry collaboration, information sharing and creates B2B opportunities. This is vital to a thriving business community and ensures businesses have the skills and relevant support system to grow, particularly as most businesses are small and require additional resources to encourage growth.

Business networking offers a range of benefits for businesses including (but not limited to):

- Building relationships;
- Solutions to business problems;
- Business opportunities;
- Supply chain/customer opportunities;
- Improve social skills;
- Access new talent; and
- Benchmarking;

There is a potential for Council to facilitate and support additional networking and training opportunities for businesses, targeting those businesses who are seeking to upskill in certain areas of business management. This opportunity could be facilitated and administered through a dedicated CRM.



1.4: Reduce legislative and regulatory burdens on business

Ensuring the local business base is able to operate with freedom and flexibility will be critical to the municipality's future growth prospects. Council should identify opportunities to design and develop processes (e.g. Better Approvals for Business) to help businesses overcome regulatory barriers, improve the efficiency of planning permits and support investment.

Action Plan

The Action Plan provides a guide for the delivery of the projects and actions to achieve each theme's strategic directions and overall objective. The plan includes relevant actions, internal/supporting stakeholders, indicative costs and timeframes, categorised as follows:

- Short term (within 1 year);
- Medium term (1-3 years); and
- Long term (4 years +).

Note: Indicative costs are subject to confirmation and are assumed to be expenditure beyond the existing budget. In instances where projects are able to be delivered within existing resources, or where costs are unknown, these are listed as 'N/A'. Importantly, these costs do not refer to specific internal staffing requirements for Council.

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Business Support & Assistance*	Provide assistance, including promoting access to grants and financial/business planning. This should also include targeted assistance to help businesses alter operations in the wake of COVID-19, including supporting online presence/e-commerce opportunities, providing outdoor dining permits, etc.	Economic Development		High	Short	N/A
Business Support*	Identify opportunities to design and develop processes (e.g. Better Approvals for Business) to help businesses overcome regulatory barriers, improve the efficiency of planning permits and support investment.	Planning, Building & Local Laws, Economic Development, Environment & Transport		Medium	Short & Ongoing	N/A
Business Mentoring & Training*	Provide ongoing workshops, mentoring and training opportunities to improve industry capability and support business growth. This should focus on areas that businesses wish to upskill in (e.g. marketing, financial management, business planning etc.). This should include targeting relevant businesses through updating or enhancing Council's CRM database.	Economic Development		Medium	Ongoing	\$8,200/year
State Government Advocacy	Advocate to State Government to understand mechanisms to better support businesses in the future. This will allow Council to be at the forefront of emerging industry challenges and opportunities.	Economic Development, Corporate Governance & Communications		Medium	Ongoing	N/A

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Business Attraction	<p>Identify diverse and innovative business attraction activities that targets businesses that support Council's economic development objectives, including the ability to generate economic growth and alignment with environmental sustainability. These activities should focus on</p> <ul style="list-style-type: none"> Promoting Banyule's advantages to industry (via marketing channels); Establishing a program that targets innovative small businesses and start-ups; Engaging with prospective investors; and Measures/incentives to encourage business investment and relocation to Banyule (e.g. assistance with planning permits, access to parking, high-speed internet, etc.) <p>These activities should be linked to the business concierge service provided by Council.</p>	Economic Development		High	Medium	\$30k /year
Employment Land Assessment	<p>Identify opportunities to increase supply of specialised employment land and encourage ongoing development of new office space, including:</p> <ul style="list-style-type: none"> Reviewing current planning controls and the extent to which they encourage and facilitate employment floorspace delivery; If necessary, updating local planning policy to ensure employment floorspace is prioritised and encouraged in strategic locations (e.g. along commercial corridors, public transport networks and commercially desirable locations); and Ensuring that strategic planning process (such as preparation of structure plans) align with policies to facilitate investment in employment land and office development. 	Planning, Building & Laws, Strategic Planning & Urban Design		Medium	Medium	N/A
Business Engagement Project*	<p>Develop an engagement plan that guides Council's interactions and partnerships with Government and industry, focusing on:</p> <ul style="list-style-type: none"> Information sharing and collaboration. Identify shared priorities across industry for advocacy purposes. Increase opportunities for funding to deliver priority projects/infrastructure. <p>This could be supported through the development of an up-to-date Customer Relationship Management (CRM) software that allows ongoing communication with local businesses.</p>	Economic Development		Medium	Short & Ongoing	N/A

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Business Networking*	Promote business to business activity and connections through business networking, which can be facilitated by Council in collaboration with other industry bodies (e.g. NORTH Link, Traders' Associations).	Economic Development		High	Ongoing	N/A
Business Communication*	Regular communication and promotion of external private and public support programs and resources available to businesses, including through traditional communication channels, such as newsletters and contemporary communication channels, such as social media.	Economic Development		High	Ongoing	N/A
Business Awards*	Present business awards to top performing businesses in the municipality on a two-yearly basis and facilitate the ongoing delivery of the Northern Business Achievement Awards.	Economic Development		Medium	Ongoing	\$40K (every two years)
Business Grants*	Provide business grants to suitable businesses within the municipality to support growth of the local business base. This is expected to benefit 10-15 recipients every two years.	Economic Development		Medium	Ongoing	\$40k (every two years)

*Note these actions/programs are already delivered by Council in some capacity.

Implementation of the Strategy should be monitored on an ongoing basis using the indicators of success and monitoring tools outlined below.

Indicators of Success & Monitoring Tools

Indicator	Monitoring
<i>Provide short and long term support to the business base through a variety of avenues</i>	Annually, via Council records
<i>Extend the business concierge program to continue providing planning permit support to small businesses</i>	Ongoing, via Council records
<i>Develop and maintain an up-to-date business database</i>	Review and update annually, using the Australian Business Register (ABR) or Council-operated CRM

Theme 2

Workforce Growth, Attraction & Diversity

Providing a diverse and ready local labour force that have an opportunity to work locally and have clear skills pathways.

Overview

Banyule has a relatively stable labour force that has experienced modest growth in recent years. Growing the local workforce is critical for future business growth, resident attraction and increasing economic activity associated with higher income levels (e.g. local consumption).

Despite a relatively healthy labour force, there are several workforce-related issues that need to be addressed in order to support economic and business growth. Many businesses and organisations in Banyule face issues both accessing and retaining a skilled local workforce, particularly in key industries such as health, education, hospitality and retail.

Challenges in employing 'job ready' people can stymie business' capacity to operate effectively and can have implications on growth prospects. As well, ensuring all residents have access to local employment opportunities is critical to maximising positive economic development and social outcomes in Banyule.

Strategic Directions

2.1: Attract and develop a 'job ready' local labour force to meet industry needs

2.2: Ensure workforce supply and diversity

2.3: Support sustainable local, social and environmental procurement

2.4: Activate and support social enterprise in Banyule

Indicators of Success

- A decrease in labour shortages and skills gaps in target industries (hospitality, education, health and retail)
- Ensure residents have suitable opportunities to gain employment
- Provide adequate support to social enterprises operating in Banyule



Strategic Directions



2.1: Attract and Develop a 'Job Ready' Local Labour Force to Meet Industry Needs

Providing a skilled labour force that meets the needs of Banyule's business base is critical to the municipality's future economic development. This can be achieved via a combination of upskilling local resident workers (via education and training) as well as workforce attraction from outside Banyule.

Understanding Banyule's role in the broader northern Melbourne region from a workforce perspective is an important aspect of this strategic direction. The municipality's regional role should be a key consideration to understand the nature and scale of upskilling local residents versus workforce attraction from outside Banyule.

Council should, in collaboration with industry, education/training institutions and regional organisations (e.g. NORTH Link), identify and support programs that can: attract skilled employees; and ensure current employees have the relevant skills to meet industry needs.

Consideration also needs to be given to the ability of the local workforce to attain appropriate housing. Ensuring a diverse and affordable housing stock exists in Banyule will be critical to supporting key workers, particularly given the substantial price growth in recent years. A municipal level housing strategy will provide a framework to address housing issues and opportunities in Banyule and ensure the local workforce's housing needs are met.



2.2: Ensure Workforce Supply and Diversity

Fostering workplace diversity and increasing the employment base in Banyule will provide strength across a variety of industries and create a solid platform for employment growth in the municipality.

To promote sustainable growth and increase the socio-economic wellbeing of all residents, it will be critical for Banyule to promote workforce inclusion and employment accessibility. This will help reduce existing inequities, ensure future prosperity is inclusive and provide businesses with a larger pool of employees to support business operations. Where applicable, opportunities to support disadvantaged communities including First Nations resident workers should be supported and implemented.

As the business and subsequent jobs base becomes more diversified, the local economy will become more sustainable and resilient, which is key to achieving long-term growth.



2.3: Support procurement activity that generates social, economic and environmental outcomes

Council is able to facilitate positive economic outcomes via public and private sector procurement. Ensuring businesses and government are focused on local procurement is critical to future industry development and will create substantial flow-on benefits throughout the local economy.

Council must support sustainable local, social and environmental procurement to show leadership to industry and ensure maximum economic and social value is captured locally as Banyule grows. The procurement process should also support First Nations employees and businesses where possible to foster positive economic and social outcomes for this cohort of the population.



2.4 Activate and support social enterprise in Banyule

Social enterprises are an emerging innovation on traditional business models that reimagine what it means to operate in the economy. They are businesses led by a mission to benefit the community, deriving a substantial portion of their income from trade and reinvesting most of their profits to fulfill their mission. Despite strong social and economic value, social enterprises face barriers to growth and challenges to becoming sustainable and maximising their community impact.

Council should provide support to existing inclusive enterprises in Banyule and those wishing to establish in the municipality in line with the priority actions identified in the Social Enterprise Strategy.

Action Plan

The Action Plan provides a guide for the delivery of the projects and actions to achieve each theme's strategic directions and overall objective. The plan includes relevant actions, internal/supporting stakeholders, indicative costs and timeframes, categorised as follows:

- Short term (within 1 year);
- Medium term (1-3 years); and
- Long term (4 years +).

Note: Indicative costs are subject to confirmation and are assumed to be expenditure beyond the existing budget. In instances where projects are able to be delivered within existing resources, or where costs are unknown, these are listed as 'N/A'. Importantly, these costs do not refer to specific internal staffing requirements for Council.

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Workforce Investigation	Council staff to consult with business on their workforce labour challenges and work with them to address these issues.	Economic Development		High	Short	N/A
Workforce Gap Analysis & Strategy	Prepare a Workforce Gap Analysis, in collaboration with industry and local employment providers, to identify employment and skills gaps in key industry sectors and identify common issues for employers and jobseekers. This should include investigation of training programs that could be initiated by the private sector to promote recruitment, up-skilling, including both public and 'in-house' training processes. The Workforce Gap Analysis should be complemented by a Workforce Attraction Strategy to address key gaps and provide a pathway for jobseekers.	Economic Development	North LINK, Victorian Skills Authority, DPJR	High	Medium	\$80k
Housing Strategy	Develop an overarching Housing Strategy that investigates the issues with housing supply and solutions to providing housing that meets the needs of existing and future residents (inc. provision of rental properties). This should look to leverage the recent State Government funding announcement for social and affordable housing. The Strategy should also identify investment opportunities for housing targeted to resident needs in proximity to key employment nodes within Banyule.	Strategic Planning & Urban Design		High	Medium	\$50k

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Workplace Diversity & Inclusion*	Develop, facilitate and promote workplace diversity and inclusion programs for the public and private sectors to promote accessible employment opportunities for all communities, including First Nations residents. This will align with the focus areas and actions identified in Council's Inclusive Local Jobs Strategy, including: <ul style="list-style-type: none"> Stimulate inclusive employment opportunities; Strengthen pathways to employment; and Advance inclusive employment practices across the local government and private sector. 	Inclusive Enterprise & Local Jobs		High	Medium	N/A
Procurement Policy Review	Review Council's Procurement Policy with the view to promoting purchasing and use of local, social and environmentally responsible products and or services.	Procurement, Economic Development Inclusive Enterprise & Local Jobs Transport & Environment		Medium	Ongoing	N/A
Inclusive Enterprise Support*	Provide support to existing inclusive enterprises in Banyule and those wishing to establish in the municipality in line with the priority actions identified in the Social Enterprise Strategy.	Inclusive Enterprise & Local Jobs		Medium	Short	N/A

*Note these actions/programs are already delivered by Council in some capacity.

Indicators of Success & Monitoring Tools

Indicator	Monitoring
<i>A decrease in labour shortages and skills gaps in target industries (hospitality, education, health and retail)</i>	Annually: <ul style="list-style-type: none"> Growth and share of local jobs across target industries, ABS Census of Employment. Feedback from tertiary education providers. Feedback from business and traders associations. Feedback from local businesses.
<i>Ensure residents have suitable opportunities to gain employment</i>	Annually, via Council's records and/or community feedback
<i>Provide adequate support to social enterprises operating in Banyule</i>	Annually, via Council's records

Theme 3

A Prosperous National Employment Cluster

Promote the development of the La Trobe NEIC and ensure the Banyule economy is a key beneficiary of the cluster's future economic success.

Overview

The La Trobe NEIC is a critical economic precinct for the Banyule economy. The precinct includes La Trobe University, the Northland Shopping Centre and the Austin Biomedical Alliance Precinct, plus a concentration of other health, research, commercial and retail activities in and around the Heidelberg MAC.

Given the limited planning for the cluster to date, Council and government need to distil La Trobe's value proposition for target industry sectors, enterprise and service providers. Industry sectors that stand to benefit from the cluster and its future amenity, service and infrastructure advantages need to be identified and targeted for facilitation and investment attraction.

The following strategic directions and projects are designed to leverage Banyule's specialisations within the precinct and ensure substantial economic benefits are captured within the local economy.

Strategic Directions

- 3.1: Support completion of planning for the cluster**
- 3.2: Understand the future role of HWBP and ensure its sustainability**
- 3.3: Facilitate growth of the health and food industries**

Indicators of Success

- Planning for the cluster progresses towards completion
- Support growth in the health and food industries within the cluster
- Increase in infrastructure funding from the public sector for the precinct in Banyule



Strategic Directions



3.1: Support Completion of Planning for the Cluster

To date, there has been limited work undertaken to understand the economic development opportunities for the La Trobe NEIC. The Framework Plan for the cluster has remained in draft form since 2017 and is supported by very limited economic research.

Council must encourage completion of planning for the cluster given the significant economic benefits, particularly from an employment perspective, expected to flow into Banyule as a result of the precinct's future growth. Although cluster planning is a state-led initiative, Council has an opportunity to facilitate (and fast-track) the planning phase through advocacy efforts and can also ensure the municipality is positioned to maximise benefits as the precinct develops over time.

There are significant assets within the NEIC that sit outside the Banyule municipal boundary, including La Trobe University and Northland Shopping Centre. These two sites are planning significant investment over the next decade to expand their footprint within the broader economy.

This presents a strong opportunity for Banyule to leverage the significant investment planned in proximity to its municipality. This will need to consider the nature of the planned investment, as well as alignment to existing strengths of the Banyule economy.



3.2: Understand the Future Role of HWBP and Ensure its Sustainability

There is an emerging and changing role for the Heidelberg West Business Park, which is considered an important asset for Banyule's economy. Whilst the precinct continues to provide manufacturing and warehousing in a traditional industrial form, there is an evolving role for the precinct to support higher technology production and services.

Understanding the future profile of the industrial precinct is important to ensure the growth potential of the precinct is maximised. Opportunities exist to explore the potential of leveraging future investment at La Trobe University in the food science and biotech industries, as well as activating the precinct via the night time economy.

Consultation indicated existing issues associated with parking, lighting, streetscape, amenity and public transport access (particularly the southern end) that also need to be addressed in future planning. There is also an opportunity over the longer term to transition the management model of the activity centre network to include industrial precincts and provide a more holistic approach to the management of all economic precincts in Banyule, including HWBP.



3.3: Facilitate Growth of the Health and Food Industries

Ensuring the health precinct is able to reach its growth potential in a sustainable and orderly manner should be a focus for the Strategy. Supporting the precinct is also important given the substantial share of economic value associated with the health industry in Banyule.

Consultation with the local health sector revealed the potential for much stronger collaboration between the industry and Council, as well as an opportunity to implement training and skills support that aligns with the employment needs of the health sector.

Food manufacturing and warehousing is an emerging industry that can attract significant business (and government) investment and support domestic market opportunities, including tourism. There is an opportunity to grow this sector further through targeted investment attraction.

Action Plan

The Action Plan provides a guide for the delivery of the projects and actions to achieve each theme's strategic directions and overall objective. The plan includes relevant actions, internal/supporting stakeholders, indicative costs and timeframes, categorised as follows:

- Short term (within 1 year);
- Medium term (1-3 years); and
- Long term (4 years +).

Note: Indicative costs are subject to confirmation and are assumed to be expenditure beyond the existing budget. In instances where projects are able to be delivered within existing resources, or where costs are unknown, these are listed as 'N/A'. Importantly, these costs do not refer to specific internal staffing requirements for Council.

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Planning & Advocacy*	Continue advocacy work with state government to complete planning for the cluster. Council should also establish a steering committee that includes a mix of key industry and government stakeholders to regularly meet and discuss progress of the cluster's development. The committee could also explore the key economic development opportunities for the cluster, with a focus on benefits accrued in Banyule.	Economic Development, Strategic Planning & Urban Design, Advocacy, Engagement & Communications	Industry representatives, Darebin City Council	High	Ongoing	N/A
HWBP Masterplan	Develop a masterplan to understand and address the future industry profile and role of the HWBP. The investigation should have consideration for the evolution of surrounding areas, such as La Trobe University, and the precinct's ability to leverage changing economic landscapes (e.g. food science, biotech industries).	Strategic Planning & Urban Design, Economic Development		High	Medium	\$50k
HWBP Governance Review	Undertake an investigation into the ideal governance and funding model for the HWBP going forward.	Economic Development		Medium	Medium	\$20k
HWBP Renewable Energy Feasibility Study	Investigate the feasibility for HWBP to transition to renewable energy generation.	Transport & Environment, Economic Development		High	Long	N/A

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Industry Attraction Strategy	Develop an Industry Attraction Strategy for the health and food industries that includes business attraction strategies promoting Banyule's advantages, and also identifies measures that encourages businesses to relocate. This should be linked to Council's business attraction services.	Economic Development		Medium	Long	N/A
Employment Land Assessment	Ensure adequate zoned land supply to attract new industry in appropriate locations within the cluster (in Banyule). This includes provision of sufficient commercial and/or industrial land, to ensure there is availability for potential businesses to invest.	Strategic Planning & Urban Design		Medium	Medium	N/A

*Note these actions/programs are already delivered by Council in some capacity.

Indicators of Success & Monitoring Tools

Indicator	Monitoring
<i>Planning for the cluster progresses towards completion</i>	Annually, via Council's records
<i>Support growth in the health and food industries within the cluster</i>	Annually, via ABS data/Council's records
<i>Increase in infrastructure funding from the public sector for the precinct in Banyule</i>	Annually, via Council's database

Theme 4

Thriving & Vibrant Activity Centres

Activate and improve activity centres throughout Banyule to support a range of uses, increase visitation and usage and deliver benefits to residents, workers, businesses and visitors.

Overview

Supporting Banyule's activity centre network will help foster economic development outcomes and deliver flow-on benefits throughout the local economy.

Banyule's activity centres and shopping precincts are key assets that provide a range of social and economic benefits for the region. Industry and stakeholders consulted indicated that activity centres in Banyule are facing a variety of challenges including ageing facilities and amenity, labour shortages, sub-optimal business mix as well as impacts associated with the pandemic.

Strengthening the employment and business role of Banyule's activity centres and ensuring they develop to capture greater business activity will be critical to the future success of the network. Many business stakeholders identified the need to improve public spaces in activity centres to make them more desirable to users as well as improve placemaking of centres. Ensuring the municipality's activity centres are managed in a strategic nature will also play an important role in futureproofing their sustained economic value.

Strategic Directions

4.1: A coordinated and strategic approach to the activity centre network

4.2: Support a diversity of uses including retail, hospitality and commercial

4.3: Support and enable Traders' Associations to activate and enhance activity centres using an outcomes-based approach

Indicators of Success

- Increase in visitation/footfall across a representative sample of the activity centre network
- Increase in expenditure/turnover across the activity centre network
- Delivery of a program of public realm investment across activity centres.



Strategic Directions



4.1: A Coordinated and Strategic Approach to the Activity Centre Network

Given Council plays an important leadership role in the management and funding of Banyule's activity centre network, facilitating a coordinated and strategic approach will be critical to the network's future success. Council should ensure shopping precincts cater to the need of the local community and visitors, and are accessible and inclusive for all users.

The current approach to activity centres has been described as piecemeal, and is lacking a strong strategic vision. There is a need for a municipal-wide activity centres strategy that clearly defines the hierarchy and role of each centre, as well as a uniform set of individual strategies that are aligned. Placemaking is also an important component of shopping precinct improvement and should inform future investments and strategic decisions.

Consideration should also be given to the adoption of a precinct-based approach to activity centre management in the future to align with Council's investigation of a place-based framework for its service delivery.



4.2: Support a Diversity of Uses including Retail, Hospitality and Commercial

Fostering a diverse range of economic and community uses within activity centres promotes sustainable growth.

For the activity centres and shopping precincts to generate visitation and local consumption, Council should support diversity of uses that caters to all users, including residents, workers and visitors. This should focus on the retail, hospitality and commercial industries, which are the core business base of the activity centre network and provide key services and amenity.

As demand for temporary business/meeting spaces and supporting services increases due to the shift to remote working, activity centres in Banyule should explore opportunities to capture additional economic activity within the local economy. These activities could also support the development of a more diverse and innovative business base, as providing support to SMEs could attract new start-ups, digital enterprises and entrepreneur-based businesses.



4.3: Support and Enable Traders' Associations to Activate and Enhance Activity Centres Using an Outcomes-Based Approach

Traders' Associations are important assets for Council as they represent and support key activity centres and shopping precincts and provide/facilitate key services. They provide a useful collaboration mechanism for local businesses and facilitate precinct development initiatives. Council should support existing associations using an outcomes-based approach to ensure efficient use of funding, particularly given Council's substantial ongoing investment in these associations.

Council is currently considering adopting a place-based framework for its service delivery over the longer term horizon, which is likely to have implications for its approach to managing the activity centre network.

The key objectives of the place-based framework are to:

- Tailor local government service delivery, including town planning, economic development, community services and open space investment to the liveability needs and aspirations of Banyule's distinct communities; and
- Design Council's internal operations to ensure service delivery is:
- Prioritised according to evidence; and
- Coordinated to achieve financial and operational efficiencies.

If this place-based framework is adopted, Council's approach will shift from undertaking one-off activity centre improvements to integrating investments across precincts to ensure economies of scale in service delivery and cohesive precinct-based outcomes are achieved.

Findings from a review of the activity centre network's management and funding model found that improvements can be made to the existing model to ensure optimal community and economic outcomes are achieved.

Action Plan

The Action Plan provides a guide for the delivery of the projects and actions to achieve each theme's strategic directions and overall objective. The plan includes relevant actions, internal/supporting stakeholders, indicative costs and timeframes, categorised as follows:

- Short term (within 1 year);
- Medium term (1-3 years); and
- Long term (4 years +).

Note: Indicative costs are subject to confirmation and are assumed to be expenditure beyond the existing budget. In instances where projects are able to be delivered within existing resources, or where costs are unknown, these are listed as 'N/A'.

Importantly, these costs do not refer to specific internal staffing requirements for Council.

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Activity Centre Performance Indicators	Investigate the implementation of consistent performance indicators across all major and minor activity centres within the municipality. This could include the installation of pedestrian counters or a subscription to expenditure data Spendmapp. This would provide an evidence base to make informed investment decisions and track the performance of individual centres.	Economic Development		Medium	Short & Ongoing	\$22k/year
Neighbourhood Activity Centre Strategy	Develop an Activity Centre Strategy which provides an overarching framework and hierarchy for the activity centre network in Banyule. The strategy should align with Council's place-based framework and would ideally provide an evidence base to define a series of precincts within the municipality. This will provide clear guidance to the community and businesses as to the future role of each activity centre and ensure a coordinated and strategic approach going forward.	Strategic Planning & Urban Design		High	Medium	\$20k
Co-working Feasibility Study	Investigate the potential to provide co-working facilities and supporting infrastructure in strategic locations to support small businesses, home-based businesses and remote workers in Banyule. This could include provision of Council-owned facilities/meeting spaces or advocating for private investment in co-working hubs.	Strategic Properties & Projects	Private investors	Medium	Medium	\$20k
Development Program	Establishing effective internal program to engage with local property owners and the investment and development community to promote Banyule development opportunities within (or in proximity to) activity centres.	Strategic Properties & Projects	Private investors	Medium	Medium	N/A

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Placemaking Program and Streetscape Renewal Program	Prepare and fund a place making and streetscape renewal program that identifies future prioritisation for streetscape upgrades and place making projects to activate all major and minor activity centres, including initiatives that enhance utilisation and increase local business activity as well as build community attachment and value to local places. These projects will be identified and prioritised according to the outcomes of the Integrated Placed Based Framework and the Activity Centre Strategy.	Strategic Planning & Urban Design, Arts & Culture, Economic Development		High	Medium/ Long Term	N/A
Activity Centre Governance Model Review & Implementation*	Implement the recommended improvements to the current activity centre governance model as detailed in the 2022 review. Council should also review the activity centre governance model in line with recommendations made in the 2022. The timing of the review should align to the completion of Council's investigation into the adoption of a place-based framework for its service delivery.	Economic Development		High	Short	N/A

*Note these actions/programs are already delivered by Council in some capacity.

Indicators of Success & Monitoring Tools

Indicators	Monitoring
<i>Increase in visitation/footfall across a representative sample of the activity centre network</i>	Quarterly, via pedestrian counters
<i>Increase in expenditure/turnover across the activity centre network</i>	Annually, via Spendmapp database*
<i>Delivery of a program of public realm investment across activity centres</i>	Annually, via Council's database
<i>Increase in liveability across Banyule's precincts</i>	Biennial Liveability Survey

*Spendmapp and Living in Place subscriptions are under consideration.

Theme 5

A Desirable Destination for Visitors

Facilitate the growth of the visitor economy by leveraging Banyule's unique natural and economic assets and enhancing the visitor experience.

Overview

Banyule has an opportunity to leverage greater economic outcomes from tourism by supporting sustainable growth in the visitor economy. Growing the Banyule visitor economy is critical for economic development as it stimulates business investment, promotes local consumption and commercial activity, and supports the creation of new local jobs.

Although tourism in Banyule is a developing industry, the municipality's unique characteristics position it well for future growth. These characteristics include quality green open spaces and waterways in close proximity to Melbourne's CBD as well as a large and growing health precinct that provides access to a significant visiting friends and relatives market.

There are substantial opportunities to establish Banyule as a successful visitor destination, particularly through:

- Leveraging the municipality's natural and water-based assets;
- Providing supporting product and infrastructure to enhance visitor amenity and generate yield (e.g. quality accommodation, food and beverage, retail etc.); and
- Activation of the night-time economy.

Growth in the tourism industry will also serve to diversify the local economy and reduce reliance (and leverage at the same time) key industries such as the health sector.

Strategic Directions

5.1: Enhance visitor amenity, infrastructure and services

5.2: Improve opportunities to expand and enhance the night-time economy

5.3: Promote and Protect Banyule's Existing Tourism Assets and Activities

Indicators of Success

- Provide adequate support to tourism proposals that assist in achieving visitor economy growth
- Increase in the number of investment enquiries, commercial planning and building permits issues related to accommodation proposal's in Banyule
- Increase in the number of night-time events/activities occurring in Banyule



Strategic Directions



5.1: Enhance Visitor Amenity, Infrastructure and Services

The delivery of quality visitor infrastructure, services and amenity will improve the visitor experience, enhance the perception of Banyule for visitors and increase spend opportunities. While Council has some influence in the level of visitor amenity and quality of infrastructure, this will also require significant private investment in order to drive real change in the local visitor economy.

There is no existing visitor economy strategy for Banyule to guide tourism development. This presents as a useful document for the municipality that would provide a strategic framework for the tourism industry going forward.

One of the key opportunities identified during consultation was an increased provision of accommodation for hospital visitors in Banyule. This has the potential to capture significant economic benefits that are currently leaking out of the municipality (primarily Melbourne CBD) due to a lack of accommodation options.



5.2: Improve Opportunities to Expand and Enhance the Night-Time Economy

A strong night-time economy has the potential to generate significant economic and social benefits in Banyule, including (but not limited to):

- Add vibrancy and a sense of uniqueness to an area;
- Create social cohesion and civic pride;
- Improve safety;
- Generate economic activity outside 'traditional' working hours; and
- Strengthen the tourism and cultural brand for the municipality.

There is an opportunity to expand Banyule's night time visitor economy through the provision of contemporary dining experiences, activation of industrial precincts and the introduction of night markets (amongst others).



5.3: Promote and Protect Banyule's Existing Tourism Assets and Activities

To create a successful visitor destination, it will be important for Council, in collaboration with government, industry and tourism stakeholders, to develop a unique brand that promotes Banyule to visitors. This should market Banyule's key natural assets, products and experiences to attract visitors and promote the region as a desirable place to visit. There is also an opportunity to leverage Banyule's proximity to other visitor destinations (e.g. Yarra Valley, Heidi MOMA etc.)

This could be achieved through development of marketing collateral that provides visitors with an up-to-date guide of key activities, packaged itineraries and local tourism services.

Action Plan

The Action Plan provides a guide for the delivery of the projects and actions to achieve each theme's strategic directions and overall objective. The plan includes relevant actions, internal/supporting stakeholders, indicative costs and timeframes, categorised as follows:

- Short term (within 1 year);
- Medium term (1-3 years); and
- Long term (4 years +).

Note: Indicative costs are subject to confirmation and are assumed to be expenditure beyond the existing budget. In instances where projects are able to be delivered within existing resources, or where costs are unknown, these are listed as 'N/A'. Importantly, these costs do not refer to specific internal staffing requirements for Council.

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Visitor Economy Strategy	Appoint a consultant to prepare a visitor economy strategy that clearly defines Banyule's key focus areas to develop and strengthen its tourism industry and provides an investment blueprint for the future. The strategy would be used to identify key tourism product and supporting infrastructure which will meet the needs of existing and future visitors to the region and support economic growth.	Economic Development, Open Space Planning, Arts & Culture, Strategic Planning & Urban Design	NORTH Link	High	Medium	\$60k
Support Retail & Hospitality Investment	Support retail and hospitality investment in popular visitor destinations, such as Heidelberg and Ivanhoe, through engagement with industry and private investors.	Economic Development	Private Investors	Medium	Ongoing	N/A
Night-time Activation Program	Develop a night-time activation program to assist local businesses, creative agencies, community groups and entrepreneurs build a vibrant night-time economy by developing new and interesting experiences and destinations	Economic Development		High	Medium - Long Term	N/A
Outdoor Dining*	Support outdoor dining opportunities at key night-time locations throughout the municipality to improve vibrancy during the evening.	Planning, Building & Laws, Economic Development		Medium	Ongoing	N/A
Precinct Activation	Investigate the night-time activation opportunities at underutilised precincts across the municipality, in particular the HWBP.	Economic Development, Planning, Building & Laws		Medium	Medium	N/A
Night Market Feasibility Study	Investigate the opportunity to establish a regular night market in Banyule. The investigation should consider key night-time locations and seek to leverage existing economic strengths of the region.	Economic Development, Community Programs		Medium	Medium - Long Term	N/A

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Building Activation	Investigate the use of existing buildings for night-time uses e.g. commercial office lobbies used after-hours as an art gallery or small bars. Council could work with developers and landlords to activate vacant premises with evening and night-time uses. This could provide affordable opportunities for local start-ups, creative workers and community groups.	Economic Development, Strategic Planning & Urban Design, Development Planning, Property Operations, Strategic Projects	Developers/land lords	Medium	Medium	N/A
Night-time Transport Support	Provide a safe and reliable transport environment to support the night-time economy. This could include relaxed night-time parking restrictions, improving way-finding and connectivity and advocating to state government for late-night public transport to key entertainment nodes	Transport & Environment, Economic Development		Medium	Ongoing	N/A
Visitor Guide	Develop an official visitor guide that showcases key visitor attractions and services and leverages visitor assets in proximity to Banyule.	Economic Development		Low	Medium	N/A

*Note these actions/programs are already delivered by Council in some capacity.

Indicators of Success & Monitoring Tools

Indicator	Monitoring
<i>Provide adequate support to tourism proposals that assist in achieving visitor economy growth</i>	Annually, via Council's records
<i>Support night-time events/activities occurring in Banyule</i>	Annually, via Council's database
<i>Develop a unique brand and associated marketing collateral</i>	Annually, via Council's records

Theme 6

An Environmentally Sustainable Local Economy

Create an innovative and environmentally sustainable economy that generates growth opportunities and influences future strategic investments.

Overview

Council, the community and industry has expressed the desire to grow the economy in a sustainable manner that minimises environmental impacts. There is strong local (as well as state and national) policy support for this initiative – such as the recently adopted Community Climate Action Plan – that seeks to reduce the City’s environmental footprint. Council has also set a target of becoming carbon neutral by 2040 within the Plan.

The linkages between environmental sustainability and economic development outcomes have strengthened in recent times, driven by improved efficiencies and reductions in waste via sustainable business practices, circular economy opportunities to re-use waste (i.e. outputs) as a resource (i.e. inputs) and government policy (and funding) support for environmentally sustainable practices and achieving waste reduction goals.

Opportunities identified for ‘green’ business practices include promotion of renewable energy and circular economy practices that minimises waste and increase efficiencies of inputs. Banyule is well placed to harness the benefits of the circular economy philosophy across all sectors, with Council playing a lead role in promoting, attracting and supporting a sustainable business base.

Strategic Directions

6.1: Support the development of a sustainable and circular ‘green’ economy

6.2: Build business resilience to current and future climate impacts

Indicators of Success

- Develop a policy to encourage environmental sustainability outcomes for commercial development
- Provide advice and promote opportunities about government funding to support and subsidise environmentally sustainable outcomes
- Promote industry best practise through distribution of fact sheets
- Organise a Council forum to promote sustainable development practices



Strategic Directions



6.1: Support the Development of a Sustainable and Circular 'Green' Economy

Building a sustainable local economy in Banyule requires active involvement from Council through the following channels:

- Delivery of education and training programs;
- Leading by example;
- Investigate feasibility of major sustainability projects;
- Provision of enabling infrastructure; and
- Advocating to other levels of government and industry.

At a precinct level, Council must advocate and examine opportunities for on-site renewable energy generation in Heidelberg to meet the needs of the health precinct. Council should also investigate the feasibility for HWBP to transition to renewable energy generation.



6.2: Build Business Resilience to Current and Future Climate Impacts

Banyule's business base will need to build resilience to future climate impacts to ensure they are able to operate in a sustainable nature going forward. Sustainable business practices will reduce operational emissions, whilst simultaneously realising greater cost reductions. The emissions profile of businesses will vary significantly depending on service. For example:

- Manufacturers: emissions are likely to be dominated by energy consumption during the production process and material transportation
- Hospitals: emissions profile likely to be dominated by significant heating, cooling and lighting demands
- Cafes/restaurants: equipment operation and food waste processing will largely contribute to their emission profile
- Retail stores: packaging and store energy consumption will often determine overall energy performance.

Council should facilitate and support sustainable business growth through policy development, advocacy, information sharing and education channels where appropriate. There are also a broad range of government funding opportunities available to businesses that should be promoted to the local business base.

Action Plan

The Action Plan provides a guide for the delivery of the projects and actions to achieve each theme's strategic directions and overall objective. The plan includes relevant actions, internal/supporting stakeholders, indicative costs and timeframes, categorised as follows:

- Short term (within 1 year);
- Medium term (1-3 years); and
- Long term (4 years +).

Note: Indicative costs are subject to confirmation and are assumed to be expenditure beyond the existing budget. In instances where projects are able to be delivered within existing resources, or where costs are unknown, these are listed as 'N/A'. Importantly, these costs do not refer to specific internal staffing requirements for Council.

Project	Action	Stakeholder/s		Priority	Time frame	Indicative Cost
		Internal	Partner			
Business Support	Promote opportunities about government funding to support and subsidise environmentally sustainable outcomes for the local business base	Economic Development, Transport & Environment		High	Ongoing	N/A
	Promote industry best practise through distribution of fact sheets (e.g. fact sheets promoting financial incentives and savings of environmental upgrades).	Economic Development, Transport & Environment		High	Ongoing	N/A
Circular Economy Business Case	Prepare a business case to support circularity assessing material flows across the municipality.	Transport & Environment, Economic Development		Medium	Medium	N/A
Circular Economy Training	Identifying circular economy training needs, developing short courses to meet these needs and planning various events to showcase the circular innovations already happening in Banyule. This should also include delivery of the Circular Advantage training program for businesses.	Transport & Environment, Economic Development		Medium	Medium -Long Term	N/A

Indicators of Success & Monitoring Tools

Indicator	Monitoring
<i>Develop a policy to encourage environmental sustainability outcomes for commercial development as part of a broad ESD focus</i>	Annually, via Council's records
<i>Provide advice and promote opportunities about government funding to support and subsidise environmentally sustainable outcomes</i>	Annually, via Council's records
<i>Promote industry best practise through distribution of fact sheets (e.g. fact sheets promoting financial incentives and savings of environmental upgrades)</i>	Annually, via Council's records
<i>Organise a Council forum to promote sustainable development practices to Council and stakeholders including the investment and development community</i>	Annually, via Council's records

Next Steps

To deliver the Economic Development Strategy, the document is supported by annual action plans. The annual action plans will provide a guide for the implementation of the project opportunities identified in the Economic Development Strategy. It includes relevant actions, lead/supporting stakeholders, indicative costs and timeframes.

It is intended that Council (led by the Economic Development team) may be required to lead, support or advocate identified projects, which may be delivered in partnership with State Government and/or the private sector. In addition, funding contributions (either in full or part) may be required to deliver certain projects.

Implementation of the Strategy should be monitored on an ongoing basis using the indicators of success and monitoring tools outlined throughout the annual action plans.



GLOSSARY OF TERMS

Gross Regional Product	The total value of final goods and services produced in the region over the period of one year.
Output	Represents the gross revenue generated by businesses/ organisations in each of the industry sectors in a defined region. This term is also referred to as total sales or total income.
Employment	Employment data represents the number of people employed by businesses/organisations in each of the industry sectors in a defined region. Employment data presented in this report is destination of work data. That is, no inference is made as to where people in a defined region reside.
Regional Exports	Represents the value (\$) of goods and services exported outside of the defined region that have been generated by businesses / organisations in each of the industry sectors within the region.
Daytrip Visitor	Those who travel for a round trip distance of at least 50 kilometres, are away from home for at least 4 hours, and who do not spend a night away from home as part of their travel. Same day travel as part of overnight travel is excluded.
International Visitor	A person is defined as an international visitor to Australia if they are currently a resident overseas, have been in Australia for less than one year and are aged 15 years or over.
Overnight Visitor	People aged 15 years and over who undertake an overnight trip of one night or more and at least 40 kilometres away from home are referred to as overnight visitors. Only those trips where the respondent is away from home for less than 12 months are in scope of the NVS.
SEIFA	Developed by the ABS, this measures the relative level of socio-economic advantage and disadvantage for a defined area. The index score is based on a weighted combination of census variables that reflect disadvantage (e.g. income, education, employment, etc.), which is then standardised around the national average score of 1,000. A higher score on the index reflects a lower level of disadvantage. Therefore, a score above 1,000 indicates a lower level of disadvantage relative to the national average, while a score below 1,000 indicates a higher level of disadvantage relative to the national average.

ACRONYMS

AAGR	Average Annual Growth Rate
ABS	Australian Bureau of Statistics
EDS	Economic Development Strategy
ERP	Estimated Resident Population
IVS	International Visitor Survey
LGA	Local Government Area
PA	Per Annum
NVS	National Visitor Survey
TRA	Tourism Research Australia
SEIFA	Socio-Economic Index for Areas
SME	Small to Medium Enterprise



Banyule

Economic Development Strategy